

Mrs. Miller

Town of

READING

Massachusetts



PARKER HOUSE

ANNUAL REPORT

1971



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Town of
READING
MASSACHUSETTS



Annual Report

Of The Town Officers

For The Year Ended December

1971

STATISTICS

Area, 10 square miles

Population, census of 1970—22,534

Registered Voters: Precinct 1, 6,133 ; Precinct 2, 5,611 ; Precinct 3, 4,728	
Precinct 4, 6,144	Total, 22,616

Federal:

Fifth Congressional District
F. Bradford Morse

Senators:

Edward M. Kennedy
Edward W. Brooke

State:

Fifth Councillor District
Thomas J. Lane

Third Essex Senatorial District
William L. Saltonstall

Twenty-first Middlesex Representative District
Nils L. Nordberg, Reading
Daniel C. Towse, Stoneham

Fourth District Court of Eastern Middlesex, Woburn

TOWN OFFICERS

1971

BOARD OF SELECTMEN

EDWARD P. CAMERON, Chairman	Term Expires	1972
ROBERT S. CUMMINGS, Secretary	" "	1973
FRED C. KENNEY, JR.	" "	1974
RICHARD E. GOULD, Executive Secretary		

TOWN ACCOUNTANT

RICHARD E. GOULD

TREASURER

FREDERICK A. ASMUSSEN

MODERATOR

KENNETH C. LATHAM

TOWN COLLECTOR

FREDERICK A. ASMUSSEN

TOWN COUNSEL

JAMES W. KILLAM, III

TOWN CLERK

LAWRENCE DREW

BOARD OF ASSESSORS

*RALPH T. HORN, Chairman	Term Expires	1973
†FRANK M. STEVENS, Secretary	" "	1974
ROBERT I. NORDSTRAND	" "	1972
+WILLIAM E. LOCKE		
+MICHAEL T. SULLIVAN		

*Retired

†Resigned

+Appointed to fill vacancy

BOARD OF REGISTRARS

JOSEPH P. RIEMER, Chairman	Term Expires	1972
DANIEL F. DRISCOLL, JR.	" "	1973
PEARL E. MALPHRUS	" "	1974

BOARD OF APPEAL

† ERNEST L. GISSLER, Chairman	Term Expires	1974
JAMES H. WATTS, III, Secretary	" "	1972
DAVID K. YOUNG	" "	1973
+ JOHN A. ANDERSON		

ASSOCIATE MEMBERS OF BOARD OF APPEAL

ARTHUR C. OULTON	Term Expires	1972
ELIZABETH M. KAY	" "	1972
JOHN B. TEWKSBURY	" "	1972
FREDERICK F. MARTIN	" "	1973

PLANNING BOARD

ROBERT W. FASCIANO, Chairman	Term Expires	1972
MELVIN E. JONES, Secretary	" "	1973
WILLIAM H. PARKER, III	" "	1973
ANDREW B. WHITE	" "	1974
EDWARD J. TAYLOR, JR.	" "	1974

PERSONNEL BOARD

† WILLIAM E. LOCKE, Chairman	Term Expires	1972
DAVID F. HAM	" "	1973
† JOSEPH H. PICANO	" "	1972
+ JAMES J. FANDEL	" "	1972

FINANCE COMMITTEE

JAMES J. SULLIVAN, JR., Chairman	Term Expires	1973
H. PAUL FORTIN, Vice-Chairman	" "	1972
LEO R. CAMPBELL	" "	1972
LLOYD E. CHAPMAN	" "	1973
ALFRED T. DOUGHTY	" "	1972
† SYDNEY M. HODSON, JR.	" "	1974
HARRY M. JOHNSON, JR.	" "	1974
WILLIAM F. KILDUFF, JR.	" "	1973
BAYARD R. LINCOLN	" "	1972
† WILLIAM E. LOCKE	" "	1972
ARTHUR E. O'BRIEN, JR.	" "	1974

RICHARD J. OGDEN	"	"	1974
RICHARD J. LUCEY	"	"	1973
GEORGE M. SANFORD, JR.	"	"	1974
RONALD A. WINSLOW	"	"	1973
+JOSEPH H. PICANO	"	"	1972

BOARD OF HEALTH

ROBERT W. WAKELING, D.O., Chairman	Term Expires	1973
*MARGARET S. MEIKLE, Secretary	"	" 1972
CHARLES R. BAISLEY, M.D.	"	" 1974
+MARY POLYCHRONES		

DIRECTOR VETERANS' SERVICES — VETERANS' BENEFITS AGENT

DONALD T. TAYLOR

SCHOOL COMMITTEE

DONALD R. WALKER, Chairman	Term Expires	1973
NANCY E. ELGART	"	" 1974
DONALD McGILLICUDDY	"	" 1972
ROBERT A. MUIR	"	" 1974
KENNETH P. ROBERTS	"	" 1972
FRANK A. SMITH, JR.	"	" 1973

SUPERINTENDENT OF SCHOOLS

ROBERT S. WELLS

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SCHOOL PHYSICIAN

ROBERT W. WAKELING, D.O.

REGIONAL SCHOOL DISTRICT COMMITTEE

STANLEY I. ROBINSON	Term Expires	1973
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*Retired

†Resigned

+Appointed to fill vacancy

BOARD OF LIBRARY TRUSTEES

ALFRED R. JOHNSON, Chairman	Term Expires	1974
BARBARA E. WINKLER, Secretary	" "	1973
WILLIAM H. DIAMOND	" "	1974
ROBERT J. FIELDS	" "	1972
EDWARD F. FULLER, JR.	" "	1973
GEORGE M. RICHARDS	" "	1972

BOARD OF PUBLIC WORKS

NATHAN C. WHITE, Chairman	Term Expires	1974
DONALD E. FLORENCE, Secretary	" "	1973
GEORGE W. COCHRANE, III	" "	1972
GEORGE L. HODGKINS	" "	1972
WILLIAM H. WATT	" "	1973

MUNICIPAL LIGHT BOARD

JOHN H. CROOKER, Chairman	Term Expires	1972
WINFRED F. SPURR, Secretary	" "	1973
PAUL C. NICHOLAS	" "	1974

BOARD OF CEMETERY TRUSTEES

EDOUARD N. DUBE, Chairman	Term Expires	1972
† M. RUSSELL MEIKLE, Secretary	" "	1974
HAROLD F. DAVIS	" "	1974
CHARLES E. ELLIS, JR.	" "	1973
STANLEY F. MAXWELL	" "	1973
CLIFFORD P. WADMAN	" "	1972
+ HERBERT F. GENT, JR.		

RECREATION COMMITTEE

RUSSELL H. STONE, JR., Chairman	Term Expires	1972
REMO G. VINCI, Secretary	" "	1972
RICHARD C. EVANS	" "	1972
LEO D. MEUSE	" "	1974
NANCY B. HOLLINGSWORTH	" "	1973
DONALD FLORENCE	" "	1974
DONALD MCGILLICUDDY	" "	1972
† SALVATORE MOSCARIELLO	" "	1973
STEVEN A. RHODES	" "	1973
+ DONALD I. PIERCE	" "	1973

† Resigned

+ Appointed to fill vacancy

HOUSING AUTHORITY

PHILIP R. WHITE, JR., Chairman	Term Expires	1975
EDOUARD N. DUBE, Vice-Chairman	" "	1973
GILBERT M. LOTHROP	" "	1974
NATHALIE C. BEATON	" "	1976
CHARLES STRATTON (State Appointed)	" "	1976
JANET PIERCE, Executive Director		

SUPERINTENDENT OF MOTH WORK

IRVING E. DICKEY, JR.

TREE WARDEN

IRVING E. DICKEY, JR.

INSPECTOR OF BUILDINGS

ROYAL C. JAQUES

INSPECTOR OF PLUMBING

WILLIAM R. HARRISON

GAS INSPECTOR

WILLIAM R. HARRISON

WIRE INSPECTOR

BLANCHARD K. STODDART

SEALER OF WEIGHTS AND MEASURES

ROBERT M. GRAHAM

DOG OFFICER

RALPH E. WILSON, JR.

INSPECTOR OF MILK AND FOODS

JAMES J. NUGENT, JR.

INSPECTOR OF ANIMALS

GARDINER A. LESTER, D.V.M.

CUSTODIAN OF SOLDIERS' AND SAILORS' GRAVES

HAROLD F. DAVIS

DIRECTOR OF CIVIL DEFENSE

ROBERT M. GRAHAM

CONSTABLES

ROBERT M. GRAHAM
SAMUEL H. GRAMMER

INSURANCE COMMITTEE

Consists of Board of Selectmen, Town Treasurer, and Chairman of Finance Committee

CONTRIBUTORY RETIREMENT BOARD

DONALD C. MITCHELL, Chairman GEORGE R. LARSON
RICHARD E. GOULD, Secretary

LAW COMMITTEE

Consists of Chairman of the following Boards:

Board of Selectmen	Planning Board	Municipal Light Board
Board of Health	Board of Cemetery Trustees	Board of Assessors
School Committee	Board of Library Trustees	Board of Public Works

COMMISSIONERS OF TRUST FUNDS

GEORGE R. LARSON, Chairman	Term Expires	1973
JOSEPH B. IVERSON	" "	1975
DONALD C. McKIE	" "	1977

INDUSTRIAL COMMISSION

MELVIN E. JONES (from Planning Board)			
GEORGE L. HODGKINS (from Board of Public Works)			
JOHN B. DOUGLASS	Term Expires	1972	
JOHN M. CELEHAR	" "	1973	
EDWARD J. COPPINGER	" "	1975	

COMMITTEE ON TOWN FORESTS

BENJAMIN NICHOLS	Term Expires	1974
JAMES S. PERRY	" "	1973
IRVING E. DICKEY, JR.	" "	1972

CONSERVATION COMMISSION

† ALBERT J. SCHNEIDER, CHAIRMAN	Term Expires	1974
JAMES R. BOUCHER	" "	1974
NANCY W. ANDERSON	" "	1972
JOHN D. LOUANIS	" "	1972
RUTH E. JOHNSON	" "	1973
CHARLES STRATTON	" "	1973
HENRY W. FIENEMANN	" "	1973

COMMITTEE ON ELM TREE PROTECTION

IRVING E. DICKEY, JR.	CHARLES STRATTON
MARION V. HARRINGTON	

MEASURERS OF LUMBER

HAROLD B. CURRELL	IRVING E. DICKEY, JR.
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MEASURERS OF WOOD AND BARK

HAROLD B. CURRELL	IRVING E. DICKEY, JR.
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FIELD DRIVER

NORMAN B. SMALL

FENCE VIEWER

ROYAL C. JAQUES

PUBLIC WEIGHERS

LEON GORGIZIAN	ALBERT K. GUGLIELMI
WILLIAM KNIGHT	ROGER M. ORMES, JR.
WILLIAM CAPPS	DONALD W. RICHMAN, JR.
GORDON R. BERRY	EDWARD J. BLAINE, JR.
EDWIN R. CHAPMAN	KENNETH E. HALL

REPRESENTATIVE METROPOLITAN AREA PLANNING COUNCIL

A. LLOYD DAVID	Term Expires	1973
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† Resigned

POLICE DEPARTMENT ROSTER

CHIEF

JOHN F. BEAUDOIN

LIEUTENANTS

WILLIAM H. FAULKNER

EDWARD M. HUBBARD

JOHN L. POWER

SERGEANTS

FRED GRANELLI

BERNARD J. PAIVA

ROBERT E. MARCHAND

SERGEANT-INSPECTOR

EDWARD W. MARCHAND

PATROLMAN-INSPECTORS

WILLIAM H. DEWSNAP

HERBERT E. ROBSON

SAFETY OFFICER

JOSEPH W. CORMIER

PATROLMEN

JOSEPH M. GREENE

FREDERICK J. KEEFE

PHILLIP N. CAIL

EVAN P. EDWARDS

RAYMOND J. DOUCETTE

HERBERT N. McSHEEHY

RICHARD L. WOOD

WILLIAM E. ARAKELIAN

LEO S. IACOPUCCI

JAMES F. McCAULEY

JOHN GREEN

WILLIAM A. PACUNAS

DENNIS T. FARRELL

GEORGE A. LeFAVE

JOHN A. BILICKI

HERBERT G. PERRY

ROBERT A. CASTINE

WILLIAM F. KEEFE

LEONARD P. HOYT

DAVID E. SAUNDERS

GERALD F. HOYT

RICHARD L. NELSON

GERALD C. POWERS

PAUL K. SHERIDAN

MICHAEL S. CONCHIGLIA

PAUL G. PEOPLES

CLERK

BARBARA B. ADAMS

POLICE WOMAN

MARIE A. CORMIER

SPECIAL POLICE OFFICERS

WALTER C. SMITH

JOHN F. POLITANO

FIRE DEPARTMENT ROSTER

CHIEF

DONALD C. MITCHELL

DEPUTY CHIEFS

ROBERT W. PRATT

VICTOR H. CAIL

CAPTAIN

ROBERT W. SHANNON

LIEUTENANTS

ELMER A. DYKENS

LESLIE L. HADLEY

HARVEY J. RACINE

ROBERT H. THOMAS

THEODORE W. TURNER, JR.

LEONARD J. REDFERN

FIRE FIGHTERS

RICHARD D. BROWN

RUSSELL E. CARTER

GERALD W. HUMPHREY

NELSON F. ANDREWS

RONALD D. MICHELINI

FREDERICK E. LIVINGSTONE

DONALD L. MICHELINI

GEORGE L. TURNER

ERNEST G. BABCOCK, JR.

RICHARD E. VAN HORN

WILFRED E. BOUDREAU, JR.

DANIEL J. DORAN

WILLARD F. NICHOLS

PETER R. VINCENT

MALCOLM W. HUBBARD

JOHN C. DOUCETTE

DONALD V. JACKSON

ARTHUR W. STEELE

ROBERT P. O'BRIEN

JOSEPH T. HINDES, JR.

VERLON CURTIS

JOSEPH CUMMINGS, III

JAMES W. SHARKEY

THOMAS W. LYLE

ANTHONY J. GENTILE

PAUL D. MURPHY

ALAN B. McMAHON

WILLIAM F. CAMPBELL, III

JAMES A. STEVENSON

JOHN F. BEAUDOIN, JR.

ROGER C. QUIMBY

ARTHUR H. VARS

STEPHEN A. BALLOU

PHILIP G. DOLE

CLERK

RUTH K. MURRAY

MECHANIC

ALBERT A. TARPIN

SUPT. OF FIRE ALARM

DONALD C. MITCHELL

FOREST WARDEN

DONALD C. MITCHELL

DEPUTY FOREST WARDENS

Deputy Chief, ROBERT W. PRATT
Deputy Chief, VICTOR H. CAIL
Lieutenant, ELMER A. DYKENS

IRVING E. DICKEY, JR.
BENJAMIN E. NICHOLS
JAMES S. PERRY

TOWN OF READING

List of Jurors for 1971-1972

Prepared by the Board of Selectmen

Name	Residence	Business or Occupation
Aldrich, Dwight H.	62 Belmont Street	Painting Contractor
Alexander, Jack K.	400 South Street	Retired
Arnone, Philip A.	37 Canterbury Drive	Foreman
Athanas, Arthur L.	665 Pearl Street	Mail Messenger
Baer, Maurice E.	185 Prescott Street	Chemist
Bagdigian, Ralph P.	18 Marla Lane	Asbestos Worker
Baker, Joseph J.	1 Charles Street	Estimator, Manager
Banfield, Patrick J.	48 Maple Ridge Road	Vice Pres. & Asst. Treas.
Barnard, Harry	30 Canterbury Drive	Salesman
Basso, Charles L.	5 Baldwin Lane	Technical Specialist
Batchelder, Robert M.	71 Franklin Street	Automobile Mechanic
Beck, Josephine E.	60 Dana Road	Bookkeeper-Office Mgr.
Beliveau, Andrew F.	26 Bond Street	Chemist
Bennett, Elmer H.	49 Ash Street	Unemployed
Berninger, Mabel S.	16 Grand Street	Senior Clerk
Berrigan, William	421 Lowell Street	Insurance Account Exec.
Berry, David K.	107 County Road	Office Manager
Bimbo, Nancy	270 Forest Street	Public Relations
Blake, Thomas J.	67 Belmont Street	Unemployed
Bliss, Vivian W.	64 Wakefield Street	Senior Secretary
Bliss, William C.	64 Wakefield Street	Owner
Blomley, James H., Jr.	681 Haverhill Street	Construction-Coordinator
Borgal, Gerald E.	37 School Street	Assistant Administrator
Bostwick, Elizabeth B.	277 West Street	Cost Accountant
Boulter, Harold R.	19 Knollwood Road	Cost Analyst
Bowe, William E.	33 Torre Street	Machine Repair Foreman
Brown, Donald E.	7 Chute Street	Warehouseman
Brown, Robert A.	37 Susan Drive	Design Engineer
Brown, Roger H.	17 Bond Street	Structural Engineer
Buchman, Peter E.	20 Pinevale Avenue	Vault Custodian
Buckley, Mildred A.	25 Selfridge Road	Secretary
Burke, Edward F.	15 Holly Road	Principal Engineer
Burns, Eleanor C.	89 Washington Street	Housewife
Calvo, Albert F.	63 Washington Street	General Sales Manager
Canty, Richard J.	127 Wakefield Street	Procurement Engineer
Carney, William M.	12 Willow Street	Computer Oper. Supv.
Carter, Dianne E.	34 Puritan Road	Secretary

Chapman, Dorothy M.	78 Lowell Street	Technician
Clegg, John	29 Glen Road	Florist
Colby, Nancy	15 Puritan Road	Partner-Del. & Sub Shop
Coleman, Charles P.	74 Richards Road	Telephone Repairman
Colford, Alfred E.	33 Kieran Road	Personnel Director
Corrado, Alice P.	223 Franklin Street	Bookkeeper
Costello, Robert A.	582 Summer Avenue	Salesman
Creiger, John T.	31 Larch Lane	Budget Analyst
Crispo, James R.	174 Bancroft Avenue	Aircraft Mechanic
Crivella, Alvarino J.	8 B Street	Cement Mixer Driver
Cummings, William S.	23 Ash Hill Road	Corporate Officer
Currie, J. Roger	18 Timberneck Drive	Banker
Cusato, Joseph R.	11 Sweetser Avenue	Buffer & Polisher
D'Agostino, James V.	21 Hopkins Street	Insurance Underwriter
Davis, John P.	10 Morgan Park	Systems Analyst
DeSanto, Maurice	124 Prescott Street	Field Designer
Devaney, Ann F.	44 Vine Street	Housewife
DeVico, Jerry	33 Shackford Road	Sales Manager
Dillinger, William O.	27 Gleason Road	Program Manager
Donahue, John J., Jr.	11 Brande Court	Warehouse Supervisor
Donald, John H., Jr.	263 Pearl Street	Material Handling Foreman
Donle, Bruce K.	19 Sanborn Street	Auto, Claims Adjuster
Ducker, George A.	73 Summer Avenue	Manager
Dyer, William J.	301 Ash Street	Engineer
Elwell, Frank M., III	5 Indiana Avenue	Insurance Sales
Emanuelson, Roy M.	17 Whitehall Lane	Engineer
Englund, Thurston C.	47 Mt. Vernon Street	Engineer
Falabella, Jean M.	370 West Street	Packer of Medical Supplies
Falla, George M.	37 Temple Street	Photographer
Fantasia, Vincent C.	7 Intervale Terrace	Contractor
Ferrara, Florence M.	196 Salem Street	Salesgirl
Finnegan, Richard W.	659 Pearl Street	Personnel Manager
Flaherty, Elaine M.	138 Washington Street	Note Teller
Flaherty, Joseph A.	10 Shelby Road	Electrician
Flynn, Daniel J.	156 West Street	Financial Analyst
Foley, Joseph M.	34 Hancock Street	Metal Spinner
Fotino, Roger D.	20 Crosby Road	Bulldozer Operator
Freda, Joseph M.	12 Larch Lane	Bus Driver
Fuller, Winslow J.	24 Shelby Road	Quality Control Chemist
Fusco, William A.	77 John Street	General Manager
Gaffney, Joseph T.	51 Ash Hill Road	Statistician
Gage, John H.	38 Salem Street	Glassblower
Ganem, William A.	21 Chapin Avenue	Electronic Technician

Gelinas, Allen R.	14 D Street	Aircraft Engine Welder
Gould, Harry V., Jr.	15 Fremont Street	Fire Insurance Appraiser
Graupner, Jean E.	35 Harrison Street	Housewife
Graves, Clinton	29 Granger Avenue	Revenue Officer
Greenlaw, Harold C.	78 Hanscom Avenue	Retired
Grundhoff, George I.	68 Pine Ridge Road	Engineer
Hall, Robert L.	17 Marla Lane	Real Estate Broker
Hansen, O. Martin	1 Barrows Road	Retired
Harrington, Robert E.	146 Village Street	Clerk
Hartley, John D.	7 Gould Street	Billing Manager
Harvey, Richard C.	3 G Street	Technician
Herrick, Charles B.	85 Vine Street	Thin Film Technician
Hibbard, William J.	16 Baldwin Lane	Finance and Tax Manager
Holden, Phyllis A.	46 Federal Street	Assistant Bookkeeper
Hollis, Ernest T.	18 Chestnut Road	Tech. Supervisor
Hopkins, Chester I., Jr.	16 A Street	Truck Driver
Howard, John C.	104 Grand Street	Credit Manager
Howse, George A. G.	38 Deering Street	Associate Engineer
Huggins, Richard C.	166 Grove Street	Qual. Control Assoc. Tech.
Husarik, Francis A.	117 Arcadia Avenue	Copywriter
Ianetti, Richard	7 Perkins Avenue	Flooring Contractor
Jackman, Richard S.	65 John Carver Road	Maintenance Supt.
Jacobsen, George L.	18 Green Street	Machine Operator
Jeddey, Joseph A.	18 Arlington Street	Quality Control
Jeffrey, William	8 Arlington Street	Lead Custodian
Jenkins, Ralph A., Jr.	464 Summer Avenue	Self-employed
Johns, Kenneth H.	30 Village Street	Unemployed
Johnson, Dorothy V. N.	684 Haverhill Street	Accounting Assistant
Jones, Fred E.	31 Baker Road	Technical Manager
Jones, Paul	136 Howard Street	Production Supervisor
Kaminsky, Walter J.	48 Winslow Road	Foreman
Kaper, Joan G.	122 Charles Street	Payroll Clerk
Kaulbach, George H.	9 Twin Oaks Road	Ship Progressman
Kean, Eleanor F.	31 Hillcrest Road	Housewife & Med. Secy.
Keith, John R.	36 Tennyson Road	Machinist
Kenney, Roger A.	41 Winthrop Avenue	Retired
Kinsman, Joseph G.	188 Wakefield Street	Insurance Representative
Kleponis, John R.	56 Wescroft Road	Office Manager
Knowles, Edmund F., Jr.	24 Hancock Street	Health Ins. Consultant
Knox, James A.	12 Temple Street	Dept. Manager & Buyer
Lachapelle, Roland J.	7 Selfridge Road	Machinery Salesman
LaFave, Robert M.	7 Beverly Road	Hearing Aid Engineer

Lamborghini, L. Andrew	51 Middlesex Avenue	Engineer
Langone, Michael C.	17 Curtis Street	Bookbinder
Lautzenheiser, Dorothy M.	35 Arcadia Avenue	Housewife
Lazzara, Paul A.	128 Howard Street	Salesman
Lindgren, Robert R.	68 Maple Ridge Road	Metal Fabricator
Litchfield, Clifford E.	102 Washington Street	Retired
Logan, Fred H.	148 Howard Street	Sales Representative
Longo, Domenic A.	28 Cumberland Road	Unemployed
Loschi, Doris M.	445 Lowell Street	Bankteller
Lucchini, E. Edward	16 Curtis Street	Engineer
Lynch, Richard P.	172 Haverhill Street	Supervisor
MacDonald, Grace L.	24 Pinevale Avenue	Research Assistant
Magoon, Kenneth W.	20 Richards Road	Stock Broker
Maguire, Richard R.	11 Baker Road	Tel. Inquiry Spec.
Malcolm, Harold J.	139 Woburn Street	Repairman
Mallard, John J.	135 Timberneck Drive	Printer
Maloof, Doris M.	34 Springvale Road	Secretary
Marchinko, Arthur	21 Sherwood Road	Claims Supervisor
Marshall, Kenneth B.	51 Pinevale Avenue	Vice President
Matthews, John J.	9 Wells Road	Design Engineer
McCarthy, William J.	7 Maple Street	Director of Food Service
McGaffigan, Ruth A.	74 Wakefield Street	Key punch Operator
McGregor, Bennett W.	47 Tamarack Road	Insurance Supervisor
McKinna, Ruth E.	25 Minot Street	Supervisor
Meagher, William J.	3 Bartlett Circle	Communications Consult.
Melendy, George E.	41 Bay State Road	Roadway Machine Oper.
Meuse, Eva M.	16 Grant Street	Printer
Mew, Agnes M.	120 Oak Street	Switchboard Operator
Michalosky, Edward J.	123 Woburn Street	Liquor Lounge Manager
Mitchell, Frank C.	10 Swan Road	Retired
Moore, Roger M.	93 Middlesex Avenue	Foreman
Moran, John F.	40 Barrows Road	Metallurgist
Morong, Paul E., Jr.	237 Main Street	Ramp Manager
Muise, Marjorie K.	22 Belmont Street	Waitress
Mullaney, Arthur J.	287 Ash Street	Const. Estimator
Murray, Donald T.	23 Plymouth Road	Chief Claims Supervisor
Murray, Edward J.	14 Whittier Road	Retired
Newell, George B.	99 Spruce Road	Manager
Nicolson, Walter C.	70 Batchelder Road	Engineer
Nordin, Richard J.	260 Ash Street	Manager
O'Brien, Frank L.	1 High Street	Pressman
O'Connell, Virginia K.	106 Orange Street	Housewife
Ormsby, Harold C., Jr.	45 Hancock Street	Electrical Engineer
Orr, Albert F.	6 James Road	Manager-Purchasing

Painten, Wilhelmina F.	5 Lakeview Avenue	Housewife
Paynter, Gayllis B.	35 Scotland Road	Housewife
Perham, Dorothy A.	7 Whittier Road	Senior Secretary
Peters, Reginald T.	62 Bay State Road	Building Superintendent
Peyton, Florence L.	10 Thorndike Street	Secretary
Pierce, David W.	9 Susan Drive	Insurance Broker
Polimeno, John A.	637 Summer Avenue	Photo Engraver
Pothier, J. Larry	319 Ash Street	Printer
Quilty, Joseph M.	2 Winthrop Avenue	Ironworker Foreman
Quinlan, John J., Jr.	38 Bear Hill Road	Purchasing Agent
Rasmusson, Carl A.	42 Summer Avenue	Retired
Ravesi, Bernard A.	7 Bradford Road	Auditor
Rex, Robert B.	151 Grove Street	Machinist
Riendeau, Eugene M.	231 Ash Street	Chef
Rikeman, George E.	86 Forest Street	Quality Control Inspector
Rittenburg, Robert	26 Woodward Avenue	Unemployed
Robertson, Arlene B.	5 Lakeview Avenue	Marketing Administrator
Royea, Lawrence J.	527 Summer Avenue	Painter
Russell, John H.	91 Spruce Road	Project Engineer
Sandler, Loren J.	8 Munroe Avenue	Manager of Hardware Store
Saunders, Courtis, Jr.	46 Sturges Road	Comptroller
Scalesse, Baldwin V.	55 Whitehall Lane	Plant Manager
Scott, William A.	882 Main Street	Writer
Seavey, Herman	20 Sandra Lane	Investment Analyst
Seifred, Gladys E.	636 Pearl Street	Senior Secretary
Sellers, Ralph E.	17 Vale Road	Banker
Selvitelli, Paul	25 Arnold Avenue	Sales Coordinator
Serrentino, Vincent	34 Charles Street	Supervisor of Custodians
Sherrod, Robert C.	28 Village Street	Painter
Shiebler, Frank J.	18 Thorndike Street	Truck Driver
Shirkoff, Walter	6 Willard Road	Buyer
Smethurst, Edward G.	31 Priscilla Road	Engineer
Smith, Roy H.	70 Martin Road	Treas. & General Manager
Steele, Robert P.	107 Grove Street	Plant Manager
Stocker, Charles	243 Ash Street	Machinist
Sullivan, Donald M.	14 Rachel Road	Structural Engineer
Sverker, Melvin C.	12 Batchelder Road	Shipper
Swanson, Harold W.	29 Juniper Circle	Plant Engineer
Thaxter, W. Keniston	81 Salem Street	Electronic Repairman
Thomas, Elwin H.	20 West Hill Circle	Manager
Thompson, Clifford B.	9 Robin Road	General Manager
Tonseth, Richard G.	52 Highland Street	Adv. Salesman
Troy, Phyllis C.	10 Middlesex Avenue	Legal Secretary

Tulikangas, Robert J.	34 Wescroft Road	Mechanical Engineer
Turenne, Leo F.	26 Torre Street	Registered Pharmacist
Tyler, Herbert E.	109 Oak Street	Sales Engineer
Vander Haegen, William E.	21 Winslow Road	Chief Accountant
Vitagliano, Albert H.	43 Belmont Street	Letter Carrier
Vye, Alexis	15 Coolidge Road	Housewife
Wallace, Robert I., Jr.	60 Causeway Road	Insurance
Weadick, Mabel B.	61 Curtis Street	Housewife
Welch, Donald E.	271 Woburn Street	Production Supervisor
Welch, Norman E.	19 Sandra Lane	Administrator
Whalen, James J.	14 Avon Street	Office Manager
White, Herbert D.	87 Cross Street	Auditor
Williams, George S.	32 Sturges Road	Laboratory Technician
Woodbury, Glen P.	40 Howard Street	Vice President
Woodside, Robert A.	69 Edgemont Avenue	Insurance Executive
York, Leslie H.	16 Lothrop Road	Sales Manager
Young, Donald C.	50 Chute Street	Analytical Chemist

REPORT OF THE TOWN CLERK

During the period of January 1, 1971, to December 31, 1971, the following Vital Statistics were recorded in this office:

Births	294
Deaths	190
Marriages	298

Also during this period a total of 1,982 Dog Licenses were issued as follows:

Male Dogs	918	
Spayed Female Dogs	880	
Female Dogs	184	1,982
Kennel Licenses	11	

The system of charging delinquent dog owners a fee of \$1.00 was implemented to help cover the expense where it was necessary to issue demands to owners of dogs, who had not complied with the law by June 1st. Issuing these demands is quite costly and fees collected will be used to help defray these costs.

Effective March 11, 1971, the Massachusetts Legislature increased the fees for licensing dogs as follows:

Male Dogs	\$3.00
Spayed Female Dogs	3.00
Female Dogs	6.00

A total of 699 Fish and Game Licenses were issued during the year 1971.

A total of \$13,595.95 in receipts were collected and turned over to the Town during this time period.

The Town Clerk's Office has a critical need for additional space to adequately serve the citizens of our Community. The office space presently in use in the Town Hall is totally inadequate. Requests have been made to the Board of Selectmen for their assistance in providing this necessary area. The present space is that used when the Town of Reading had in the vicinity of 10,000 residents as compared with the 1971 census figure of 22,312 residents. It is hoped that the year 1972 will see a resolution to this problem.

This office has also been active in the registration of voters. Applicants now may register at the age of 18 years as compared to the previous requirement of 21 years. Special Registration Days were made available for the new eligible voters. A total of 498 persons between the age of 18 and 21 years registered to vote during the year 1971.

Lawrence Drew
Town Clerk

NOTICE TO PARENTS, HOUSEWIVES, PHYSICIANS AND MIDWIVES

Your attention is called to the sections below taken from the revised laws. Blank forms for return of birth can be obtained from the Town Clerk.

General Laws, Chap. 46, Sec. 3 (Tercentenary Edition) (As Amended by Chapter 326, Section One, Acts of 1939)

Every physician, or hospital medical officer registered under section nine of chapter one hundred and twelve, in this chapter called officer, shall keep a record of the birth of every child in cases which he was in charge showing date and place of birth, the name, if any, of the child, its sex and color, the name, age, birthplace, occupation and residence (including the street number, if any, and the ward number if in a city) of each parent, the maiden name of the mother and the name of the physician or officer if any, personally attending the birth. If the child is illegitimate, the name of and other facts relating to the father shall not be set forth except upon written request of both the father and mother; provided that if an illegitimate child shall have become legitimate by the intermarriage of his parents and the acknowledgement of his father, as provided in section seven of chapter one hundred and ninety, prior to the mailing or delivery of any report herein required such report shall read in all respects, as if such child had been born to such parents in lawful wedlock. Said physician or officer shall, within 15 days after such birth, mail or deliver to the clerk or registrar of the town where such birth occurred, a report stating the facts herein above required to be shown on said record and also the said written request, if any; provided that if said report is not so made within forty-eight hours after such birth, said physician, or officer shall, within said forty-eight hours mail or deliver to said clerk or registrar a notice stating the date and place of the birth, the street number, if any, the ward number if in a city, and the family name. Upon presentation to him of a certificate of the town clerk stating that any such birth has been duly reported, the town treasurer shall pay to such physician or officer a fee of twenty-five cents for each birth so reported. Any physician or any such

officer violating any provision of this section shall forfeit not more than twenty-five dollars. The said town clerk or registrar shall file daily with the local board of health a list of all births reported to him, showing, as to each, the date of birth, sex, color, family name, residence; ward and physician or officer in charge.

Within sixty days after the date of the birth of any child born in the commonwealth with visible congenital deformities, or any condition apparently acquired at birth which may lead to crippling, the physician in attendance upon said births shall prepare upon a form provided by the state department of public health and file with the clerk of the town where such birth occurred a report setting forth such visible congenital deformity, or any condition apparently acquired at birth which may lead to crippling.

Said clerk shall transmit forthwith to said department such supplementary report of such births. The contents of such report shall be solely for the use of said department in connection with its functions relative to crippled children, and such report shall not be open to public inspection or constitute a public record.

General Laws, Chap. 46, Sec. 6

Parents within forty days after the birth of a child, and every householder, within forty days after a birth in his home, shall cause notice thereof to be given to the clerk of the town where such child is born.

General Laws, Chapter III

Sections 110 and 111, require physicians, registered hospital medical officers, nurses or other attendants to report at once to the local board of health, every child one or both of whose eyes become inflamed, swollen and red and show an unnatural discharge within two weeks, after birth.

ANNUAL TOWN ELECTION

March 1, 1971

Pursuant to the Warrant and the Constable's Return thereon, a Town Election was held at the time and places specified in the Warrant and was called to order by the Wardens in the precincts as follows:

Precinct 1 Pearl Street School	John F. Cronin
Precinct 2 Joshua Eaton School	Joseph P. Riemer
Precinct 3 Community Center	C. Dewey Smith
Precinct 4 Memorial High School	Kenneth C. Latham

who then partially read the Warrant, when on motion of Russell H. Stone, Jr., Precinct 1; John H. Crooker, Precinct 2; Ann Cusato, Precinct 3; Margaret C. Hubbard, Precinct 4; it was voted to dispense with the further reading of the Warrant, except the Constable's Return, which was then read by the Wardens in charge.

The ballot boxes were examined by the Wardens in charge and each found to be empty and all registered 000.

The polls were then declared open at 7:00 A.M. and were closed at 8:00 P.M. with the following results:

	Prec 1	Prec 2	Prec 3	Prec 4	Totals
Moderator for one year	Vote for one				
Kenneth C. Latham	587	757	502	600	2446
Blanks	94	111	71	59	335
Totals	<u>681</u>	<u>868</u>	<u>573</u>	<u>659</u>	<u>2781</u>
Town Clerk for one year	Vote for one				
Lawrence Drew	588	762	496	566	2412
Blanks	93	106	77	93	369
Totals	<u>681</u>	<u>868</u>	<u>573</u>	<u>659</u>	<u>2781</u>
Treasurer for one year	Vote for one				
Frederick A. Asmussen	556	716	468	542	2282
Blanks	125	152	105	117	499
Totals	<u>681</u>	<u>868</u>	<u>573</u>	<u>659</u>	<u>2781</u>

	Prec 1	Prec 2	Prec 3	Prec 4	Totals
Selectman for three years Vote for one					
Fred C. Kenney, Jr.	564	725	477	552	2318
Blanks	117	143	96	107	463
Totals	<u>681</u>	<u>868</u>	<u>573</u>	<u>659</u>	<u>2781</u>
Board of Health for three years Vote for one					
Charles R. Baisley	577	743	498	574	2392
Blanks	104	125	75	85	389
Totals	<u>681</u>	<u>868</u>	<u>573</u>	<u>659</u>	<u>2781</u>
Board of Assessors for three years Vote for one					
Frank M. Stevens	352	532	358	372	1614
Grace G. Bowie	271	277	175	250	973
Blanks	58	59	40	37	194
Totals	<u>681</u>	<u>868</u>	<u>573</u>	<u>659</u>	<u>2781</u>
Municipal Light Board for three years Vote for one					
Paul C. Nicholas	326	555	344	311	1436
Marvin M. Rosenthal	336	280	197	320	1133
Blanks	19	33	32	28	112
Totals	<u>681</u>	<u>868</u>	<u>573</u>	<u>659</u>	<u>2781</u>
Board of Public Works for three years Vote for one					
Nathan C. White	414	618	398	453	1883
Francis J. Roche	213	186	132	169	700
Blanks	54	64	43	37	198
Totals	<u>681</u>	<u>868</u>	<u>573</u>	<u>659</u>	<u>2781</u>
Board of Cemetery Trustees for three years Vote for two					
Harold F. Davis	551	697	465	544	2257
M. Russell Meikle	523	665	445	506	2139
Blanks	288	374	236	268	1166
Totals	<u>1362</u>	<u>1736</u>	<u>1146</u>	<u>1318</u>	<u>5562</u>
School Committee for three years Vote for two					
Nancy E. Elgart	451	612	395	444	1902
Robert A. Muir	450	667	423	480	2020
Joseph I. DeFerrari	248	246	155	215	864
Blanks	213	211	173	179	776
Totals	<u>1362</u>	<u>1736</u>	<u>1146</u>	<u>1318</u>	<u>5562</u>

	Prec 1	Prec 2	Prec 3	Prec 4	Totals
Planning Board for three years	Vote for two				
Edward J. Taylor, Jr.	544	694	457	519	2214
Andrew B. White	542	687	451	516	2196
Blanks	<u>276</u>	<u>355</u>	<u>238</u>	<u>283</u>	<u>1152</u>
Totals	1362	1736	1146	1318	5562

Board of Library Trustees for three years	Vote for two				
William H. Diamond	570	735	469	543	2317
Alfred R. Johnson	537	712	456	532	2237
Blanks	<u>255</u>	<u>289</u>	<u>221</u>	<u>243</u>	<u>1008</u>
Totals	1362	1736	1146	1318	5562

Housing Authority for five years	Vote for one				
Nathalie C. Beaton	570	734	491	553	2348
Blanks	<u>111</u>	<u>134</u>	<u>82</u>	<u>106</u>	<u>433</u>
Totals	681	868	573	659	2781

Tree Warden for three years	Vote for one				
Irving C. Dickey	576	732	490	559	2357
Blanks	<u>105</u>	<u>136</u>	<u>83</u>	<u>100</u>	<u>424</u>
Totals	681	868	573	659	2781

QUESTION

“Shall the Town grant licenses for the sale of alcoholic beverages to be consumed on the premises to legally chartered clubs within the boundaries of the Town?”

YES	478	632	413	459	1982
NO	143	154	116	137	550
Blanks	<u>60</u>	<u>82</u>	<u>44</u>	<u>63</u>	<u>249</u>
Totals	681	868	573	659	2781

PRECINCT I

Town Meeting Member for three years—Vote for seventeen

Nancy Wilson Anderson	401
William R. Burns	319
William E. Burpee	366
Victor H. Cail	265
Leo R. Campbell, Jr.	324
Delmer D. Cotreau	381
Harold F. Davis	317

Edward M. Hubbard	302
Harold M. Patterson	285
David C. Pratt	314
Charles S. Richardson	309
Robert E. Stewart	288
Lawrence S. Webster	352
Francis W. Welcome	364
Barbara E. Winkler	380
Edward D. Winkler	336
Stephen E. Gard	285
John M. Devir, Jr.	219
Katherine F. Ebeling	360
Milton F. Iwen	256
James J. Whalen	288
Blanks	4866
Total	<u>11577</u>

Town Meeting Member for one year—Vote for one

Francis E. McCormack, Jr.	271
Blanks	410
Total	<u>681</u>

PRECINCT II

Town Meeting Member for three years—Vote for seventeen

Gilbert F. Bulley	522
James T. Chamberlain	476
Donald C. Dolben	526
Paul E. Dube	534
H. Paul Fortin	435
Robert L. Fuller	453
DeMelle C. Garey	497
Herbert F. Gent, Jr.	537
John B. Harker	467
David E. Hersee, Jr.	500
Charles Stratton	503
John J. Watson	476
William A. Westwater	480
John E. Wilkinson	459
Stephen W. Carr	562
Kenneth H. Little	486
Gayllis B. Paynter	347
John W. Price	272
George A. Theophanis	378
Albert F. Vigeant	237
Blanks	5609
Total	<u>14756</u>

Town Meeting Member for two years—Vote for two

John P. Collins, Jr.	311
Edward F. Fuller, Jr.	186
William J. Pacino	301
Cromwell H. W. Schubarth	217
William W. Sellers	381
Blanks	340
Total	<u>1736</u>

Town Meeting Member for one year—Vote for one

Robert C. Boger	451
Blanks	417
Total	<u>868</u>

PRECINCT III

Town Meeting Member for three years—Vote for seventeen

Douglass L. Barker	331
Frank C. Cate, Jr	339
Donald W. Davidson	346
Philip G. Dole	306
Eugene G. Graf	354
Richard A. Nihan, Jr.	300
Kenneth P. Roberts	359
James J. Sullivan, Jr.	363
Donald T. Taylor	358
William H. Watt	343
Louis B. Bacigalupo	340
Richard Benshimol	337
Richard J. Bestany	258
Christopher J. Morris	274
Carol A. O'Donoghue	286
Philip K. Parker, Jr.	357
Robert S. Scullen	263
John T. Sweeney	267
Blanks	3963
Total	<u>9744</u>

Town Meeting Member for two years—Vote for one

Anthony C. Rose, Jr.	167
Andrew B. White	255
Blanks	151
Total	<u>573</u>

Town Meeting Member for one year—Vote for one

Edward P. McPartlin	351
Blanks	216
Total	<u>573</u>

PRECINCT IV

Town Meeting Member for three years—Vote for seventeen

John H. Austin	426
Paul R. Bergholtz	396
William C. Brown	358
Walter F. Cutcliffe	390
Robert W. Grieve	354
Harold D. Kilgore, Jr.	406
Lawrence W. Leonard	363
Bayard R. Lincoln	387
Neil H. Murray	386
George B. Newell	380
Sumner H. Weston	396
Richard H. Curtis	404
Harry M. Johnson, Jr.	396
Louis H. Martinage	377
Joseph J. Parziale	357
Thomas J. Ryan	361
Norma T. Sweeney	393
Blanks	<u>4673</u>
Total	11203

Town Meeting Member for two years—Vote for one

Christopher E. Berry	441
Blanks	<u>218</u>
Total	659

Town Meeting Member for one year—Vote for one

Douglas A. Cowell	427
Blanks	<u>232</u>
Total	659

The polls were closed at 8:00 P.M. with the following results:

Whole number of votes cast 2781.

The votes were declared in Open Town Meeting, sealed in ballot envelopes and transmitted to the Town Clerk to be placed in the vault for safe keeping.

Voted to adjourn, 10:50 P.M., March 1, 1971.

A true record. Attest:

Lawrence Drew
Town Clerk

ANNUAL TOWN MEETING

Reading Memorial High School Auditorium

March 15, 1971

The meeting was called to order by the Moderator, Kenneth C. Latham at 8:00 P.M.

The invocation was given by Rev. A. John Skeirik of the Unitarian Church.

The newly elected Town Meeting Members were sworn in by the Moderator.

The Warrant was partially read by the Town Clerk when, on motion of Edward P. Cameron, it was voted to dispense with further reading of the Warrant, except the Constable's Return, which was then read by the Town Clerk.

ARTICLE 2. On motion of James J. Sullivan, Jr., it was voted that the Finance Committee Report for the Annual Town Meeting be amended as follows:

Page No.	Item No.	Account	Amount
8	Addition	Cemetery Bequest Fund to Salaries	\$ 25,000.00
8	Total	Estimated 1971	750,983.47
13	10	Expense	9,215.00
13	14	Salary	4,900.00
14	29	Town Counsel Salary	9,625.00
14	39	Custodian Police Station	2,117.00
14	47	Salaries	426,410.00
14	58	Salaries	478,608.00
14	61	New Uniforms	3,620.00
15	66	Salaries	6,225.00
15	68	Salary	47,245.00
15	74	Salary	6,329.00
15	78	Salary	1,183.00
15	80	Salary	780.00
15	82	Salary	2,075.00
15	Grand Total	above Health & Sanitation	\$1,165,989.00
16	100	Maintenance	608,000.00
16	103	Interest	423,496.00

Page No.	Item No.	Account	Amount
16	108	Regional Vocational School	236,603.00
16		Total Education 1971 Recom.	5,944,307.00
16	109	Salaries	103,857.00
16		Library Total	144,097.00
16	120	Sewer Maintenance	
		Salaries	27,350.00
17	142	Chapter 768, Sec. 4	Delete
17		Total over Cemeteries	2,326,008.00
17	170	Contributory Retire.	201,776.00
17	171	Pension, Non-Contrib.	76,284.00
17		Total Unclassified	706,936.00
19	Article 25	Recommend	1,586.06
19	Article 28	Recommend	7,500.00
20	Article 33	Recommend	
20	Article 36	No Money Required	Delete
22	Article 62	Indefinite Postponement	
23	Article 66	Recommend	

TAX RATE CALCULATIONS

Total Budgets Recommended 1971	\$ 8,914,668.00
Debt & Interest (Excluding Water & Light)	1,418,809.00

Totals to be Raised by Vote of Town Meeting	\$10,333,477.00
Estimated State & County Assessments & Overlay	1,003,657.00

Grand Total Recommendations & Estimates	<u>\$11,337,134.00</u>
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Deductions to Compute Estimated Tax Rate:

Estimated Receipts &	
Available Funds	\$3,097,067.00
Transfers & Surplus Revenue to:	725,983.00
Educational Reimbursement	80,757.00

\$-3,903,807.00

Net Amount to be Raised by Taxation (1971)	\$ 7,433,327.00
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	As Fixed By Assessors 1969	As Fixed By Assessors 1970	Finance Committee Estimate 1971
Net Amount to be Raised by Taxation	\$ 4,861,657.05	\$ 6,607,802.13	\$ 7,382,247.00
Total Valuation	142,989,913.00	150,177,331.00	152,077,321.00
Tax Rate (per thousand)	34.50	44.00	48.90

On motion of James J. Sullivan, Jr., it was voted to accept the Report of the Finance Committee as a report of progress.

ARTICLE 2. The following report was read by Carl H. Amon, Jr., Chairman of the By-Law Revision Committee:

The Adjourned Annual Town Meeting held on March 21, 1970, voted under Article 15:

“that a committee of not less than three (3) nor more than five (5) citizens of the Town-at-large be appointed by and serve under the direction of the Selectmen to review, revise and codify the By-Laws and regulations of the Town and collect and compile the general and special acts constituting the Charter of the Town, and collect and compile the general and special acts accepted by the Town.”

Thereafter, the Selectmen appointed three citizens to serve on the Committee.

The Committee has concentrated to date on a revision of the Town By-Laws. We have received copies of the following regulations which, although technically within the vote passed last March, we do not intend to review or revise because we believe that an elected Board is more competent to do that work:

1. Proposed Rules and Regulations for the installation and operation of Airconditioning Systems and their Auxiliary Devices—Water Division, Board of Public Works.
2. Rules and Regulations for the use of the John Street Dump—Board of Public Works.
3. Regulation of Sewer Uses—Board of Public Works.

4. Rules and Regulations of the Board of Survey—Board of Public Works.
5. Traffic Regulations, Bus Regulations, Taxi Regulations—Board of Selectmen.
6. Building Code—Building Inspector.
7. Zoning By-Laws—Planning Board.

The Committee is in the process of collecting and compiling the general and special Acts which constitute the Charter of the Town, and the general and special Acts accepted by the Town.

The Committee has conferred with the Moderator, Town Counsel, Town Clerk, Board of Selectmen, Board of Public Works, and Finance Committee. Each officer and board has made suggestions as to changes in the By-Laws and has commented on the Committee's suggestions. We have also communicated with other officers and boards regarding changes.

The Committee has held two meetings to which the citizens of the Town were invited through an article in the *Chronicle*. At the first meeting, one citizen appeared. At the second meeting attendance increased 300 per cent—three citizens appeared.

The Committee is attempting to thoroughly research the laws of the Commonwealth relating to by-laws of a town. We are giving serious consideration to changes in the conduct of the Town Meeting. We intend to complete our work by next October and will request a Special Town Meeting in either late October or November, at which time our recommendations will be presented for your consideration.

Carl H. Amon, Jr., Chairman
Stephen W. Carr
Robert L. Dancy

On motion of Edward P. Cameron it was voted to accept the report as a report of progress.

ARTICLE 2. The following report was read by Neil H. Murray, Chairman for the School Construction Committee:

The past year was extremely eventful for the School Construction Committee.

On Tuesday, 27 October, an impressive dedication ceremony was held at the J. Warren Killam Elementary School. This was in every respect a fitting tribute to the man for whom the school is named and who gave so many years of his time to the growth of Reading.

Work began on the high school expansion in January and progressed quite satisfactorily until May when the project schedule was seriously jeopardized by the eleven (11) week concrete drivers' strike. This necessitated revamping of the original schedule, including many work-arounds to keep work going. We experienced many apprehensions about availability of the renovated areas of the existing building by the opening of school in September. The School Administration, and more especially the Maintenance people, are to be commended for their part in making this space available. A more comprehensive look at the schedule will be discussed later.

Unfortunately, the Town has been plagued with excessive and continuing vandalism on and around the construction site. Although the damage caused by such incidents is covered by insurance, clean-up and repair efforts interfere directly with the schedule. In the final analysis, we—the people of Reading—feel the impact of these destructive acts more than the several contractors on site.

This Town Meeting expressed a desire to be kept informed of progress, problems, and significant financial changes during the conduct of the project. In order to comply with this request, the committee voted unanimously to send a copy of the minutes of all meetings to the *Reading Chronicle*. We believed that this approach would be one way to pass information along to the citizens of Reading. Fortunately, the only problems we have encountered over the past year are those cited previously—the concrete drivers' strike and vandalism.

In an attempt to explain in some detail the financial status of the program, the following charts have been prepared. I will not cover each item in detail, but will say a few words about significant changes.

Table 1 is a summary of the current change orders to the General Contract. The overall impact is a plus savings of \$5,042.92. The list includes adds of better quality lockers, laboratory hoods, and some site work. The deducts include elimination of the incinerator and savings on allowances for both hardware and transformers. As noted, any plus or minus balance either goes to or is taken from the Contingency Fund.

Table 2 is a summary of accepted change orders to the General Contract that still require final negotiation. The overall impact is a savings to the Town of \$15,625.00 or when added to the Figure on Table 1, a savings of \$20,667.92. Again, these monies are contingency savings or expenses.

Table 3 shows a major change not in the General Contract. The sum of \$14,894.00 was taken from the Contingency Fund for insurance at the request of the Town Insurance Committee. Reading will be reimbursed for 40% of this expense. Had the Insurance Committee handled this expense, no reimbursement could be realized.

Table 4 depicts the current status of the Equipment Account. Included are those areas or categories considered complete. The three areas shown cover Science Furniture, Cafeteria Furniture, and Library Shelving. Currently, an under expenditure of \$47,000 exists.

Table 5 is a review of the overall project account. As of 10 March 1971, we are looking at a savings of \$53,000, considering all aspects of the program. It should be understood that this value could increase or decrease depending upon conditions from now until the completion of the project.

Finally, there is the schedule. The committee is not satisfied at all about the lack of a firm schedule outlining major milestones. The original schedule was negated by the concrete drivers' strike. As of today, we cannot guarantee whether the double sessions will be eliminated in September. The second term, most assuredly, will see the return to the single session. A general review of the schedule shows that:

- a) The Library building is 6-8 weeks from completion
- b) The Industrial and Fine Arts area is for all practical purposes complete
- c) The Cafeteria area is for all practical purposes complete
- d) The Field House should be ready by late fall
- e) The Academic building should be ready in part by September. It is this building which governs the need for double sessions.

A more accurate schedule for the Academic building should be available by 1 April.

Copies of this report may be obtained by contacting the Committee. Thank you for your indulgence.

TABLE 1
GENERAL CONTRACT CHANGE ORDERS*

No.	Description	Amount
1	Transformer Allowance	(4,938.01)
2	Additional Insurance	752.75
3	Hardware Allowance	(12,043.00)
4	Correction to No. 3	134.42
5	Correction to No. 1	(1,000.00)
6	Ledge Removal	1,900.15
7	Incinerator Deletion	(11,531.07)
8	Master Control (Bus. Ed.)	799.88
9	Ledge Removal	230.00
10	Sanitary System	1,019.13
11	Sheet Metal Hoods	4,253.59
12	Chemistry Fume Hood	7,550.95
13	Upgrade Locker Quality	13,320.42
14	Hot Metals Baffle Addition	157.00
15	Heating Oven and Proofer	116.08
16	Carpeting Change	<u>(5,765.21)</u>
	Total	(5,042.92)

*Balance either goes to or comes from Contingency Fund

TABLE 2
EXPECTED GENERAL CONTRACT CHANGE ORDERS

1	Deletion of Foldwall	(4,200.00)
2	Change of Face Brick	<u>(11,425.00)</u>
	Total	(15,625.00)

TABLE 3
CHANGES NOT IN GENERAL CONTRACT*

Item	
Insurance	14,894.00

*Balance either goes to or comes from Contingency Fund

TABLE 4
EQUIPMENT ACCOUNT STATUS*

Planned	Expended	Difference
116,000.00	71,846.00	(44,154.00)
5,880.00	4,674.15	(1,205.85)
7,000.00	5,903.00	(1,097.00)
	Total	<u>(46,456.85)</u>

*Based on Completed Areas Only

TABLE 5
OVERALL REVIEW

Item	Amount
General Contract Changes	(5,049.92)
Expected General Contract Changes	(15,625.00)
Insurance	14,894.00
Equipment	<u>(46,456.85)</u>
	Total <u>(52,237.77)</u>

School Construction Committee
Neil H. Murray, Chairman

On motion of Edward P. Cameron it was voted that report be accepted as a report of progress.

On motion of Edward P. Cameron it was voted to place Article 2 on the table.

ARTICLE 3. On motion of Edward P. Cameron it was voted that the following persons be chosen to serve as Measurers of Lumber for the ensuing year:

Harold B. Currell
Irving E. Dickey, Jr.

and that the following persons be chosen to serve as Measurers of Wood and Bark for the ensuing year:

Harold B. Currell
Irving E. Dickey, Jr.

ARTICLE 3. On motion of Douglass L. Barker it was voted that a committee of five (5), composed of three (3) citizens appointed by the Board of Selectmen, the Police Chief, and one (1) member of the Board of Public Works, selected by it, be formed forthwith to develop a comprehensive plan for the regulation of parking and traffic flow in the depot and surrounding residential areas.

The committee shall be empowered to study all aspects of the depot parking and traffic problem including but not limited to, the charging of parking fees, installation of traffic signals, relocation of roadways, establishment of parking zones, and the regulation of traffic flow.

Be it further moved that the Board of Selectmen cause the committee to report within sixty (60) days and to insert all articles as recommended by the committee in the Warrant for the next Special or Annual Town Meeting, occurring after sixty (60) days from March 15, 1971.

ARTICLE 3. George E. Curtis moved that the following be considered regarding Rubbish and Garbage pick-up:

We expect that it will not be too far into the future when our new incinerator will be in operation and we hope we will be ready for it. However, up to this time we have heard very little about one of the important parts of that operation, that being the pick-up. At one time, mention was made of using a strong paper bag and with curb pick-up. Observing other towns who have curb pick-up of rubbish and trash and the mess that is made of that, I hesitate to think of what our town is going to look like when garbage is added to curb pick-up. Personally I do not look forward to any idea which suggests that garbage be placed at the curb for pick-up, whether it is in a strong paper bag or otherwise and where it is left exposed to dogs, cats and other animals to scatter all over the street.

Therefore, I would like to make a motion that the Board of Public Works be instructed to report to this Town Meeting, sometime before adjournment, their suggested plan for garbage and rubbish pick-up, together with alternative plans which would not expose garbage on the curb for pick-up, with the comparative costs of each, so that we will have some idea of the best method to pursue.

63 voted in the affirmative
113 voted in the negative

On motion of Edward P. Cameron it was voted that Article 3 be laid on the table.

On motion of William E. Locke it was voted that Article 66 be taken from the table.

ARTICLE 66. On motion of William E. Locke it was voted that the official classification plan, schedules and regulations under Article 18-A of the General By-Laws of the Town be amended as follows:

SALARY GRADE

Labor Grade	Point Range	Base Salary	Max. Salary
1	159	70.74	92.84
2	160-174	75.69	99.35
3	175-189	80.99	106.36
4	190-204	86.67	113.74
5	205-219	91.63	120.24
6	220-234	96.85	127.12
7	235-249	102.39	134.40
8	250-264	108.25	142.07
9	265-279	114.44	150.19
10	280-294	120.98	158.79
11	295-309	127.89	167.85
12	310-324	135.20	177.43
13	325-339	142.94	187.60
14	340-354	151.12	198.34
15	355-369	159.76	209.68
16	370-384	168.90	221.67
17	385-399	178.54	234.35
18	400-414	188.77	247.76
19	415-429	199.20	261.92
20	430-444	210.97	276.88
21	445-459	223.01	292.71
22	460-474	235.78	319.47
23	475-489	249.26	327.16
24	490-504	263.52	345.86
25	505-519	278.59	365.65
26	520-534	294.54	386.58
27	535-549	311.95	409.46

SECTION I—CLERICAL EMPLOYEES

Job Title	Labor Grade	Minimum	Hourly Maximum
Junior Clerks	2	2.02	2.65
Senior Clerks B	5	2.44	3.20
Senior Clerks A	6	2.58	3.38
Hearing Reporter	7	2.73	3.58
Collector's Admin. Asst	8	2.87	3.79
Assessor's Admin. Asst	11	3.41	4.47
Asst Town Clerk	11	3.41	4.47

SECTION II—SUPERVISORY EMPLOYEES

Supervisor	20
Supt. (Cemetery Dept.)	20
Supt. (Tree & Moth Dept.)	19

SECTION III—PUBLIC LIBRARY

Head Librarian	21		
Librarian, Grade I	16		
Librarian, Grade II	14		
Librarian, Grade III	12		
Library Assistant	7		
Library Clerk	4		
Library Hourly Employees		1.25	2.83
Library Pages		1.25	1.60

SECTION IV—PUBLIC WORKS DEPARTMENT—ENGINEERING

Superintendent	27		
Assistant Superintendent	23		
Civil Engineer	22		
Supervisor	20		
Pumping Station Engineer	19		
Assistant Civil Engineer	17		
Land Surveyor	14	3.78	4.96
Administrative Assistant	14	3.78	4.96
Senior Draftsman	11	3.20	4.20
Transitman	11	3.20	4.20
Administrative Clerk	9	2.86	3.76
Junior Draftsman	7	2.56	3.38
Rodman	6	2.42	3.18

SECTION V
Cemetery—Public Works—Tree & Moth Departments
(Collective Bargaining Unit)

	Actual Paid Rate
Mechanic	180.20
Foreman	170.66
Heavy Equipment Operator	162.18
Assistant Pumping Station Engineer	162.18
Working Foreman	162.18
Skilled Labor	144.16
Meter Repairman	129.32
Semi-skilled Laborer	129.32
Dump Caretaker	129.32
Laborer	114.48
Seasonal Laborer	91.16

SECTION VI—POLICE DEPARTMENT

	Labor Grade	
Chief	23	
Lieutenant	19	
Sergeant	18	
Patrolman Inspector and Safety Officer	15	
Patrolman		165.90 – 180.60 weekly
Police Matron		3.09 per hour

SECTION VII—FIRE DEPARTMENT

Chief	22	
Deputy Chief	19	
Captain	18	
Lieutenant	15	
Private		165.90 – 180.60 weekly

SECTION VIII—FIRE ALARM DEPARTMENT

		Minimum	Maximum
Lineman	11	3.20	4.20
Groundman	7	2.56	3.36

SECTION IX—GENERAL GOVERNMENT

Job Title	Labor Grade	Minimum	Maximum
Assessor's Appraiser	24		
Town Accountant	17		
Executive Secretary		4,500.00	7,500.00 annually
Accountant		7,500.00	8,500.00 annually
Superintendent of Buildings	15		
Janitor A	8	2.71	3.55

ARTICLE 4. On motion of Edward P. Cameron it was voted that the sum of Two Hundred Three Thousand Seven Hundred Seventeen Dollars (\$203,717.00) be raised from the tax levy and appropriated for General Government, as follows, each item being considered as a separate appropriation:

Executive Secretary's Salary	\$ 5,250.00
Selectmen's Clerical	3,113.00
Selectmen's Expense	2,990.00
Town Accountant's Salary	9,711.00
Accountant's Salary	6,000.00
Accountant's Clerical	2,075.00
Accountant's Expense (including travel outside the State, not to exceed Two Hundred Dollars)	1,650.00
Treasurer's Salary	5,000.00
Treasurer's Clerical	7,000.00
Treasurer's Expense	9,215.00
Collector's Salary (All fees collected to be paid to the Town Treasurer)	6,400.00
Collector's Clerical	16,000.00
Collector's Expense	3,325.00
Town Clerk's Salary (All fees collected to be paid to the Town Treasurer)	4,900.00
Town Clerk's Clerical	11,000.00
Town Clerk's Expense (including travel outside the State, not to exceed Four Hundred Dollars)	3,270.00
Assessors' Salaries: Chairman	
Secretary	
Third Member	4,500.00
Assessors' Appraiser	14,701.00
Assessor's Clerical	18,640.00
Assessors' Expense (including travel outside the State, not to exceed Two Hundred Dollars)	5,000.00
Board of Registrars' Salaries	960.00
Board of Registrars' Expense	400.00
Election & Registration Expense	18,174.00

Board of Appeals Expense	2,000.00
Planning Board Expense	450.00
Clerk of Finance Committee	1,200.00
Finance Committee Expense	250.00
Personnel Board Expense	75.00

LAW DEPARTMENT

Town Counsel's Salary	9,625.00
Town Counsel's Expense	6,000.00
Land Court Expense	500.00
Recording Fees	150.00
Professional Fees and Dues	175.00

MUNICIPAL BUILDING SALARIES

Superintendent of Buildings	8,620.00
Town Hall Custodian	5,881.00
Police Station Custodian	2,117.00

MUNICIPAL BUILDING MAINTENANCE

Town Hall	6,000.00
Depot	1,400.00

Total	\$203,717.00
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ARTICLE 4. On motion of Frederick A. Asmussen it was voted that the sum of Forty Thousand Dollars (\$40,000.00) be raised from the tax levy and appropriated for interest for sewer and anticipation of revenue.

ARTICLE 4. On motion of Russell H. Stone, Jr., it was voted that the sum of Forty Thousand Dollars (\$40,000.00) be raised from the tax levy and appropriated for the purpose of conducting and promoting recreation, play, sports, physical education and other social, educational and recreational activities upon such land and in such buildings as defined in Section 14 of Chapter 45 of the General Laws, with authority to exercise all powers conferred therein including the purchase of necessary equipment and the employment of teachers, supervisors, and other officers and employees and the fixing of their compensation, said sum to be expended under the direction of the Recreation Committee as follows:

Salaries	\$25,000.00
Expense	15,000.00

Total \$40,000.00

ARTICLE 4. On motion of Robert S. Cummings it was voted that the sum of One Million One Hundred Fifteen Thousand Three Hundred Nineteen Dollars (\$1,115,319.00) be raised from the tax levy and appropriated for Protection of Persons and Property as follows, each item being considered as a separate appropriation:

Police Dept. Salaries	\$ 426,410.00
Police Dept. Maintenance (including travel outside State not to exceed Two Hundred Dollars)	33,445.00
Police Dept. Reserve Uniforms	500.00
Traffic Controls, School	29,640.00
Traffic Light Maintenance	4,500.00
Fire Dept. Salaries	478,608.00
Fire Dept. Maintenance (including travel outside State not to exceed Two Hundred Dollars)	26,000.00
Fire Alarm Maint. Salaries	6,225.00
Fire Alarm Maint. Expense	3,215.00
Forestry Dept. Salaries	47,245.00
Forestry Dept. Expense	9,000.00
Tree Removal Inc. Labor	3,564.00
Chipper	5,100.00
Hydrant Rentals	24,880.00
Drinking Fountain	100.00
Inspector of Buildings Salary	6,329.00
Inspector of Buildings Expense	985.00
Inspector of Wires Salary	2,075.00
Inspector of Wires Expense	1,000.00
Gas Inspector's Salary	1,000.00
Gas Inspector's Expense	50.00
Sealer of Weights & Meas. Salary	1,183.00
Sealer of Weights & Meas. Expense	350.00
Dog Officer's Salary	780.00
Dog Officer's Expense	1,035.00
Civil Defense	2,100.00
Total	<hr/> \$1,115,319.00

ARTICLE 4. On motion of Robert W. Wakeling it was voted that the sum of Seventy-Nine Thousand and Twenty-Five Dollars (\$79,025.00) be raised from the tax levy and appropriated for Health and Sanitation as follows, each item being considered as a separate appropriation:

Board of Health Salary	\$ 5,200.00
Board of Health Expense	1,000.00
Health Agent's Salary	10,375.00
Inspector of Plumbing Salary	2,500.00

Inspector of Animals	550.00
Care of Contagious Diseases	5,000.00
Garbage Collection	54,400.00
	<hr/>
Total	\$79,025.00

ARTICLE 4. On motion of Edward P. Cameron it was voted that the sum of One Hundred Three Thousand Nine Hundred Ninety-Three Dollars (\$103,993.00) be raised from the tax levy and appropriated for Veterans' Benefits as follows, each item being considered as a separate appropriation:

Administrative Salaries	\$ 7,993.00
Administrative Expense	1,000.00
Aid	95,000.00
	<hr/>
Total	\$103,993.00

ARTICLE 4. Donald R. Walker moved that the sum of Four Million Six Hundred Seventy Thousand Three Hundred Ten Dollars (\$4,670,310.00) be raised from the tax levy and appropriated for the School Department, and that the expenditure of Fifty-One Thousand Six Hundred Twenty Dollars (\$51,620.00) received or to be received under Public Law #874, and that the sum of Five Thousand One Hundred Eighty-Four Dollars (\$5,184.00), received or to be received under Public Law #864, and that the sum of Twenty-One Thousand Nine Hundred Forty Dollars (\$21,940.00), received or to be received from Chapter 506 Metco Funds so called, and that the sum of Two Thousand Four Hundred Seventy-Nine Dollars (\$2,479.00) received from Distributive Education Funds, such sums totaling Four Million Seven Hundred Fifty-One Thousand Five Hundred Thirty-Three Dollars (\$4,751,533.00) be authorized and appropriated as follows:

General Salaries	\$4,092,839.00
Maintenance	594,260.00
Chapter 506 Fund	13,740.00
Cafeterias	22,658.00
Athletics	24,336.00
Adult Education	3,700.00
	<hr/>
Total	\$4,751,533.00

On motion of Robert P. Sumberg it was voted the meeting stand adjourned until March 18, 1971, at 7:45 P.M., to meet in the Memorial High School Auditorium.

Meeting adjourned: 11:10 P.M.

201 Town Meeting Members were present.

A true copy. Attest:

Lawrence Drew
Town Clerk

ADJOURNED ANNUAL TOWN MEETING

Reading Memorial High School Auditorium

March 18, 1971

The meeting was called to order by the moderator, Kenneth C. Latham, at 7:45 P.M.

The invocation was given by Rev. Roger W. Carlin, St. Athanasius Church.

ARTICLE 4. On motion of Donald R. Walker, as made at the Annual Town Meeting on March 15, 1971, and as amended by James J. Sullivan, Jr., it was voted that the sum of Four Million Six Hundred Fifty-Seven Thousand Nine Hundred Eighty-Five Dollars (\$4,657,985.00) be raised from the tax levy and appropriated for the School Department, and that the expenditure of Fifty-One Thousand Six Hundred Twenty Dollars (\$51,620.00), received or to be received under Public Law #874, and that the sum of Five Thousand One Hundred Eighty-Four Dollars (\$5,184.00) received or to be received under Public Law #864, and that the sum of Twenty-One Thousand Nine Hundred Forty Dollars (\$21,940.00), received or to be received from Chapter 506 Metco Funds so called, and that the sum of Two Thousand Four Hundred Seventy-Nine Dollars (\$2,479.00), received from Distributive Education Funds, such sums totaling Four Million Seven Hundred Thirty-Nine Thousand Two Hundred Eight Dollars (\$4,739,208.00) be authorized and appropriated as follows:

General Salaries	\$4,080,514.00
Maintenance	594,260.00
Chapter 506 Fund	13,740.00
Cafeterias	22,658.00
Athletics	24,336.00
Adult Education	3,700.00
Total	<hr/> \$4,739,208.00

ARTICLE 4. On motion of Donald R. Walker it was voted that the sum of Three Hundred Forty-Five Thousand Three Hundred Fifty-Nine and 51/100 Dollars (\$345,359.51) be raised from the tax levy and that the sum of Three Thousand One Hundred Thirty-Six and 49/100 Dollars (\$3,136.49) be transferred from Premium on Loans Account, and that the sum of Six Hundred Twenty Thousand Dollars (\$620,000.00) be transferred from Surplus Revenue, and that the Town Accountant be, and he hereby is, authorized, empowered and instructed to make such transfers to carry out the purpose of this vote, and that such sums totaling Nine Hundred Sixty-Eight Thousand Four Hundred Ninety-Six Dollars (\$968,496.00) be appropriated for Maturing Debt and Interest as follows, each item being considered as a separate appropriation:

Maturing Debt	\$545,000.00
Maturing Interest	423,496.00
Total	<u>\$968,496.00</u>

ARTICLE 4. On motion of Donald R. Walker it was voted that the sum of Two Hundred Thirty-Six Thousand Six Hundred Three Dollars (\$236,603.00) be raised from the tax levy and appropriated for the purpose of the Town's share for the operation and maintenance of the Northeast Metropolitan Regional Vocational School.

ARTICLE 4. On motion of William H. Diamond it was voted that the sum of One Hundred Thirty-Seven Thousand One Hundred Seventy-One and 75/100 Dollars (\$137,171.75) be raised from the tax levy and that the sum of Four Thousand Eight Hundred Fourteen and 75/100 Dollars (\$4,814.75) be transferred from State Aid for Libraries Reserved, and that the sum of Two Thousand One Hundred Ten and 50/100 Dollars (\$2,110.50) be transferred from the County Dog License Account, and that the Town Accountant be, and he hereby is, authorized, empowered and instructed to make such transfers to carry out the purpose of this vote, and that such sums totaling One Hundred Forty-Four Thousand Ninety-Seven Dollars (\$144,097.00) be appropriated for library purposes (including travel outside the State not to exceed \$300.00) as follows:

Salaries	\$103,857.00
Maintenance	40,240.00
Total	<u>\$144,097.00</u>

ARTICLE 4. Nathan C. White moved that the sum of One Million Six Hundred Fifty-Five Thousand Eighty-Nine and 78/100 Dollars (\$1,655,089.78) be raised from the tax levy and together with

Ninety-Five Thousand Five Hundred Eighteen and 22/100 Dollars (\$95,518.22) transferred funds be appropriated for the Board of Public Works as follows, each item being considered as a separate appropriation:

Salaries for Administration	\$ 28,200.00
Expenses for Administration, including travel outside the State	5,500.00
Salaries for Engineering Division	71,000.00
Expenses for Engineering Division	3,630.00
Salaries for Construction and Maintenance of Highways	113,000.00
Expenses for Repairs, Construction and Maintenance of Highways, setting curbs, purchase or otherwise acquiring land for sand and gravel purposes, purchase of materials, tools and equipment and other incidental expenses pertaining thereto	77,800.00
Salaries and Expenses for Removal of Snow and Ice of which amount the sum of \$60,923.22 shall be transferred from the Road Machinery Fund and the Town Accountant be, and he hereby is, authorized, empowered and instructed to transfer said sum to said account to carry out the purpose of this vote	113,000.00
Salaries for Maintenance and Operation of the Sewer System	28,350.00
Expenses for Maintenance and Operation of the Sewer System, including travel outside the State	24,850.00
Salaries and Expenses for Connecting Estates with the Common Sewer	150,000.00
Salaries for Maintenance of Storm Drains	17,000.00
Expenses for Maintenance of Storm Drains	7,000.00
Salaries and Expenses for Drainage Construction	45,000.00
Salaries for Construction and Maintenance of Sidewalks	17,300.00
Expenses for Construction and Maintenance of Sidewalks	11,700.00
Salaries for Maintenance of Dump	15,500.00
Expenses for Maintenance of Dump	27,000.00
Salaries for Maintenance of Park Department and Commons and Supervised Play	39,000.00
Expenses for Maintenance of Park Department and Commons and Supervised Play	12,400.00
Salaries for Maintenance of Parking Areas	1,720.00
Expenses for Maintenance of Parking Areas	750.00
Salaries for Construction, Maintenance and Operation of Water Works	144,000.00
Expenses for Construction, Maintenance and Operation of Water Works of which amount the sum of \$34,595.00 shall be transferred from Water Surplus and the Town Accountant be, and hereby is, authorized	

and instructed to transfer said sum to said account to carry out the purpose of this vote	189,700.00
Expenses for the payment of Water Bonds and Interest	110,895.00
Physical Examinations	750.00
Salaries for Maintenance and Operation of Rubbish Collection	29,000.00
Expenses for Maintenance and Operation of Rubbish Collection	26,250.00
Salaries for Maintenance and Operation of the Incinerator	10,000.00
Expenses for Maintenance and Operation of the Incinerator	10,000.00
Expenses for the payment of Sewer Bonds and Interest	248,313.00
Expenses for the payment of Incinerator Bonds and Interest	162,000.00
Salaries and Expenses for Road Reconstruction	10,000.00
Total	<hr/> \$1,750,608.00

On motion of Robert P. Sumberg it was voted that this meeting stand adjourned until March 20, 1971, at 9:00 A.M., to meet in the Memorial High School Auditorium.

Meeting adjourned at 10:40 P.M.

195 Town Meeting Members were present

A true copy. Attest:

Lawrence Drew
Town Clerk

ADJOURNED ANNUAL TOWN MEETING

Reading Memorial High School Auditorium March 20, 1971

The meeting was called to order by the Moderator, Kenneth C. Latham, at 9:00 A.M.

The invocation was given by Rev. Adrian Keeton, Church of the Nazarene.

ARTICLE 4. The motion of Nathan C. White, as made at the Adjourned Annual Town Meeting on March 18, 1971, under this Article was voted in the affirmative.

ARTICLE 4. On motion of Edouard N. Dube it was voted that the sum of Two Thousand Five Hundred Dollars (\$2,500.00) be transferred from Cemetery Reserve and that the sum of Twenty-Five Thousand Dollars (\$25,000.00) be transferred from Cemetery Bequest Fund, and that the Town Accountant be, and he hereby is, authorized, empowered and instructed to make such transfer to carry out the purpose of this vote, and that the sum of Thirty-Eight Thousand Seventy-Five Dollars (\$38,075.00) be raised from the tax levy, and that such sums totaling Sixty-Five Thousand Five Hundred Seventy-Five Dollars (\$65,575.00) be appropriated for the Cemetery Department, including care and development of Laurel Hill Cemetery and Forest Glen Cemetery as follows, each item being considered as a separate appropriation:

Salaries	\$55,600.00
Maintenance	8,475.00
Care of Veterans Graves, Section 9 of Chapter 115 of General By-Laws	1,500.00
Total	<hr/> \$65,575.00

On motion of John H. Crooker it was voted that Article 4 be laid on the table.

On motion of John H. Crooker it was voted to take Article 2 from the table.

ARTICLE 2. The following report was read by John H. Crooker, Chairman of the Municipal Light Board:

In view of recent developments in the Electric Utility Industry, the Reading Municipal Light Board would like to submit the following report to this Annual Town Meeting.

To review our operation briefly, the Reading Municipal Light Department was created by an Act of the Massachusetts Legislature in 1894 for which the Town of Reading appropriated \$50,000. Its purpose was to provide electric power for street lights in the Town of Reading and to make electricity available to homes and businesses. In 1908, the Town of Reading expanded its electrical service to accommodate the Towns of Wilmington, North Reading, and that part of Lynnfield known as Lynnfield Center.

Since that time, the Reading Municipal Light Department has provided stable electric power for Reading and three of its neighboring towns to the point where we are now the largest of forty (40) municipalities in Massachusetts. We buy wholesale power from Boston Edison Company and distribute it through our system. Our peak load is about 64,000 KVA.

In May of 1970, Boston Edison sought an "M" rate or municipal rate increase through the Federal Power Commission who maintains jurisdiction over our relationship with Edison. The expected reaction from the FPC would have been to delay the increase five months pending hearings and submission of backup data. However the FPC approved the rate increase effective one day after the Edison filing date and then set dates for hearings. This action took not only the municipal involved but also Boston Edison by surprise. This increase is indicated on your electric bill as "Sur-Charge—Boston Edison Increase 11.6%."

Since the wholesale rate increase requested of approximately 21% was way out of proportion with the facts concerning generating costs and applicable expenses, the Town of Reading along with other municipalities supplied by Edison appeared before the FPC to fight the proposed municipal rate increase. These hearings are still going on—there are indications that progress is being made and that reductions will be made in the imposed municipal rate increase. These reductions will reflect directly on the surcharge noted on your bill.

In addition to this action, we have appealed to the 6th Circuit Court of Appeals in Washington the FPC decision to allow but a one day delay rather than a five month delay which is accepted procedure. It is interesting to note that just last week the FPC allowed a five months' delay to the requested 30% rate increase asked by New England Power Company. We feel our action before the Circuit Court of Appeals on the one day delay was reflected in this decision. We are hopeful that the Circuit Court of Appeals takes note and gives us the same benefit retroactively.

Let us now turn to the second item singled out on your light bill—"Fuel Charge per KWH." In September of 1970, the state government imposed an anti-pollution law or ordinance on those electric utilities generating power within the Boston metropolitan area to the extent that low sulphur fuel would be the only acceptable fuel as of October 1, 1970. In this case, Boston Edison, our wholesale supplier, indicated to state officials at public hearings that this requirement would impose a sizable fuel charge on those customers served by their generating stations in that area, since the price per barrel of heavy fuel oil would increase two or three fold. Without regard for the

practicalities of the situation—i.e., dollars—the ordinance was implemented and the net result is what you see on your bill. This charge will fluctuate in direct proportion with the cost of low sulphur fuel. The Department of Public Utilities regulates these charges and requires the keeping of fuel inventory records of generating plants to insure its accuracy. This item is completely out of the Light Department's control and unfortunately we cannot offer any optimistic projections.

Looking to the brighter side—as you know, we have built a new 115,000 volt substation on Causeway Road. We are now beginning to gain part of the anticipated benefit—lower wholesale rates. Our credit in January was approximately \$7,500, in February \$11,700; the March credit should be about the same amount, and then as we switch the balance of our load from the old 13,800 volt connections to the new 115,000 volt installation, our credits should increase rapidly. These credits and the anticipated adjustments resulting from the rate case before the Federal Power Commission should enable the Reading Municipal Light Department to eliminate a portion of the “surcharge item” and reduce the basic rate structure in 1971. We of course must await the FPC decision on the Edison rate case, the 6th Circuit Court of Appeals decision relative to the five month delay in effecting the rate increase, and an accurate appraisal of our 115,000 volt credits before actually implementing a reduction for our 17,000 customers. Rest assured, however, that every dollar that can possibly be returned or credited to the consumer will be, and that these returns or credits will be handled on an equitable basis.

John H. Crooker, Chairman
Municipal Light Board

On motion of Edward P. Cameron it was voted that report be accepted as a report of progress.

On motion of John H. Crooker it was voted that Article 2 be laid on the table.

On motion of John H. Crooker it was voted that Article 4 be taken from table.

ARTICLE 4. On motion of John H. Crooker it was voted that there be included in the tax levy for electricity used for street lights, the sum of Forty-Six Thousand Seven Hundred Fifty Dollars (\$46,750.00) and that said sum and the income from sales of electricity to private consumers and for electricity supplied to municipal buildings and for municipal power, and from sales of appliances and jobbing during the current fiscal year be appropriated for the Municipal Light Plant and that the sum of Twelve Thousand Dollars (\$12,000.00) be

appropriated from the said receipts of the Department for the sale, installation and service of merchandise, equipment, utensils, and chattels, as provided in Section 34 of Chapter 164 of the General Laws, said appropriations to be expended by the Manager of the Municipal Lighting Plant under the direction and control of the Municipal Light Board, for the expense of the Plant, including payment of Bonds and Notes, the sale, installation and servicing of merchandise, equipment, utensils and chattels as defined in Chapter 164, Section 57 of the General Laws, or any amendments thereof or additions thereto and that if said sum of Forty-Six Thousand Seven Hundred Fifty Dollars (\$46,750.00) and said income shall exceed said expense for said fiscal year, such excess up to the amount of 50% of the net profit from operations as of December 31st of the preceding year as defined in Chapter 164 of the General Laws, such amount shall be paid, 50% in June and 50% in December of the current year, into the Town Treasury, and the balance if any, shall be transferred to the Construction Fund of said Plant and appropriated and used for such additions thereto as may thereafter be authorized by the Municipal Light Department.

ARTICLE 4. On motion of Fred C. Kenney, Jr., it was voted that the sum of One Hundred Thirty-Five Thousand Eight Hundred Fifteen Dollars (\$135,815.00) be raised from the tax levy and appropriated for all insurance except Group Insurance of Town Employees.

ARTICLE 4. On motion of Robert S. Cummings it was voted that the sum of One Hundred Thirteen Thousand One Hundred Twenty-Two Dollars (\$113,122.00) be raised from the tax levy, and that the sum of Three Thousand Fifty-Eight Dollars (\$3,058.00) be transferred from the Municipal Light Department Operating and Maintenance Account, and that the sum of Two Thousand Seven Hundred Seventy-One Dollars (\$2,771.00) be transferred from the Group Insurance Dividend Account, and that said sums totaling One Hundred Eighteen Thousand Nine Hundred Fifty-One Dollars (\$118,951.00) be appropriated for group life insurance, group accidental death and dismemberment insurance for Town employees, in accordance with the provisions of Chapter 32B of the General Laws, and that said sums be expended by and under the direction of the Board of Selectmen, and that the Town Accountant be, and he hereby is, authorized, empowered and instructed to transfer said sum to carry out the purpose of this vote.

ARTICLE 4. On motion of Fred C. Kenney, Jr., it was voted that the sum of Two Hundred One Thousand Seven Hundred Seventy-Six Dollars (\$201,776.00) be raised from the tax levy, and that the sum of Fifty-Eight Thousand One Hundred Twenty-One Dollars

(\$58,121.00) be transferred from the Municipal Light Department Operating and Maintenance Account, and that the Town Accountant be, and he hereby is, authorized, empowered and instructed to make such transfer to carry out the purpose of this vote, and that said sums totaling Two Hundred Fifty-Nine Thousand Eight Hundred Ninety-Seven Dollars (\$259,897.00) be appropriated for the Contributory Retirement System, to be divided as follows:

Pension Accumulation Fund	\$251,417.00
Expense Fund	8,480.00
Total	<hr/> \$259,897.00

ARTICLE 4. On motion of Fred C. Kenney, Jr., it was voted that the sum of Seventy-Six Thousand Two Hundred Eighty-Four Dollars (\$76,284.00) be raised from the tax levy and appropriated for pensions other than contributory and creditable service of retirees due other Towns.

ARTICLE 4. On motion of Fred C. Kenney, Jr., it was voted that the sum of Two Hundred Fifty Dollars (\$250.00) be raised from the tax levy and appropriated for the care and lighting of Old South Clock.

ARTICLE 4. On motion of James J. Sullivan, Jr., it was voted that the sum of Twenty-Eight Thousand Nine Hundred Twenty-Nine and 22/100 Dollars (\$28,929.22) be transferred from Overlay Surplus Reserve Fund, and that the sum of Ninety-Six Thousand Seventy and 78/100 Dollars (\$96,070.78) be raised from the tax levy, and that such sums totaling One Hundred Twenty-Five Thousand Dollars (\$125,000.00) be appropriated for the purpose of Reserve Fund, and that the Town Accountant be, and he hereby is, authorized, empowered and instructed to make such transfer to carry out the purpose of this vote.

ARTICLE 4. On motion of Robert S. Cummings it was voted that the sum of Two Thousand Nine Hundred Twenty Dollars (\$2,920.00) be raised from the tax levy and appropriated for Memorial Day Observance, to be expended under the direction of Post 62 American Legion and Post 685 Veterans of Foreign Wars.

ARTICLE 4. On motion of Edward P. Cameron it was voted that the sum of Three Thousand One Hundred Sixty-Three and 50/100 Dollars (\$3,163.50) be raised from the tax levy and appropriated for printing the Town Report for the year 1970.

On motion of Edward P. Cameron it was voted that Article 4 be laid on the table.

On motion of Edouard N. Dube it was voted that Article 29 be taken from table.

ARTICLE 29. On motion of Edouard N. Dube it was voted that the sum of Five Thousand Dollars (\$5,000.00) be transferred from Cemetery Reserve and that the sum of Ten Thousand Dollars (\$10,000.00) be raised from the tax levy, and that said sums totaling Fifteen Thousand Dollars (\$15,000.00) be appropriated for the purpose of continued development of Forest Glen and Charles Street Cemeteries, including site clearing, the construction of drainage, the extension of the road system, the water system and the preparation of lots for sale.

ARTICLE 5. To see if the Town will vote to authorize the payment during the year 1971, of bills remaining unpaid on January 1, 1971, for goods and services actually rendered to the Town, or what it will do in relation thereto.

ARTICLE 5. On motion of Edward P. Cameron it was voted that the subject matter of this article be indefinitely postponed.

ARTICLE 6. On motion of Frederick A. Asmussen it was voted that the Town Treasurer be, and he hereby is, authorized to borrow money from time to time, with the approval of the Selectmen, in anticipation of revenue of the financial years beginning January 1, 1971, and January 1, 1972, in accordance with the provisions of General Laws Chapter 44, Section 4 and to renew any note or notes as may be given payable within one year in accordance with the provisions of General Laws Chapter 44, Section 17.

ARTICLE 7. To see what sum the Town will raise by borrowing or from the tax levy or transfer from available funds, or otherwise, and appropriate for the purpose of Chapter 90 highway maintenance and construction to be used in connection with moneys received from the State and County, or what it will do in relation thereto.

ARTICLE 7. On motion of Frederick A. Asmussen it was voted that the subject matter of this article be indefinitely postponed.

ARTICLE 8. On motion of Frederick A. Asmussen it was voted that the sum of Seven Hundred Dollars (\$700.00) be raised from the tax levy and appropriated for the purpose of foreclosing in the Land Court, pursuant to provisions of Section 65 of Chapter 60 of the General Laws, the right of redemption to any and all real estate taken by the Town for non-payment of taxes.

ARTICLE 9. On motion of Robert S. Cummings it was voted that the sum of Thirteen Thousand Dollars (\$13,000.00) be raised from the tax levy and appropriated for the purpose of Community Center Maintenance.

ARTICLE 10. On motion of Fred C. Kenney, Jr., it was voted that the Selectmen be, and they hereby are, authorized to sell at public or private sale a 1934 Seagrave 1000 gallon per minute pumping engine known as Engine 1, upon such terms and conditions as they shall determine.

ARTICLE 11. To see if the Town will vote to authorize the Board of Selectmen to sell or exchange, or otherwise dispose of, upon such terms and conditions as they may determine, a 1934 Seagrave pumping engine, now in the Fire Department, and to see what sum the Town will raise by borrowing, or from the tax levy, or transfer from available funds, or otherwise, and appropriate for the purchase of a new 1000 gallon per minute pumping engine, or what it will do in relation thereto.

ARTICLE 11. On motion of Fred C. Kenney, Jr., it was voted that the subject matter of this article be indefinitely postponed.

ARTICLE 12. To see if the Town will vote to authorize the Board of Selectmen to sell or exchange upon such terms and conditions as they may determine, a 1966 Dodge Deputy Chief's car, now in the Fire Department, and to see what sum the Town will raise by borrowing or from the tax levy, or transfer from available funds or otherwise, and appropriate for the purchase of a new Fire Chief's car, or what it will do in relation thereto.

ARTICLE 12. On motion of Fred C. Kenney, Jr., as amended by Lawrence R. Blood, it was voted to indefinitely postpone Article 12.

ARTICLE 13. To see if the Town will authorize the Board of Selectmen to sell or exchange or otherwise dispose of upon such terms and conditions as they may determine, the two-way radio in the pick up truck now in the Fire Department, and to see what sum the Town will raise by borrowing, or from the tax levy, or transfer from available funds, or otherwise, and appropriate for the purchase and installation of a new two-way radio in a new Fire Department pick up truck, or what it will do in relation thereto.

ARTICLE 13. On motion of Fred C. Kenney, Jr., it was voted that the subject matter of this article be indefinitely postponed.

ARTICLE 14. To see if the Town will vote to authorize the Board of Selectmen to sell or exchange or otherwise dispose of, upon such terms and conditions as they may determine, the two-way radio in the Deputy Chief's car, and to see what sum the Town will raise by borrowing, or from the tax levy, or transfer from available funds, or otherwise, and appropriate for the purchase and installation of a new two-way radio in the Deputy Chief's car, or what it will do in relation thereto.

ARTICLE 14. On motion of Fred C. Kenney, Jr., it was voted that the subject matter of this article be indefinitely postponed.

ARTICLE 15. On motion of Robert S. Cummings it was voted that the sum of Three Thousand Eight Hundred and Sixty Dollars (\$3,860.00) be raised from the tax levy and appropriated for the observance of the Christmas Season of 1971, by the decoration and illumination of public buildings and public streets and the decoration of Christmas trees upon municipal land.

ARTICLE 16. To see what sum the Town will raise by borrowing, or from the tax levy, or transfer from available funds, or otherwise, and appropriate for the purpose of engineering, survey, appraisal services, and recording fees and expenses, or what it will do in relation thereto.

ARTICLE 16. On motion of James W. Killam, III, it was voted that the subject matter of this article be indefinitely postponed.

Carl H. Amon, Jr., moved for reconsideration of Article 12. This motion did not pass.

90 voted in the affirmative
106 voted in the negative
(two thirds vote required)

ARTICLE 17. On motion of Robert S. Cummings it was voted that the sum of Two Thousand Five Hundred Dollars (\$2,500.00) be raised from the tax levy and appropriated for the purpose of municipal collective bargaining expense.

ARTICLE 18. On motion of Edward P. Cameron it was voted that the Selectmen be, and they hereby are, authorized to sell or exchange, upon such terms and conditions as they may determine, the 1970 Ford Cruiser now in the Police Department, and that the sum of Two Thousand Four Hundred Dollars (\$2,400.00) be raised from the tax levy, and together with the proceeds from said sale or exchange, be

appropriated for the purchase of a new cruiser for the Police Department.

ARTICLE 19. On motion of Edward P. Cameron it was voted that the Selectmen be, and they hereby are, authorized to sell or exchange, upon such terms and conditions as they may determine, the 1970 Chevrolet cruiser now in the Police Department, and that the sum of Two Thousand Four Hundred Dollars (\$2,400.00) be raised from the tax levy, and together with the proceeds from said sale or exchange, be appropriated for the purchase of a new cruiser for the Police Department.

ARTICLE 20. On motion of Edward P. Cameron it was voted that the Selectmen be, and they hereby are, authorized to sell or exchange, upon such terms and conditions as they may determine, the 1964 Cadillac Ambulance now in the Police Department, and that the sum of Eighteen Thousand Dollars (\$18,000.00) be raised from the tax levy, and together with the proceeds from said sale or exchange, be appropriated for the purchase of a new ambulance for the Police Department.

ARTICLE 21. On motion of Fred C. Kenney, Jr., it was voted that the Selectmen be, and they hereby are, authorized to sell or otherwise dispose of, upon such terms and conditions as they may determine, a 1965 Dodge pick-up truck, now in the Fire Department, and that the sum of Two Thousand One Hundred Sixty-Three Dollars (\$2,163.00) be raised from the tax levy, and together with the proceeds from said sale or exchange, be appropriated for the purchase of a new pick-up truck for the Fire Department.

ARTICLE 22. On motion of Robert S. Cummings it was voted that the sum of Seven Thousand Eight Hundred Fifty-Eight Dollars (\$7,858.00) be raised from the tax levy and appropriated for the purchase of uniforms for members of the Police Department.

ARTICLE 23. On motion of Fred C. Kenney, Jr., it was voted that the sum of Three Thousand Six Hundred Twenty Dollars (\$3,620.00) be raised from the tax levy and appropriated for the purchase of uniforms for members of the Fire Department.

ARTICLE 24. On motion of Edward P. Cameron it was voted that the sum of One Thousand Five Hundred Dollars (\$1,500.00) be raised from the tax levy and appropriated for the purpose of purchasing portable two-way radios of the walkie-talkie type so-called, and related equipment for the use of the Police Department.

Douglass L. Barker moved for reconsideration of Article 20. This motion did not pass.

73 voted in the affirmative
79 voted in the negative
(two thirds vote required)

ARTICLE 25. On motion of Robert S. Cummings it was voted that the sum of Two Thousand Ninety-One and 06/100 Dollars (\$2,091.06) be raised from the tax levy for the purpose of indemnification of certain police officers and fire fighters for expense actually incurred as a result of injury in the line of duty, under the provisions of the General Laws, Chapter 41, Section 100, as amended.

ARTICLE 26. On motion of Robert S. Cummings it was voted that the sum of One Thousand Five Hundred Dollars (\$1,500.00) be raised from the tax levy and appropriated for the purpose of coordinating or conducting programs dealing with the problems of the aging and promote facilities for health, education, welfare and recreation of the aging.

ARTICLE 27. To see what sum the Town will vote to raise by borrowing or from the tax levy or transfer from available funds and appropriate for the purpose of reimbursement of other retiring authorities for creditable service attributable to the Town under provisions of General Laws Chapter 32, Section 59A, as amended, or what it will do in relation thereto.

ARTICLE 27. On motion of Robert S. Cummings it was voted that the subject matter of this article be indefinitely postponed.

ARTICLE 28. On motion of Edward P. Cameron it was voted that the sum of Seven Thousand Five Hundred Dollars (\$7,500.00) be raised from the tax levy and appropriated for the installation of automatic gates at the Washington Street grade crossing of the Boston and Maine Railroad tracks.

ARTICLE 30. On motion of Edward P. Cameron it was voted that the sum of Two Thousand Dollars (\$2,000.00) be raised from the tax levy and appropriated for the purpose of the management, operation, and development of the Town Forest.

ARTICLE 31. On motion of Charles Stratton it was voted that the sum of Three Thousand Dollars (\$3,000.00) be raised from the tax levy and appropriated for the purpose of operating expenses, advertising and publication, engineering, surveying and appraisal services, to be expended by the Conservation Commission for conservation purposes.

ARTICLE 32. On motion of James R. Boucher it was voted that the Town acquire by purchase, right of eminent domain, deed of gift, dedication or otherwise, for conservation purposes under General Laws, Chapter 40, Section 8C, as amended, a certain parcel of land off Summer Avenue shown as Lot 25 on Assessors' Plat No. 81 containing 12.12 acres more or less and owned by Cyrus Brown, and that the sum of Eight Thousand Five Hundred Dollars (\$8,500.00) be raised from the tax levy and appropriated for the purpose of this vote. Said parcel is more particularly described as follows:

...beginning at a stake on the westerly side line of Hancock St. Extension at land of Lennart E. Turnquist, said point being N37-55W, a distance of 209.15 feet northerly from the corner of Woodbine Street and thence southwesterly by said Turnquist land, a distance of 93.0 feet to a stake at land of Cyrus A. and Della Brown;

Thence northwesterly by said Brown 164.58 feet to an iron pipe;

Thence southwesterly by said Brown a distance of 60 feet to an iron pipe;

Thence northwesterly again by land of said Brown and land of Robert G. Henderson et ux and land of William F. Kilduff et ux, a distance of 274.20 feet to a stake at an angle;

Thence slightly to the left by land of David A. Larson et ux, a distance of 102.72 feet to a stake;

Thence westerly by lands of Alexander J. Coulter et ux and Carl A. Rasmusson et ux, a distance of 190.35 feet to a stake;

Thence northerly by land of James B. Cail et ux, a distance of 181.60 feet to the middle of a small ditch;

Thence westerly again by the middle of said ditch and said land of Cail and land of Harriet C. Baker, a distance of 186.00 feet to a corner in another ditch;

Thence northerly again by the center of the ditch, a distance of 192.64 feet, more or less, to a corner;

Thence easterly by the center line of a proposed easement on a curved line, the radius of which is 1800 feet, more or less, the following distances:

309.33 feet by land of Frank P. Congdon, Jr., et ux

81.82 feet by land of George R. McGurn, et ux

82.45 feet by land of Edmund Trzcinski, et ux
103.50 feet by land of William F. Keefe, et ux

to a stake at land of the Boston and Maine Railroad.

Thence southeasterly by the westerly side line of said railroad the following:

795 feet to an angle
100.05 feet to an angle
and 13.99 feet to a stake at land of Charles F. and Grace P.
Riley;

Thence westerly by land of said Riley, a distance of 152.87 feet to the easterly line of said Hancock Street Extension;

Thence continuing on same course, a distance of 20 feet to the center of said street;

Thence southeasterly by the center of said street, a distance of 39.52 feet;

Thence turning at a right angle and running westerly, a distance of 20 feet to the point of beginning.

Said parcel containing 12.1095 acres of land, more or less, and subject to various easements for drainage and sewer purposes, all as shown on a plan of said premises entitled "Plan of Land in Reading, Mass., to be taken for Conservation Purposes," made under date of November 1970 by H. Kingman Abbott, Registered Surveyor, said plan to be recorded.

159 voted in the affirmative
0 voted in the negative

On motion of Robert M. Graham it was voted to take Article 3 from the table.

ARTICLE 3. On motion of Robert M. Graham it was voted that the Conservation Commission be instructed to purchase the land, voted under Article 32, regardless of whether or not the Town of Reading received State contribution toward the purchase price of this land.

ARTICLE 3. On motion of Frank A. Smith, Jr., it was voted that the Law Committee be, and they hereby are, instructed to review the opinion of the Department of Education Counsel, relative to apportionment of costs of the Regional Vocational School, and that, in

the event that said opinion confirms the 1971 apportionment, as presented by the Regional School Committee, the Law Committee confer with Town Counsel to consider legal action by the Town of Reading, or with other member towns of the Regional District, to seek apportionment in accordance with comparative numbers of enrollments at the Vocational School.

On motion of Edward P. Cameron it was voted to lay Article 3 on the table.

ARTICLE 33. On motion of Donald R. Walker it was voted that the Selectmen be, and they hereby are, authorized, upon request of the School Committee to rent or lease upon such terms and conditions as they shall determine, such classroom, administrative and other facilities, namely, Woburn Street School, as the School Department may require.

ARTICLE 34. To see if the Town will vote to authorize the School Committee to acquire by rental, lease, purchase, transfer or otherwise, administrative space for school department central offices, and to see what sum the Town will raise by borrowing, or from the tax levy, or transfer from available funds, or otherwise, and appropriate for the purpose of such acquisition together with equipping, renovating, restoring, and modernizing, said sums to be expended under the direction of the School Committee, or what it will do in relation thereto.

ARTICLE 34. On motion of Donald R. Walker it was voted that the subject matter of this article be indefinitely postponed.

ARTICLE 35. Robert W. Wakeling moved that the sum of Two Thousand Six Hundred Dollars (\$2,600.00) be raised from the tax levy and appropriated for the purpose of the eradication of mosquitoes in the Town, such sums to be expended under the supervision of the Board of Health.

On motion of A. Lloyd David it was voted that this article be indefinitely postponed.

ARTICLE 36. On motion of John H. Crooker it was voted that the subject matter of Article 36 be referred to the Municipal Light Board and that the said Board be, and it hereby is, authorized to install such additional street lights as in its judgment are required, and to make such changes in the size, type and location of existing street lights as it may deem advisable, the expense of same to be paid from the income of the plant.

ARTICLE 37. On motion of George L. Hodgkins it was voted that the sum of Two Thousand Dollars (\$2,000.00) be raised from the tax levy and appropriated for the purpose of maintaining, repairing and resurfacing the streets constructed under Section 34 of Chapter 90 of the General Laws, together with such funds as may be provided by the Commonwealth of Massachusetts and the County of Middlesex.

ARTICLE 38. On motion of George L. Hodgkins it was voted that the sum of Ten Thousand Four Hundred Dollars (\$10,400.00) be raised from the tax levy and appropriated for the purpose of improving and constructing a portion of Haverhill Street together with such funds as may be provided by the Commonwealth of Massachusetts and the County of Middlesex, under Section 34 of Chapter 90 of the General Laws.

ARTICLE 39. On motion of Donald E. Florence it was voted that the sum of One Thousand Eight Hundred Dollars (\$1,800.00) be raised from the tax levy and appropriated for the purpose of maintaining, improving and constructing facilities in the parks and playgrounds, such sum to be expended by and under the direction of the Board of Public Works.

ARTICLE 40. On motion of Donald E. Florence it was voted that the sum of Seven Thousand Five Hundred Dollars (\$7,500.00) be raised from the tax levy and appropriated for the further development of the Birch Meadow Recreational Area by grading, filling, loaming and seeding, and installing flood lights, such work to be done by and under the direction of the Board of Public Works.

ARTICLE 41. On motion of William H. Watt it was voted that the sum of Sixty-One Thousand Eight Hundred Fifty Dollars (\$61,850.00) be transferred as follows from the Board of Public Works' Expense Accounts:

Administration	\$ 500.00
Engineering Division	1,500.00
Construction and Maintenance of Highways	10,000.00
Removal of Snow and Ice	12,000.00
Maintenance and Operation of Sewer System	1,200.00
Maintenance of Storm Drains	3,600.00
Construction of Storm Drains	6,700.00
Construction and Maintenance of Sidewalks	4,700.00
Maintenance of Dump	7,000.00
Maintenance of Park Department and Commons	4,000.00

Maintenance of Parking Areas	150.00
Construction, Maintenance and Operation of Water Works	10,500.00
	<hr/>
Total	\$61,850.00

and the sum of Eight Thousand One Hundred Fifty Dollars (\$8,150.00) be raised from the tax levy and that such sums aggregating Seventy Thousand Dollars (\$70,000.00) be appropriated for the maintenance, repair and operation of road machinery and for the purchase by the Board of Public Works of:

One (1) Track Type Tractor
One (1) Sidewalk Tractor
Three (3) Pickup Trucks

and that the Board of Public Works be, and it hereby is, authorized and empowered to sell or exchange upon such terms and conditions as it may determine:

One (1) Track Type Tractor
One (1) Sidewalk Tractor
Two (2) Pickup Trucks
One (1) Sedan

and the proceeds from such sales or exchanges are to be appropriated in addition to the aforementioned Seventy Thousand Dollars (\$70,000.00) for the purchase of the aforesaid equipment, and the Town Accountant be, and he hereby is, authorized, empowered and instructed to transfer such amount to carry out the purpose of this vote.

ARTICLE 42. On motion of George W. Cochrane, 3rd, it was voted that the sum of Five Hundred Thousand Dollars (\$500,000.00) be raised and appropriated for the construction of sanitary sewers, sewerage work and other sewer facilities, such sum to be expended by and under the direction of the Board of Public Works, and to meet said appropriation, that the sum of Ten Thousand Dollars (\$10,000.00) be raised from the tax levy and that the sum of Four Hundred Ninety Thousand Dollars (\$490,000.00) be raised by borrowing, and that the Town Treasurer, with the approval of the Board of Selectmen be, and he hereby is, authorized to borrow said Four Hundred Ninety Thousand Dollars (\$490,000.00) and to issue at one time or from time to time bonds or notes of the Town for said Four Hundred Ninety Thousand Dollars (\$490,000.00) payable in accordance with Chapter 44 of the General Laws so that each issue shall be paid in not more than thirty (30) years from its date or at such earlier time as the Treasurer

and Selectmen may determine, said bonds or notes shall be signed by the Treasurer and countersigned by the Selectmen, and that the Board of Public Works be, and it hereby is, authorized to proceed with the construction of said sewers, sewerage work and other sewer facilities and enter into all contracts and agreements with respect thereto and to do all other acts and things necessary or proper for carrying out the provisions of this vote.

159 voted in the affirmative

0 voted in the negative

ARTICLE 43. To see if the Town will vote to accept the report of the Board of Public Works upon the laying out as a Public Way of a Private Way known as "C" STREET under the provision of law authorizing the assessment of betterments, such highway being laid out in accordance with plan duly approved by the Board of Survey and filed in the Office of the Town Clerk in accordance with the statutory requirements and to see if the Town will accept the public way laid out by the Board of Public Works as "C" STREET and to see what sum the Town will raise by borrowing, or from the tax levy, or transfer from available funds or otherwise, and appropriate for the construction of said Way or what it will do in relation thereto.

ARTICLE 43. On motion of George L. Hodgkins it was voted that this Article be indefinitely postponed.

ARTICLE 44. On motion of George L. Hodgkins it was voted that the Town accept the report of the Board of Public Works on the layout of a Private Way known as COVEY HILL ROAD and adopt the recommendations contained therein, and that the sum of Nine Hundred Fifty-Three Dollars (\$953.00) be transferred from the "A" Street Betterment Account and appropriated for the laying out of and construction of said Way, such sum to be expended by and under the direction of the Board of Public Works, and that the Town Accountant be, and he hereby is, authorized and instructed to make such transfer to carry out the purpose of this vote.

On motion of John B. Harker it was voted that this meeting stand adjourned until March 22, 1971, at 8:00 P.M., to meet in the Memorial High School Auditorium.

Meeting adjourned at 4:50 P.M.

185 Town Meeting Members were present in the A.M.

167 Town Meeting Members were present in the P.M.

A true copy. Attest:

Lawrence Drew
Town Clerk

ADJOURNED ANNUAL TOWN MEETING

Reading Memorial High School Auditorium

March 22, 1971

The meeting was called to order by the Moderator, Kenneth C. Latham, at 8:00 P.M.

The invocation was given by Rev. John Snook, Old South United Methodist Church.

ARTICLE 45. On motion of George L. Hodgkins it was voted that the Town accept the report of the Board of Public Works on the layout of a Private Way known as FRANK D. TANNER DRIVE EXTENSION and adopt the recommendations contained therein, and that the sum of One Hundred Dollars (\$100.00) be transferred from the "A" Street Betterment Account and appropriated for the laying out of and construction of said Way, such sum to be expended by and under the direction of the Board of Public Works, and that the Town Accountant be, and he hereby is, authorized and instructed to make such transfer to carry out the purpose of this vote.

ARTICLE 46. On motion of George L. Hodgkins it was voted that the Town accept the report of the Board of Public Works on the layout of a Private Way known as MARTIN ROAD EXTENSION and adopt the recommendations contained therein, and that the sum of Six Hundred Fifty Dollars (\$650.00) be transferred from the "G" Street Betterment Account and appropriated for the laying out of and construction of said Way, such sum to be expended by and under the direction of the Board of Public Works, and that the Town Accountant be, and he hereby is, authorized and instructed to make such transfer to carry out the purpose of this vote.

ARTICLE 47. On motion of Nathan C. White it was voted that the Town accept the report of the Board of Public Works on the layout of a Private Way known as LUCY DRIVE and adopt the recommendations contained therein, and that the sum of Eight Hundred Twenty-One Dollars (\$821.00) be transferred from the "A" Street Betterment Account and appropriated for the laying out of and construction of said Way, such sum to be expended by and under the direction of the Board of Public Works, and that the Town Accountant be, and he hereby is, authorized and instructed to make such transfer to carry out the purpose of this vote.

ARTICLE 48. On motion of Nathan C. White it was voted that the Town accept the report of the Board of Public Works on the layout of a Private Way known as HOLLY ROAD and adopt the recommendations contained therein, and that the sum of One Thousand Forty-Five

Dollars (\$1,045.00) be transferred from the "A" Street Betterment Account and appropriated for the laying out of and construction of said Way, such sum to be expended by and under the direction of the Board of Public Works, and that the Town Accountant be, and he hereby is, authorized and instructed to make such transfer to carry out the purpose of this vote.

ARTICLE 49. On motion of Nathan C. White it was voted that the Town accept the report of the Board of Public Works on the layout of a Private Way known as KENSINGTON AVENUE and adopt the recommendations contained therein, and that the sum of Four Hundred Ninety-Three Dollars (\$493.00) be transferred from the "A" Street Betterment Account and appropriated for the laying out of and construction of said Way, such sum to be expended by and under the direction of the Board of Public Works, and that the Town Accountant be, and he hereby is, authorized and instructed to make such transfer to carry out the purpose of this vote.

ARTICLE 50. On motion of Nathan C. White it was voted that the Town accept the report of the Board of Public Works on the layout of a Private Way known as BRIARWOOD AVENUE and adopt the recommendations contained therein, and that the sum of Six Hundred Thirty-Five Dollars (\$635.00) be transferred from the "E" Street Betterment Account and appropriated for the laying out of and construction of said Way, such sum to be expended by and under the direction of the Board of Public Works, and that the Town Accountant be, and he hereby is, authorized and instructed to make such transfer to carry out the purpose of this vote.

ARTICLE 51. On motion of George W. Cochrane, 3rd, it was voted that the Town accept the report of the Board of Public Works on the layout of a Private Way known as WHITTIER ROAD EXTENSION and adopt the recommendations contained therein, and that the sum of Three Hundred Forty-Two Dollars (\$342.00) be transferred from the "A" Street Betterment Account and appropriated for the laying out of and construction of said Way, such sum to be expended by and under the direction of the Board of Public Works, and that the Town Accountant be, and he hereby is, authorized and instructed to make such transfer to carry out the purpose of this vote.

ARTICLE 52. On motion of George W. Cochrane, 3rd, it was voted that the Town accept the report of the Board of Public Works on the layout of a Private Way known as COLBURN ROAD EXTENSION and adopt the recommendations contained therein, and that the sum of Seven Hundred Forty-Four Dollars (\$744.00) be transferred from the "A" Street Betterment Account and appropriated for the laying out of and construction of said Way, such sum to be expended by and under

the direction of the Board of Public Works, and that the Town Accountant be, and he hereby is, authorized and instructed to make such transfer to carry out the purpose of this vote.

ARTICLE 53. On motion of George W. Cochrane, 3rd, it was voted that the Town accept the report of the Board of Public Works on the layout of a Private Way known as VIRGINIA CIRCLE and adopt the recommendations contained therein, and that the sum of Three Hundred Thirty-Four Dollars (\$334.00) be transferred from the "A" Street Betterment Account and appropriated for the laying out of and construction of said Way, such sum to be expended by and under the direction of the Board of Public Works, and that the Town Accountant be, and he hereby is, authorized and instructed to make such transfer to carry out the purpose of this vote.

ARTICLE 54. On motion of William H. Watt it was voted that the sum of Eight Thousand Eight Hundred Dollars (\$8,800.00) be raised from the tax levy and appropriated for the purchase of a Shredder for use by and under the direction of the Board of Public Works.

ARTICLE 55. To see what sum the Town will raise by borrowing, or from the tax levy, or transfer from available funds or otherwise and appropriate for the purpose of making improvements to the water system, including the construction of small buildings, the installation of pipes, fittings, equipment and related facilities, or what it will do in relation thereto.

ARTICLE 55. On motion of William H. Watt it was voted that this Article be indefinitely postponed.

Frank A. Smith, Jr. moved for a point of personal privilege and submitted the following report:

"Last Thursday evening when Town Meeting voted to reduce the Education Salary Budget by some \$12,000, a Town Meeting Member asked if the motion to delete this amount should include the deletion of the four positions under discussion. Member was advised that it was not part of the motion, but that the School Committee would get the message.

Ladies and gentlemen I would like to advise you tonight that, if such was the message intended, I cannot accept it. At next Monday's meeting of the School Committee I shall move to have the School Committee take the necessary steps to create these four positions. Hopefully this can be done within the remaining dollar figure for salaries in the budget. That is, I hope that by hiring replacement

teachers at less experience and lower salaries than those whom they are replacing we shall be able to live with the cut you have made, and still meet these urgent requirements. If this is not possible I shall attempt to initiate action on the School Committee, or as a taxpayer, to secure restoration of these funds by legal process.

I do not take this step lightly, and I announce it to you before adjournment as a matter of conscience and in good faith. Since last Thursday night I have tried to convince myself that the reduction you have made is neither significant nor important. I cannot so convince myself. These positions are the absolute minimum of what is required to maintain that quality of education we now have. In the area of guidance I consider our real requirements to be in the area of 8 to 10, not 1. Cost and tax considerations were paramount to the School Committee in reducing new personnel requirements to this absolute minimum of five.

In debating this matter in my own mind I have considered resigning from the School Committee rather than disputing this issue further; but that amounts to a cop-out. In the final analysis it comes down to these factors:

1. I ran for School Committee in 1967 with a promise to work for quality education within our ability to pay—and you did not so run.
2. I ran again for School Committee in 1970—and you did not run.
3. I am responsible for the equal educational opportunity offered to the children of Reading as required by law—and you are not.
4. I consider that these positions are imperative and within our ability to pay, and I stand answerable to the voters for that position—you do not.”

ARTICLE 56. On motion of Robert W. Wakeling it was voted that the sum of One Thousand Dollars (\$1,000.00) be raised from the tax levy and appropriated for Child Welfare Work, to be expended under the direction of the combined Visiting Nurse Association, Inc., and the Board of Health.

ARTICLE 57. On motion of Robert W. Wakeling it was voted that the sum of Seventeen Thousand Eight Hundred Eight Dollars (\$17,808.00) be raised from the tax levy and appropriated for the purpose of providing cooperative or complementary facilities to

out-patient clinics established or to be established in accordance with the provisions of Chapter 123, Section 13A of the General Laws, in cooperation with the Department of Mental Health and other agencies collaborating with said Department, and for providing payment for services rendered, or to be rendered, by such public or private agencies in such clinic in accordance with the provisions of General Laws Chapter 40, Section 5, Clause (40-C), the same to be expended under the direction of the School Committee or of the Board of Health or under the joint direction of both.

ARTICLE 58. On motion of Edward P. Cameron it was voted that the sum of One Hundred Fifty Dollars (\$150.00) be raised from the tax levy and appropriated for the purpose of Aid to Agriculture and work of the Middlesex County Extension Service and the 4-H Club under General Laws Chapter 12B, Sections 40 and 45 as amended, said sum to be expended under the direction of a Director appointed by the Selectmen, such Director to cooperate with the Middlesex County Trustees.

ARTICLE 59. To see what sum the Town will raise by borrowing or from the tax levy or transfer from available funds and appropriate for the purpose of adding said sum to the stabilization fund under the authority of General Laws Chapter 4, Section 5B as amended, or what it will do in relation thereto.

ARTICLE 59. On motion of James J. Sullivan, Jr., it was voted that the subject matter of this article be indefinitely postponed.

ARTICLE 60. On motion of James W. Killam, III, it was voted that the sum of One Thousand Dollars (\$1,000.00) be raised from the tax levy and appropriated for the purpose of settling damage claims against the Town, such sum to be expended under the direction of the Law Committee.

ARTICLE 61. On motion of William H. Diamond it was voted that the Board of Selectmen be, and they hereby are, authorized and empowered to sell to Reading Rifle and Revolver Club, Inc., for such price and on such terms and conditions as the Board may deem appropriate, a portion of land of the club previously taken by eminent domain by Federal condemnation proceedings for the NIKE launcher site, so-called, and thereafter released to the Town and containing approximately nine acres of land adjacent to and lying outside and easterly of the easterly fence upon said NIKE site, bounded and described as follows:

SOUTHWESTERLY: by land of the Reading Rifle and Revolver Club, Inc. and by Town of Reading Access Way, two hundred eighty-seven (287) feet;

SOUTHEASTERLY: by said Way, twenty-two and ninety-one hundredths (22.91) feet;

NORTHWESTERLY: by Town of Reading NIKE site, as shown on a plan hereinafter mentioned, seven hundred twenty and nineteen hundredths (720.19) feet;

NORTHWESTERLY: more NORTHERLY, by land of Mary E. L. Zanni, as shown on said plan, two hundred ninety-four and fifty-four hundredths (294.54) feet;

NORTHEASTERLY: by said land of Zanni and by other land of Reading Rifle and Revolver Club, Inc., one hundred thirty (130) feet;

SOUTHEASTERLY: by said land of Reading Rifle and Revolver Club, Inc., seven hundred seventy and forty-nine hundredths (770.49) feet;

SOUTHEASTERLY: by said land of Reading Rifle and Revolver Club, Inc., two hundred fifty-two (252) feet; and

SOUTHERLY: by said land of Reading Rifle and Revolver Club, Inc., two hundred twenty-four (224) feet.

Containing nine (9) acres, more or less, according to a plan of land in Reading entitled, "Plan of Proposed Acquisition of Land from the Town of Reading to the Reading Rifle and Revolver Club, Inc.," dated October, 1970, H. K. Abbott, Registered Surveyor.

ARTICLE 62. To see if the Town will vote to accept Chapter 835, Acts of 1970, which established a career incentive pay program for regular full-time Police Officers, and to see what sum the Town will raise by borrowing, or from the tax levy or transfer from available funds, and appropriate for said proposed, or what it will do in relation thereto.

ARTICLE 62. On motion of Edward P. Cameron it was voted that the subject matter of this article be indefinitely postponed.

ARTICLE 63. On motion of James W. Killam, III, it was voted that the term of office of the Town Clerk be fixed at three (3) years

commencing with the next Annual Town Election under provisions of Chapter 41, Sections 1 and 2 of the General Laws.

ARTICLE 64. On motion of Frederick A. Asmussen it was voted that the term of office of the Town Treasurer be fixed at three (3) years commencing with the Annual Town Election of 1973 under provisions of Chapter 41, Sections 1 and 2 of the General Laws.

On motion of Robert W. Fasciano it was voted to take Article 2 from the table.

ARTICLE 2. The following report was read by Robert W. Fasciano, Chairman of the Planning Board:

Pursuant to Chapter 40A, Section 6, of the General Laws, a public hearing was held at the Community Center, on March 1, 1971, at 7:30 P.M., regarding a change in the Zoning By-Laws, which would extend the Business A Zone to:

1. The remaining Residence A-1 portions of the land at 335 Main Street, on which is located the Stantial-McCullough Company.
2. A two acre parcel of vacant land adjacent to Stantial-McCullough Company.
3. A forty foot strip of a parcel of land belonging to Gino's, Inc., that abuts the above mentioned two acre parcel.

The hearing lasted approximately one and a half hours, in which the abutters voiced opposition to the proposed change. A poll of those present indicated twenty opposed to this re-zoning and none in favor.

It is the unanimous opinion of the Board that this article be rejected. We feel that the proposed changes are not in the best interest of the neighborhood specifically, or the town in general.

Reading Planning Board
Robert W. Fasciano, Chairman
Melvin E. Jones, Secretary
William H. Parker, III
Edward J. Taylor, Jr.
Andrew B. White

On motion of Edward P. Cameron it was voted to accept report as a report of progress.

On motion of Robert W. Fasciano it was voted to place Article 2 on the table.

ARTICLE 65. Stephen W. Carr moved that the Town amend the Zoning By-Laws and Zoning Map by extending the Business A zone to cover only the first two of the three parcels of land enumerated in Article 65, more specifically designated as:

1. A parcel of land in Reading known and numbered as 335 Main Street, bounded and described as follows:

By a line beginning at an iron pipe on the southwest corner of said parcel; thence running due north one hundred and fifty-six (156) feet to a bolt; thence turning and running north sixty-one degrees, eighteen minutes and forty seconds east, two hundred and fifty-nine (259) feet to an iron post; thence turning and running south thirty-two degrees, fifty-six minutes east, ninety-eight (98) feet to an iron pipe; thence turning and running south fifty-two degrees, four seconds west, one hundred and twenty-six and 12/100 (126.12) feet to a spike on an elm stump; thence turning and running south fifty-three degrees, twenty-two minutes, ten seconds west, one hundred and fifty-eight and 16/100 (158.16) feet to a spike at the base of an elm stump, then turning and running south sixty-four degrees, ten degrees west to the beginning, meaning and intending thereby to describe the parcel of land shown on plan entitled "Plan of land in Reading, Mass." surveyed for Sylvester J. and Genevieve W. Pierce by H. Kingman Abbott, dated December 18, 1958, recorded with Middlesex South District Registry of Deeds in Book 9295, Page 96.

2. A parcel of land in Reading described as follows:

Beginning at an iron pipe in the southeast corner of the previously described property at 335 Main Street where it intersects with rear lot lines of property now or formerly of Watson and Green on Ash Street, running south nineteen degrees, twenty minutes, thirty seconds east, three hundred and twenty-two and 61/100 (322.61) feet to a point; thence turning and running south eighteen degrees, thirty-six minutes and forty seconds east, forty-two and 42/100 (42.42) feet to a corner granite post; thence turning and running south eighty degrees, fifty-one minutes, twenty-five seconds west, one hundred and forty-eight and 72/100 (148.72) feet to a point; thence turning and running south seventy-eight degrees, seventeen minutes and five seconds west, seventy-three and 30/100 (73.30) feet to a point; thence turning and running south seventy-nine degrees, forty-eight minutes, twenty seconds west, seventy-three and 30/100 (73.30) feet to a

point; thence turning and running south eighty degrees, eight minutes and ten seconds west, thirty-four (34) feet to a point; thence turning and running north one degree, thirty-six minutes, five seconds west, eighty-seven and 50/100 (87.50) feet to a point; thence turning and running north fourteen degrees, five minutes, zero seconds east, two hundred and fifty-nine and 76/100 (259.76) feet to a point; thence turning and running north fourteen degrees, five minutes, zero seconds east, two hundred fifty-nine and 76/100 (259.76) feet to a point; thence turning and running north sixty-six degrees, nine minutes and zero seconds east by two lines measuring twenty-nine and 93/100 (29.93) feet and one hundred and twenty-six and 12/100 (126.12) feet to the point of beginning, meaning and intending thereby to describe the parcel of land shown as Lot 2 on a plan entitled "Plan of Land in Reading, Mass." drawn by Hayes Engineering, Inc., dated April 7, 1970, recorded with the Middlesex South District Registry of Deeds at Book 11940, Page 105.

This motion did not pass. 3 voted in the affirmative
159 voted in the negative

On motion of Edward P. Cameron it was voted to take Article 4 from the table.

On motion of Edward P. Cameron it was voted that Article 4 be indefinitely postponed.

On motion of Edward P. Cameron it was voted to take Article 3 from the table.

ARTICLE 3. On motion of Donald R. Walker it was voted that the Junior High School Construction Committee established under Article 67 of the 1970 Annual Town Meeting be instructed to proceed with studies of alternatives to meeting Reading school facility needs with particular emphasis on the need for space to accommodate a public kindergarten program by September, 1973, and that said Committee report its findings at the next Special Town Meeting together with any request for planning funds it deems necessary.

106 voted in the affirmative
35 voted in the negative

On motion of Edward P. Cameron it was voted that Article 3 be laid on the table.

On motion of Edward P. Cameron it was voted that Article 3 be indefinitely postponed.

On motion of Edward P. Cameron it was voted to take Article 2 from the table.

On motion of Edward P. Cameron it was voted that Article 2 be indefinitely postponed.

On motion of Edward P. Cameron it was voted that the meeting stand adjourned, sine die, at 11:11 P.M.

189 Town Meeting Members were present.

A true copy. Attest:

Lawrence Drew
Town Clerk

ANNUAL REPORTS

of

THE TOWN OFFICERS

of

The Town of Reading, Massachusetts

for the year ending

December 31, 1971

REPORT OF THE BOARD OF SELECTMEN

The Board of Selectmen was organized for the year 1971 with Edward P. Cameron Chairman; Robert S. Cummings, Secretary; and Fred C. Kenney, Jr., as third member. Richard E. Gould continues as Executive Secretary and Mrs. Dorothy Maxwell as secretary.

The new Fire Chief, Donald C. Mitchell, assumed his duties in January.

In March, two Package Store licenses were issued and four Club liquor licenses.

Pursuant to a vote of Town Meeting, a new Cadillac ambulance was purchased, and jurisdiction over the ambulance was transferred from the Police Department to the Fire Department.

A parcel of land which had formerly been owned by the Reading Rifle and Revolver Club, and which had been taken by the Federal Government for a Nike Site, was reconveyed to the Rifle and Revolver Club pursuant to a vote of Town Meeting.

In August, the Board voted to become part of a Consortium for the purpose of participating in the Emergency Employment Act of 1971. Other towns participating are Burlington, North Reading, Stoneham, Wakefield, Wilmington, Bedford, and Woburn. Mr. Gould has been serving as the Board's representative. A number of individuals have been appointed to positions within the town under the provisions of this Act, which under certain conditions provides for Federal funding of 90% of the salaries of qualified individuals.

UN Day was once again sponsored by the Board and very capably carried on under the chairmanship of Mrs. John A. Skeirik.

A number of new traffic signs and new traffic lights were installed and placed in operation during the year.

Seven public hearings were held by the Board; 65 names were drawn for jury service, and the usual licenses and permits were acted upon.

The Board was saddened by the death of three of Reading's outstanding citizens over the past year. W. Franklin Burnham, Jr. was a former member of the Board of Selectmen. Frank Tanner served the Town ably for many years as our Representative to the General Court. Kenneth E. Gaw was Manager of the Municipal Light Department. Each

of these three men was involved in a variety of activities and will be sorely missed. The Board wishes to extend the condolences of the Town to their families.

Respectfully submitted,

Board of Selectmen
by Robert S. Cummings, Secretary

REPORT OF THE HOUSING AUTHORITY

The Reading Housing Authority has completed its fifth year in the Management Phase of its Housing for the Elderly Project #667-C consisting of 80 units on Frank D. Tanner Drive in Reading.

At the Town Election in March, Mrs. Nathalie C. Beaton who had been serving as an interim member of the Board, replacing Margaret J. Moore, was officially elected for a five year term, until March of 1976.

At the Annual Meeting on April 12, 1971, the Authority elected the following officers for the ensuing year:

Mr. Philip R. White, Jr., Chairman
Mr. Edouard N. Dube, Vice-Chairman
Mr. Gilbert M. Lothrop, Treasurer
Mr. Ralph J. Bens, Jr., Asst. Treasurer
Mrs. Nathalie C. Beaton, Asst. Secretary

and Mrs. Janet Pierce was appointed Executive Director and therefore, also Secretary of the Authority in accordance with the By-Laws.

Tax Exemption was granted by the Reading Board of Assessors for the year 1971, as it was the previous year.

Since December of 1970, when a new State Law went into effect, computing all rents for the elderly in State-Aided Housing Projects at 25% of their income, the average monthly rent has been approximately \$45.00, as opposed to \$65.00 previously. This law also requires the State Government to subsidize Authorities for the income loss from rents, but to date, nothing has been received to compensate for the loss the Authority has taken during the past year.

In May, the term of Ralph J. Bens, Jr., the State Appointed Member, expired and he chose to retire from the Board at that time. His replacement, Mr. Charles Stratton, was appointed by the Governor on August 4, 1971 and his term will expire on May 3, 1976.

On June 1, 1971, a First Series of Notes totaling \$1,132.00, maturing on June 5, 1972, was issued and sold with the approval of the Department of Community Affairs, the proceeds of which, with other funds, were used to pay off the principal and interest of the maturing Sixth and Third Series Notes, totaling \$1,215,501.42.

For the Fiscal Year of July 1, 1970 through June 30, 1971, a subsidy was received by the Authority from the Commonwealth of Massachusetts, in the amount of \$70,680.00 covering Debt requirements for 667-C for the most part. A balance sheet as of June 30, 1971 is attached to and made a part of this report.

For the Fiscal Year of July 1, 1971 through June 30, 1972, a subsidy in the amount of \$47,120 for Project #667-C has been approved by the Department of Community Affairs. A balance sheet as of December 31, 1971, is attached to and made a part of this report.

The tenants continue to enjoy social activities each month through their own "Tannerville Club" and have had many interesting and entertaining programs from outside volunteers throughout this past year.

The Reading Housing Authority Community Program for the Elderly under the Title III Grant has come to the last quarter of its third year, the end of the Grant Period. Attendance at the special Summer Events increased noticeably this year and in the Fall, additional types of classes were added to the regular Program, such as a Forum Discussion Group, Crewel Embroidery, Rug Braiding and Hooking Classes, and courses in Contract Bridge. Over 120 elderly citizens signed up for various classes. Local Clubs and Organizations were again generous in their annual financial contributions and those involved in the Program held their most successful Fair in October which netted over \$2,500. The Advisory Council which was originally established for this Program was dissolved during the year and the Reading Council on Aging is now acting as advisors to the Authority on the Program.

Over-all, the Reading Housing Authority feels that the elderly in Reading are benefiting from both the housing and recreational facilities provided in their Town.

Respectfully submitted,

Janet Pierce (Mrs.)
Executive Director

REPORT OF THE POLICE DEPARTMENT

Honorable Board of Selectmen
Municipal Building
Reading, Mass.

Gentlemen:

The following is the report of your Police Department for the year 1971:

The Department is presently operating with a force of thirty-seven men, consisting of Chief, three Lieutenants, three Sergeants, one Sergeant-Inspector, two Patrolmen-Inspectors, one Safety Officer and twenty-six Patrolmen.

On July 18, 1971, Paul G. Peoples and Dennis T. Farrell were appointed as Patrolmen in the Department.

On November 22, 1971, Officer Robert E. Marchand was appointed Sergeant to fill the vacancy created by the transfer of Sergeant Edward W. Marchand to the Inspectors Department.

Officer Herbert E. Robson was transferred to the Inspectors Department this year to work with Sgt.-Inspector Edward W. Marchand and Patrolman-Inspector William H. Dewsnap.

Safety Officer Joseph W. Cormier has continued the program of safety education in the schools and kindergartens, and investigations of causes of motor vehicle accidents. The Safety Officer's work is greatly aided by the generosity of the local car dealer who donates a car to the Town each year for this worthy enterprise.

The Police Department continues to make extensive use of the radar equipment throughout the streets of Reading, and it has proved to be an effective means of cutting down on the traffic problems in the town.

The members of the Police Reserve have rendered another year of invaluable service to the Town. These men, who are trained to handle all phases of Police work, serve at all special occasions and handle traffic duty for the various Churches. The men serve without monetary compensation, and deserve the thanks and appreciation of all citizens.

Also complementing our regular Police Department is our force of nineteen School Traffic Officers, who handle most of the school traffic. These Officers have proved to be devoted to their duties and are a great asset to the Town and to the Department.

Following are the arrests and various services performed:

Arrests	211
Motor Vehicle Violations	1280
Parking Violations	600
Juveniles Apprehended	93
Juvenile cases in Court	39
Special Investigations	346
Ambulance trips	378
Auto accidents investigated	205
Teletype messages sent	228

Fees Collected

Ambulance fees	\$1,654.00
Bicycle decals	78.00
Revolver permits	408.00
Firearms Identification Cards	132.00

Motorized Equipment

1 1970 Chevrolet sedan	(Chief's car)
1 1970 Ford sedan	(Lieutenant's car)
1 1971 Ford sedan	(Cruiser)
1 1971 Ford sedan	(Cruiser)
1 1968 Chevrolet sedan	
1 1972 Chevrolet sedan	(Safety Car)

I would like to take this opportunity to thank the Board of Selectmen and the citizens of the Town of Reading for their continued support of their Police Department.

Respectfully submitted,

JOHN F. BEAUDOIN
Chief of Police

REPORT OF THE BOARD OF HEALTH

To the Honorable Board of Selectmen:

In June 1971, Mrs. Margaret Meikle retired from the Board. Her work with the Board shall be greatly missed. We wish her well in her retirement. We welcome Mrs. Mary Polychrones as the new member.

Nine hundred sixty-one (961) children and school personnel were Tine Tested for Tuberculosis. There were no positive reactions.

Swab tests continue to be done in all eating establishments in the town. Results for the most part are good. Those that do not meet requirements are notified.

The Board continues to study efficient mosquito eradication programs. Those chemicals presently allowed appear to be ineffectual. In order to do a complete job, a regional program consisting of all towns abutting Reading would be most satisfactory. This is being looked into.

The citizens of Reading must accept the fact that Reading has a drug problem. We know that a community, even when properly motivated, cannot by itself support and maintain an effective drug control program. We are recommending that the Town of Reading support "735 Inc" with funds so that an effective drug control program may be initiated in order to combat this social cancer.

Respectfully submitted,

Reading Board of Health
Dr. Robert Wakeling, Chairman

REPORT OF BOARD OF HEALTH AGENT

To the Board of Health

Gentlemen:

Number of Inspections made for year ending December 31, 1971:

New Sewage System Installations and Inspections	54
Inspection of overflowing septic tanks	42
Delivery of Permits—Milk, Oleo, Ice Cream, Food Handlers, Swimming Pools, Livestock	123

Restaurant and Bakery Inspections	128
Complaints of debris on property	15
Canteen Truck Inspections	17
Swab Test Cultures—Schools, Restaurants, and Bakeries	51
Consulting on Building Projects	54
Inspection of quarters for animals	8
Inspection of Housing	10
Miscellaneous	20
Percolation Test Inspections	54
Milk, Cream and Food Laboratory pick-up	12
Inspection of Service Station Rest Rooms	10
Board Meetings	12
Inspection of Swimming Pools	35
Water Analysis	38
Vaccine pick-up at Northeastern Health District	6
Rat Extermination—Program at Town Dump	12

Respectfully submitted,

James J. Nugent, Jr.
Health Agent

REPORT OF THE DOG OFFICER

To the Honorable Board of Selectmen:

I herewith submit my report as Dog Officer to December 31, 1971. I have canvassed the town to see all dogs have been licensed. All complaints have been investigated.

For the year ending December 31, 1971, there were 108 unlicensed dogs picked up.

19 dogs were picked up by the Animal Rescue League.

10 dogs were sold for the county.

79 dogs were claimed by their owners.

There were no dogs turned over to Harvard Medical, as they no longer pick them up.

359 dogs were reported lost during the year.

At this time I wish to thank the Police Department and all others who have helped me.

Respectfully submitted

Ralph E. Wilson, Jr.
Dog Officer

REPORT OF INSPECTOR OF ANIMALS

To The Honorable Board of Selectmen:

Gentlemen:

I hereby submit my report as Inspector of Animals for the year January 1, 1971 to January 1, 1972.

Eighty dogs, one skunk and four cats were quarantined for ten days for biting or scratching various individuals, and the same eventually released.

The annual inspection of all barns and sheds housing livestock, and the livestock within the town, was conducted as per request of the Massachusetts Division of Animal Health, disclosing there to be 1 Beef Steer, 3 Horses, 2 sheep and 26 ponies.

No Contagious infectious diseases were noted.

Respectfully submitted,

Gardiner A. Lester, DVM
Inspector of Animals

REPORT OF THE INSPECTOR OF BUILDINGS

To the Honorable Board of Selectmen

Gentlemen:

I hereby submit my report for the year 1971.

104 New one family dwellings at an estimated cost of	\$2,439,000.00
1 Apartment House	250,000.00
9 New private garages	10,600.00
7 Alterations or additions to business properties	100,800.00
30 Swimming Pools	86,135.00
30 Signs	18,185.00
123 Alterations or additions to dwellings	213,625.00
11 Raze buildings	000.00
2 Warehouses	85,000.00
2 Stores	120,000.00
1 Home Greenhouse	100.00

1 Service Station	30,000.00
1 Accessory building	600.00
1 Elevator	19,800.00
1 Move House	10,000.00
1 Office building	100,000.00

Total estimated cost of all new and remodeled
buildings for the past year \$3,483,845.00

Total number of permits 315

Fees were received in the amount of \$2636.00. These have been turned over to the Town Treasurer and receipts received for same.

Fees were received in the amount of \$27.00 from the sale of Building Code Books. These have been turned over to the Town Treasurer and receipts received for same.

Respectfully submitted,

Royal C. Jaques
Inspector of Buildings

REPORT OF INSPECTOR OF WIRES

Honorable Board of Selectmen

Gentlemen:

I hereby submit my report for the year ending December 31, 1971. A total of 425 permits were issued and inspections made. Fees were received in the amount of \$2,519.00.

Respectfully submitted,

Blanchard K. Stoddart
Inspector of Wires

REPORT OF THE PLANNING BOARD

During the year 1971, the Reading Planning Board held a regular schedule of weekly meetings, on Monday evenings. In addition, we met with other Town Boards and Committees, to discuss problems of mutual concern. Many interested townspeople called upon the Planning Board to discuss problems of planning and zoning, which concern them. We encourage this activity, because it points out problems in the areas of planning and zoning, which may require change.

Special sessions were held this year to hear evidence relevant to petitioned zoning changes so that we could study these proposals and make recommendations to the Town Meeting.

During the past year the Planning Board has been active in several projects involving the community. In October the Attorney General approved the Zoning-by-Law revision, as well as the Flood Plain-by-Law. The Zoning-by-Law has been revised and printed in a new format. Along with these changes, the Zoning Map has been brought up to date. Copies of both of these items are available at the Town Hall.

More recently, the Board has addressed itself to the parking problems in the downtown area. We have recommended that the Union Street School Property be resurfaced and made available for all day parking.

The Board will continue to explore problems related to parking and traffic flow in the future.

Respectfully submitted,

The Reading Planning Board
Robert W. Fasciano, Chairman
Melvin E. Jones, Secretary
William H. Parker, III
Edward J. Taylor, Jr.
Andrew B. White

REPORT OF GAS INSPECTOR

Honorable Board of Selectmen

Gentlemen:

I hereby submit my report for the year ending December 31, 1971. A total of 163 permits were issued and inspections made. Fees were received in the amount of \$964.00.

Respectfully submitted,

William R. Harrison
Gas Inspector

REPORT OF PLUMBING INSPECTOR

To the Board of Health

Gentlemen:

I hereby submit my report for the year ending December 31, 1971. A total of 233 permits were issued and inspections made. Fees were received in the amount of \$2,091.00.

Respectfully submitted,

William R. Harrison
Plumbing Inspector

REPORT OF THE SUPERINTENDENT OF INSECT PEST CONTROL

To the Honorable Board of Selectmen:

I submit my report as Superintendent of Insect Pest Control.

About three hundred elms were checked for Dutch Elm disease. The University of Massachusetts Shade Tree Laboratory at Amherst certified one hundred and twenty-nine as being diseased. Eight-four of these trees have been removed to the town dump for burial and the stumps have been cut to below grade on roadside areas. The forty-five remaining trees will be removed as soon as weather permits or as we receive release forms from the property owners. An additional one hundred thirty-two elms were removed from private property that were dead and infested with Elm Bark Beetles, the carrier of the Dutch Elm disease.

A Dormant spray of Methoxchlor for the control of the Elm Bark Beetle was applied to all public elm trees.

The spray for the control of leaf eating insects and other shade tree pests was applied as usual to the public shade trees. The oak leaf skeletonizer did not show up as strong this past year and we expect a mild infestation this year.

I take this opportunity to thank the Board of Selectmen, the men of this department and all others who assisted me in the past year.

Respectfully submitted,

Irving E. Dickey, Jr.
Supt. of Insect Pest Control

REPORT OF THE TREE WARDEN

To the Citizens of Reading:

I submit my report as Tree Warden for 1971.

Twenty-one elm trees were removed from public property, infected with Dutch Elm disease. It was also necessary to remove ninety-two additional trees. Sixteen of these trees were removed to assist in road construction, the remaining seventy-six were either dead or in a dangerous condition.

There were also approximately thirty-five trees removed on Haverhill Street (north of Charles Street) to widen that section of road under the Chapter 90 program.

Two hundred and twenty-seven trees were planted. Most of these trees were planted on private property adjacent to the sidewalk.

The low branches and deadwood were removed from sixty-four streets. The light wires were also cleared on these streets, and the Electric Light Department paid for this line clearance. The Telephone Company has also been billed for this work.

I take this opportunity to thank all those who have assisted in the past year.

Respectfully submitted,

Irving E. Dickey, Jr.
Tree Warden

REPORT OF TOWN FOREST COMMITTEE

To the Citizens of Reading:

We submit our report for 1971.

The Old Road from Grove Street to Hundred Acre Meadow through the Meadow Brook Golf Club and the Ordway Pit Area has been developed into a passable road. The gravel for the road was obtained in a gravel bank in the Ordway Pit.

Picnic tables have been constructed and placed around the Forest so family groups may enjoy the woods.

Dr. Norton Nickerson again has brought his students from Tufts University to study ecology in field work in our Forest.

The saplings which were planted during the last decade are growing well, and time alone is needed to bring them to their full growth. The older trees are growing better now that much thinning has been done.

The Jay Cees held their annual work day in the woods. They built a canoe ramp at Point One, and planted hemlock saplings.

The Reading Boy Scouts have continued their active conservation activities in the Forest, and have camped and hiked there during the year.

The maintenance and clearing of the Town Forest has been continued using the recommendations of our State Forester. Good conservation practice requires further thinning of the Forest.

Respectfully submitted,

James S. Perry, Chairman
Benjamin E. Nichols, Secretary
Irving E. Dickey

REPORT OF THE CONSERVATION COMMISSION

During 1971, the March town meeting added 12.12 acres of land to that land owned by the town in accordance with the provisions of Chapter 40, Section 8C of the General Laws of the Commonwealth. This land is acreage located in the Aberjona River watershed. It was owned by Cyrus Brown and is a certain parcel off Summer Avenue and shown as Parcel 25 on Assessors Plat No. 81. The land was purchased with the assistance of funds from the self-help program of the Department of Natural Resources. In August, the refund of 1/2 the purchase price of the land was presented to the town by Mr. Jack Fiske, land use administrator of the Department of Natural Resources. This was the first time that the Town had applied for and been reimbursed by the state for 1/2 the purchase price of land acquired for conservation purposes.

Also, the land owned by Hector A. and Lillian J. Xavier was purchased by the Town in accordance with the provisions of Chapter 40, Section 8C of the General Laws. This is approximately 6.3 acres of land near the Reading-Wilmington line in the Aberjona River watershed.

Mr. Albert J. Schneider, Chairman of the Conservation Commission since 1965, resigned from the commission in July and moved to Denver, Colorado. Mr. Schneider was retired and devoted almost full time to the conservation of the natural resources of the town. He is seriously missed. Mrs. Nancy Wilson Anderson was elected Chairman of the commission and Mr. James E. Klepeis, 68 Tennyson Road, was appointed by the Selectmen to the commission.

Respectfully submitted,

Nancy Wilson Anderson
Chairman

Henry W. Fienemann
Charles Stratton
Ruth Johnson
James E. Klepeis
John D. Louanis
James R. Boucher

BOARD OF CEMETERY TRUSTEES SUPERINTENDENT'S REPORT

To the Board of Cemetery Trustees

The following is a report on the operation of Laurel Hill and Forest Glen Cemeteries for the year ending December 31, 1971. The following data is from office records:

INTERMENTS

	Laurel Hill	Forest Glen	Total
Adults	35	78	113
Children under 8	0	0	0
Cremations	11	5	16
Stillborn	0	4	4
	<u>46</u>	<u>87</u>	<u>133</u>

Total number of interments for all years.

Laurel Hill	Forest Glen	Total
7,648	1,597	9,245

SALE OF LOTS & GRAVES

	Laurel Hill	Forest Glen	Total
8 Grave Lot	0	1*	1
5 Grave Lot	0	1	1
4 Grave Lot	0	4	4
3 Grave Lot	0	6	6
2 Grave Lot	0	44	44
Single Graves including Baby Graves	0	9	9
Veterans Graves (Free)	0	5	5

*addition to existing lot

Total number of lots and graves sold to December 31, 1971.

	Laurel Hill	Forest Glen	Total
Lots	1,416	1,054	2,470
Single Graves	1,142	291	1,433

Foundations installed

	Laurel Hill	Forest Glen	Total
Monuments	3	41	44
Markers	23	15	38
Government Markers			
Set	4	9	13

Additional Perpetual Care on old lots in Laurel Hill for a total of \$1,815.00.

Vandalism

Acts of desecration showed no decrease this year. Forest Glen was reasonably free of activities of this kind with only one minor break in the tool shed. At Laurel Hill several nuisance raids were made until the week end of September 27th when \$1,300.00 worth of damage occurred. Through excellent police work those responsible were apprehended and forced into making partial restitution. The service building was broken into late in the fall and a 700 watt generator stolen.

Charles Street Development

Clearing and filling continued this year. Additional peat from on site excavation was stockpiled for future top soil. Approximately 7,100 cubic yards of fill was obtained free of charge from a Chapter 90 project on Haverhill Street, with an additional 7,500 cubic yards purchased from outside sources.

In June of this year the department lost the service of Mr. M. Russell Meikle, the Secretary of the Board. He became a Board member October 25, 1948 and since June 11, 1954 filled the position of Secretary. Mr. Meikle's dedication of knowledge will be greatly missed.

At a joint meeting with the Selectmen, held on July 26th, Mr. Herbert F. Gent, was voted in to fill the unexpired term of Mr. Meikle. Mr. Gent's experience in Town affairs will prove a valuable asset to this Board.

I appreciated the co-operation of various department Boards of the Town and the individuals associated therewith.

Respectfully submitted,

J. Henry Vik,
Superintendent

The Report of the Superintendent as submitted is hereby approved by the Board of Cemetery Trustees and constitutes its Report to the Town.

Edouard N. Dube', Chairman
Clifford P. Wadman, Secretary
Harold F. Davis
Charles E. Ellis, Jr.
Herbert F. Gent
Stanley F. Maxwell

REPORT OF CUSTODIAN OF SOLDIERS AND SAILORS GRAVES

To the Honorable Board of Selectmen:

As required by Section 9, Chapter 115 of the General Laws of Massachusetts, the following is my report for the year 1971.

Where Veterans of the armed forces have served in more than one war, insurrection or conflict, the following gives the veteran credit for only one.

Veterans	Credited Service
41	Revolutionary War
12	War of 1812
2	Mexican War
291	Civil War
1	Indian War
29	Spanish War
33	State Guard
233	World War I
123	World War II
7	Korean War
4	United States Air Force
9	Viet Nam War
1	German Occupation Force
<hr/> 786	Total

There were 22 Veterans interred in the Town Cemeteries in 1971.

World War I

Samuel P. Painting, Laurel Hill Lot 337, died February 12, 1971, interred February 16, 1971.

John F. Nugent, Forest Glen Lot 530, died April 13, 1971, interred April 15, 1971.

Herbert S. Bond, Forest Glen Lot 1121, died May 3, 1971, interred May 6, 1971.

Frederick S. True, Forest Glen Lot 274, died August 13, 1971, interred August 16, 1971.

Malcolm C. Eaton, Laurel Hill Lot 822, died October 16, 1971 interred October 19, 1971.

Robert B. Shepardson, Forest Glen Lot 97, died October 22, 1971, interred October 28, 1971.

Frank D. Tanner, Forest Glen Lot 763, died November 22, 1971, interred November 26, 1971.

World War II

J. Alden Loring, Laurel Hill Lot 149, died March 13, 1971, interred March 23, 1971.

Calvert W. Mullen, V. G. Forest Glen Lot 112, died June 26, 1971, interred June 29, 1971.

W. Franklin Burnham, Jr., Forest Glen Lot 897, died July 5, 1971, interred July 7, 1971.

James J. Dunning, Forest Glen Lot 1136, died July 4, 1971, interred July 9, 1971.

Ralph H. Bickford, Laurel Hill Lot 319, died August 2, 1971, interred August 4, 1971.

Frank J. Bagacious, Jr., V. G. Forest Glen Lot 122, died August 28, 1971, interred August 31, 1971.

Arthur A. Roberts, V. G. Forest Glen Lot 21, died October 6, 1971, interred October 8, 1971.

Frank V. McDermott, Forest Glen Lot 1137, died November 30, 1971, interred December 3, 1971.

John B. Mooney, V. G. Forest Glen Lot 86, died December 5, 1971, interred December 7, 1971.

Charles Cacciola, Forest Glen Lot 1145, died December 20, 1971, interred December 22, 1971.

Kenneth E. Gaw, Laurel Hill Lot 1144, died December 24, 1971, interred December 28, 1971.

Korean War

Robert W. Palastra, V. G. Forest Glen Lot 123, died June 22, 1971, interred June 24, 1971.

Walter H. Humphrey, Forest Glen Lot 1089, died October 9, 1971, interred October 12, 1971.

Joseph W. Lynch, Forest Glen Lot 1123, died December 15, 1971, interred December 18, 1971.

Occupation Force Germany

Robert P. Wiklund, Forest Glen 1113, died June 23, 1971, interred June 28, 1971.

Government Markers Set

Pvt. Stanley W. Boyd	Lot 131	Forest Glen
Sgt. Raymond C. Green	Lot 1119	Forest Glen
Corp. J. Alden Loring	Lot 149	Laurel Hill
Sgt. Samuel P. Painting	Lot 337 S½	Laurel Hill
Pvt. John F. Nugent	Lot 530	Forest Glen
Pvt. Herbert S. Bond	Lot 1121	Forest Glen
Sgt. Arthur P. Horsford	V. G. 87	Forest Glen
Sgt. Harry R. Maclellan	Lot 160	Laurel Hill
S. K. 2/C Calvert W. Mullen	V. G. 112	Forest Glen
Sgt. Robert W. Palastra	V. G. 123	Forest Glen
T. 4 Ralph H. Bickford	Lot 319	Laurel Hill
Pvt. Frank J. Bagocius, Jr.	V. G. 122	Forest Glen
Sgt. Lester K. Pratt	Lot 572	Laurel Hill

Respectfully submitted,

Harold F. Davis
Custodian of Soldiers and
Sailors Graves

REPORT OF THE VETERANS' AGENT

Board of Selectmen
Municipal Building
Reading, Massachusetts 01867

Gentlemen:

I respectfully submit my Annual Report as Veterans' Agent and as Director of Veterans' Services:

Veterans' Agent

Recipient Expenses	\$112,586.61
Recipients Aided	117 cases
Medical Aided	75 cases
Fuel Aided	51 cases

Veterans' Services

Disability Compensation and Pension Applications	60
Hospitalization and Out-Patient Treatment	81
V.A. Questionnaires and Insurance Abatements	222
Bonus Applications	85

This year because of the economic situation, Vietnam benefits, increased care load, and the usual medical costs, a transfer of monies from the Reserve Fund in the amount of \$18,000.00 was necessary.

Donald T. Taylor
Agent-Director

REPORT OF THE COUNCIL ON AGING

Early in the year, the Rev. Donald D. Gardner of the Church of the Good Shepherd was appointed by the Selectmen as Chairman of the Council on Aging upon the resignation of Mrs. Raymond L. Nelson after several years of dedicated and valuable service as Chairman. Then after over six months of inspiring work with the Council, Rev. Gardner resigned in July to leave Reading for his new parish in Stamford, Connecticut. On August 9th the Selectmen appointed Mrs. Nathalie C. Beaton as Chairman. The Council has ten members, its full quota under the Town By-Laws.

During the summer three bus trips were provided for the Senior Citizens from funds (totaling \$1,500) allotted to the Council by the Town of Reading. Two full buses, or over 90 persons, went on each trip. The destinations this year were Fitzwilliam, Meredith, and Wentworth-by-the-Sea, all in New Hampshire, and all greatly enjoyed.

Mrs. Elizabeth Louanis of the Council also arranged a low-cost, 3-day, single bus trip to the Cape and Martha's Vineyard, for which those going paid individually. This was an especially pleasant jaunt.

The Annual Thanksgiving Dinner for Senior Citizens, provided for by Town funds, was put on in the Church of the Good Shepherd on November 18th for 160 persons. After-dinner entertainment was provided by the "Dulcet Strings" with Mrs. Signe Jewell and Mrs. Dorothy Parry singing and playing. Genial Mr. Abraham Berson in person contributed beautiful door prizes; and he and Eric's Greenhouses gave a floral arrangement for the table and wrist corsages for the guests.

The Council was requested to act as the Advisory Committee for the Reading Housing Authority Community Program for the Elderly (for details of the program see the report of the Reading Housing Authority). Assistance was given in setting up additional courses and the five special Summer Programs, which included cookouts, an ice cream smorgasbord, games, and entertainments by the Check-Mates (square dancing) and members of the Quannapowitt Players and the Colonial Chorus.

The Council has cooperated with the Y.M.C.A. in Reading to provide weekly trips in the "Y" van for the elderly to various shopping centers at the rock-bottom cost of 50¢ per person for each trip. The Council is most grateful to Mr. James J. Maher and Mrs. Elizabeth O'Maley of the FISH Program for alternating as volunteer drivers; and to Mrs. Mary Babcock, Mrs. Honora D. Sullivan, and formerly Mrs. Eve Henderson for taking reservations.

During the summer two theatre parties to the North Shore Music Theatre in Beverly were arranged—one to "Sound of Music" and the other to "Fiddler on the Roof" with volunteer transportation provided.

In cooperation with the Reading Housing Authority Community Program for the Elderly, the Council has published two issues of an occasional newsletter entitled "Elderberries" covering all activities that the Council is aware of in Reading particularly for the benefit of Senior Citizens. This has been mailed at the bulk rate to over 1,400 of the elderly so that they will know what is going on for them. The Council thanks Addison-Wesley Publishing Company of Reading for computerizing the mailing list and a printout of address stickers.

A Volunteer Visitation Program has been started under the direction of Mrs. Edith Sias with eight volunteers making regular calls on the elderly in their homes or in nursing homes, sometimes taking craft work to them.

Consideration is always being given to additional or different, needed and feasible, services. It has maintained contact with the Bureau of Services to Older Americans within the Massachusetts Department of Community Affairs, and will be in contact with the new Massachusetts Executive Office of Elder Affairs (replacing the above Bureau), of which Mr. Jack Leff has just been appointed Secretary directly under the Governor.

Steadily increasing attendance this year in activities sponsored by the Council encourages the belief that its efforts have been of real benefit in keeping our Senior Citizens more happily active and youthful in spirit.

Many churches, local organizations, and individuals have contributed services or money for work with the elderly, as have a great many of the Senior Citizens themselves; and the Council realizes that what has been accomplished has been possible only because of the help of many.

Respectfully submitted,

Nathalie C. Beaton, Chairman

**ONE HUNDRED SEVENTEENTH REPORT OF THE FIRE CHIEF
REPORT OF THE FOREST WARDEN
AND REPORT OF THE SUPERINTENDENT OF FIRE ALARM**

To The Honorable Board of Selectmen

Gentlemen:

The annual report of the Fire Chief, Forest Warden and Superintendent of Fire Alarm is herewith submitted.

MANUAL FORCE: The authorized permanent force consists of Chief, 2 Deputy Chiefs, 1 Captain, 7 Lieutenants, 37 privates, 1 clerk and 1 mechanic. At present 1 Lieutenant and 3 Private positions are unfilled, waiting for Civil Service marks on examinations taken some months ago. There are 18 unpaid auxiliary fire fighters whose services are greatly appreciated. I am requesting 4 additional fire fighters this

year, as we now operate the emergency ambulance service for the town which requires our minimum on-duty strength be increased. I have appointed 5 new men this year; three were replacements to cover 2 retirements and 1 resignation.

APPARATUS: Station 1, Pleasant Street — Engine 2, 1,000 gal. per min. pumping engine; Engine 5, 750 gal. per min. pumping engine; Car 7, a ½ ton pickup truck; Car 4, a 1971 Cadillac ambulance; Engine 4, a 400 gal. per min. pump used for dump and woods fires; also a 1965 Dodge sedan used by the Deputy Chiefs.

Station 2, Woburn Street — Ladder 1, an 85 ft. aerial ladder truck; Engine 3, a 1,000 gal. per min. pumping engine; Engine 6, a 750 gal. per min. pumping engine; Rescue 1, a 1960 Dodge; Fire Alarm truck with 32 ft. ladder; also a 1968 Ford sedan used by the Chief.

All of the apparatus is in good running condition. I am again requesting replacement of the 1965 Dodge sedan as it is now 8 years old. I am also requesting replacement of Engine 6 which is now 20 years old.

SERVICE RECORD: 256 Bell alarms, 81 of which were false
443 Still and Telephone alarms, 4 of which
were false
356 Service calls
41 Mutual Aid calls to other communities
30 Calls to fires in buildings and dwellings
(5 2-alarm fires)
89 Grass and brush fires
26 Town Dump fires
44 Automobile fires
53 Incinerator and leaves fires
33 Resuscitator and oxygen calls
16 Tests made for gas
23 Calls for assisting persons locked out
or in
22 Calls for assistance rendered to Police
160 Ambulance trips since October 1

PERMITS ISSUED: Power burner and oil storage, 126
Blasting, 31
Special permits, 10

The fire loss for 1971 as reported to date on property endangered (valuation \$1,760,222.40) is \$196,759.62. Insurance paid for fire loss is \$144,166.13. Uninsured loss is \$52,593.49.

TRAINING AND EDUCATION: All department members were given a standard and advanced American Red Cross first aid course this year while on duty. Our own 3 instructors taught the course. We have several men attending fire science courses at the North Shore Community College on their own time. Courses taken at the college lead to various degrees in fire engineering. All of the newly appointed men were sent to the C. D. School at Topsfield for rescue courses and fire fighting courses. We have built a 3-story training tower at our own facility on Haverhill Street and hope to carry on more training there in 1972. This tower was built through the cooperation of several town departments, donated lumber and volunteer help by some of the permanent and auxiliary men. Some out-of-town departments have indicated a desire to use this training area. There is an excellent water supply from one of the former Nike storage pits. We use this in our training and pumping operation.

FOREST FIRES: There were very few forest and brush fires in 1971. This is due mainly to the ban on outdoor burning. We extinguish all incinerator fires when notified and caution the owner not to burn in them in the future.

FIRE PREVENTION: This year for the first time in the history of the Reading Fire Department an in-service fire prevention inspection program was carried on in the local business community. Each business day on-duty fire fighters accompanied by an officer visited and inspected places of business in the interest of fire safety and to plot out a floor plan of the place of business for our records and possible use in fighting a fire in any of these establishments. The engine is left in the street nearby with signs on either side explaining what is in progress. The men are in contact with the headquarters by radio and can be dispatched on a fire or emergency call direct from their location. After each morning or afternoon of inspecting, the officer writes letters to the owner or occupant of the establishments inspected and suggests improvements and points out violations that need correction. The more serious violators are followed up by the Deputy Chiefs for sterner action.

Schools, nursing homes, kindergartens and other public places have been inspected and drills held where required. Several churches have requested inspection and suggestions have been made to improve their safety in regard to fire prevention and evacuation in event of emergency.

FIRE ALARM: All fire alarm boxes were tested in 1971 and several boxes were relocated. Five new street boxes and two new master boxes were placed in service. The lines were extended on Lowell Street to the railroad bridge anticipating further extension into the new light plant on Causeway Road. Two pedestals were broken by automobiles, 1 box demolished in the same manner and sewer contractors pulled up

our underground cables on Woburn Street at Washington Street. We were able to collect from the insurance companies in 3 cases; 1 was a hit and run case and 1 by town-owned equipment. Cable was replaced in Haven Street in 1971. The fire whistle is now used only for multiple alarms and audible test is made at 12 noon of each day. The tower striker at Station 2 was shut off due to complaints. I have recommended to the Board of Selectmen that the inside fire detecting system of the Community Center be extended to the first and second floors of the building as there are so many public welfare records kept here. Consideration should also be given to protecting the Town Hall in the same manner for protection of vital town records. The value of this detecting system was brought out when a fire in the basement of the Community Center last January was extinguished before it could gain great headway due to early notification to the department.

RECOMMENDATIONS: This department must continue to grow with the town and with the addition of the ambulance we should not reduce the on-duty fire fighting force to provide men for the ambulance service. The Pleasant Street station needs brick pointing on the outside and a portion of the apparatus floor replaced. There is a new roof and gutters on this building, but some modernization should be done over a period of years to properly maintain it. The boiler is inadequate and should be replaced this year with a larger more efficient unit.

With the appointment of the mechanic this year, the apparatus is being properly maintained on a scheduled basis. He also maintains the Forestry Department and Cemetery Department trucks and equipment, having his tools and shop at the Woburn Street fire station.

In conclusion, I wish to thank all town departments, town officials and other citizens of Reading who have assisted this department in any way during 1971.

Respectfully submitted,

Donald C. Mitchell
Chief of Fire Department
Forest Warden and
Superintendent of Fire Alarm

REPORT OF THE BOARD OF APPEALS

To the Honorable Board of Selectmen:

The undersigned submit their report for the Board of Appeals of the Town for the year 1971.

During this past year, the Board received 49 applications for public hearings. As of December 31, 1971, 47 of these petitions had been heard. One was cancelled by the petitioner prior to the hearing date, and one has been scheduled for hearing in January, 1972.

Of this total, 39 petitions were granted, wholly or in part, and 8 were denied. Twenty petitions requested variation from the Sign Ordinance, and two were appeals from the Building Code.

David K. Young, Chairman
James H. Watts, III, Secretary
John A. Anderson

REPORT OF THE TOWN COUNSEL

To the Law Committee:

The year 1971 saw the conclusion of most of the litigation relative to the High Voltage transmission line right of way with reasonable settlements of the outstanding litigation, with the exception of the question of Eminent Domain damages on one parcel. The question of taxation of the Municipal Light property within the town of Wilmington has been concluded by agreement satisfactory to both Wilmington and Reading and concrete proposals have been made in the matter of the taxation of the equipment in North Reading and intensive negotiations are in progress.

The School Construction Committee has required some assistance in matters of certain delays in shipment of equipment and financial difficulties of certain suppliers and disagreements in regard to specifications and building code provisions, all with regard to the addition to the Reading Memorial High School. The major disagreement has to do with the installation of fire dampers by the mechanical contractor in the ventilating system and arbitration in this matter is pending.

The School Department has been advised in certain matters of internal policy, and the broad implications of the federal civil rights legislation. Additionally, the School Department as a leader in the provision of services to students with certain learning handicaps has, with the advice of counsel, taken certain positions with regard to

reimbursement for transportation to schools offering programs which are also offered by the Reading system.

Town Counsel participated in a joint petition and trial for reapportionment of the Regional Vocational School costs. The Superior Court found in favor of the Town and ordered the costs to be reapportioned based on the contentions of the Town and co-petitioners. The respondents, Malden, Chelsea and Revere, whose contributions were found to be insufficient, have appealed the decision to the Supreme Court. The litigation applies to only the first year of full occupancy of the school but has had the effect of insuring a more equitable assessment for subsequent years.

Because of the illness of the late Mark Gallagher, Esquire, all major labor referrals subsequent to Town Meeting were handled by Town Counsel. There is pending in a labor relations commission, petition of the teamsters against the AFL-CIO for representation of the Public Works employees whose principal occupation is the collection of refuse under the new municipal collection system.

The Building Department was assisted from time to time reinforcing cease and desist orders and certain non-conforming signs have been removed. Agreements have been reached with regard to contractor liability in the destruction of public shade trees and the Forestry Department has been advised from time to time on enforcement matters.

Reimbursement has been received in nearly all traffic control damage cases which have been referred to the Town Counsel and these funds have been paid into the town treasury.

Town Counsel continued to prosecute the question of the validity of the by-law providing for a municipally owned package store and a portion of the case has been heard by the Supreme Judicial Court, single justice sitting, and was reported to the full bench without decision. Argument before the full bench in the matter of the demurrer of the Attorney General is scheduled for the April sitting of the court.

All but one of the appeals from the decisions of the Board of Assessors to the Appellate Tax Board have been settled with minor local adjustments and the one pending case with First National Stores does not appear to be a major exposure.

Town Counsel has been present at regular meetings of the Board of Selectmen and has attended regular and special meetings of other boards and special committees upon request, has rendered opinions and advice to town officers and town boards upon request and has prepared and recorded instruments and filed pleadings as required, and performed professional acts required of the Town Counsel in the duties of that office.

With the growth of the Town it becomes increasingly important that space be made available in the Town Hall for the Town Law Department for the keeping of records and files and for secretarial assistance. It is the strong recommendation of Town Counsel that such space be made available in the Town Hall, particularly with the possibility of a different sort of legal representation for the years following.

Your Town Counsel appreciates the cooperation of all town boards and officers during the year and will remain ready to assist in professional matters as needed until the qualification of a successor.

It has been personally rewarding, as well as professionally satisfying, to have served the Town with so many interested and dedicated citizens these four and one half years during which I have officially represented the Town in legal matters and during the seven years previous when I had occasion to assist my late father, J. Warren Killam, Jr., in the same and similar proceedings. The past eleven years have been years of great progress in government services and with that progress has come an increasing need for legal service. I have enjoyed being a part of that development and I will support future developments which tend to keep our form of government workable and make it more efficient.

Respectfully submitted

James W. Killam III
Town Counsel

ANNUAL REPORT
of
THE READING PUBLIC LIBRARY
For the year ended
December 31, 1971

REPORT OF THE PUBLIC LIBRARY

RETROSPECT

This Annual Report of the Board of Library Trustees is the sixth issued during the administration of Mrs. Joyce K. Miller, Head Librarian, and it is time to survey what has been happening and what lies ahead.

A comparison of records indicates that increased use this year is not a new development, but part of a pattern, especially by adult borrowers. During a five-year period, the town population increased approximately 6%. However, adults registered as library borrowers have increased from 4,064 in 1966 to 5,540 in 1971, or 26%. Total library registration has increased 11%. Circulation figures reveal the same pattern—an increase of 11% in total circulation and 21% in the adult department.

During the same period book stock has increased over 11,000 or 22%, in spite of regular discarding of worn or obsolete materials.

CURRENT LIBRARY USAGE

Each year use increases at a percentage beyond the percentage of town growth. This year in spite of the growth of school libraries and stability in the number of registered borrowers, circulation in the Children's Room increased over 7%. Upstairs the number of adult borrowers as well as general use increased by 6%. Figures recently released by the Bureau of Library Extension show that in 1970 the statewide per capita book circulation was 6.1, while in Reading it was 12.69. Without a question the town uses its library!

Also, there is a steady increase in use of Reference Service, especially by telephone. No attempt has been made to count reference transactions, but more and more staff time is spent answering specific questions or helping patrons locate suitable material. This is good, for there is no point in having material if it is not used, and for too long the adult public was hesitant about asking for assistance. Most of the time it is necessary to have on duty two Reference Librarians.

LIBRARY SERVICES

In keeping with the policy of adding new materials and services wherever possible, income from the Edward Appleton Trust Fund was used to open a collection of framed art reproductions. The 50 large prints and 12 small ones available to adults were an instant success. As a

result we added 36 smaller, less expensive prints to the Children's Room, where they too have been popular.

This year special attention was given to expanding service to children. During July and August, through the cooperation of the Recreation Committee, we were able to hold outdoor Story Hours on the playgrounds. The Children's Librarian gave a program at each playground once a week, for a total of 31 Story Hours attended by 617 youngsters. Many were not regular library patrons.

In response to increased interest in Story Hours for Preschoolers, we doubled these programs from two to four each week, and had 120 four and five year olds attending, whereas last year we could enroll only 65. This would not have been possible without the cooperation of the Unitarian-Universalist Church, St. Athanasius Catholic Church, and the College Club. The churches provided space for the additional programs, and volunteers from the College Club provided the necessary transportation and assistance for the Children's Librarian. During some of the programs at the Unitarian-Universalist Church, Mrs. Carol Trickett from the Child Study Association of Massachusetts, Inc. led discussion groups for parents. This proved so popular that two additional sessions were added to the four originally scheduled.

The program to teach young people how to use the Library grows each year. This year the Children's Librarian either visited or had at the Public Library ten classes for instruction. May and June were very busy months for the Young Adult Librarian as she had 21 classes of sixth graders come to the Library for general instruction in Library organization, and she visited ten classes of sixth graders to give special instruction on how to use the *Reader's Guide to Periodical Literature*. In addition, the Head Librarian sent newsletters to all teachers at the beginning of each semester, the Children's Librarian and Young Adult Librarian prepared specialized reading lists for many school assignments as well as for the general public, and the Reference Librarian prepared a *Supplement* to the *Annotated List of Reference Materials*, which had been prepared and placed in the School Libraries in 1968.

The Copy Service has proved self-supporting with \$2,668.47 collected and \$2,405.42 spent for rent and supplies. By state law, the cost of our copy service must be included in our budget. However, since income from the service exceeds its expense, the service is in net furnished at no cost to the taxpayer.

Once again, the Used Book Sale in June was a great success. An enthusiastic crowd purchased nearly 2,000 old books and \$422.06 was turned over to the Town Treasurer. The sale of old magazines through a dealer netted another \$262.50.

Special collections continue to be popular. The use of phonograph records increased 50% in five years, and the Business Collection, opened four years ago, is heavily used. Paperback books continue to be popular with many patrons and to provide an inexpensive way to have multiple copies of popular works.

Special services inaugurated in earlier years—such as monthly programs and delivery of books to the Housing for the Elderly and to those homebound or in Nursing Homes—continue.

PERSONNEL

There have been several changes in personnel. In May, Mrs. Patricia Wilshere joined the staff as a Part-time Assistant; in September, after a three-month Leave of Absence, Mrs. Lois Lee found it necessary to resign as Circulation Librarian. Mrs. Alma Black was transferred from Circulation Assistant to Circulation Librarian, and Mrs. H. Marion Kohler took over the duties formerly handled by Mrs. Black. Also, Mrs. Barbara Smith left us and Mrs. Edith Bickford came in as Part-time Assistant in the Children's Room.

Increased use of the Library without increased help obviously has meant increased work for the whole staff. We are fortunate to have a conscientious and capable staff who work well as a team, and they have managed to keep pace with the demand—sometimes under very trying circumstances.

The staff has participated in professional activities and taken suitable courses in Library Science, both as representatives of Reading Public Library and on their own time. In May, the Head Librarian was elected Secretary of the Massachusetts Library Association, and in November was one of those invited by the Bureau of Library Extension to participate in a Workshop on Regional Library Service. The Assistant Librarian has served as Vice Chairman of the Massachusetts Library Association Adult Services Roundtable and as a member of the Program Committee for the North Shore Library Club. In all, six employees attended Massachusetts Library Association meetings, five attended the Annual Meeting of the New England Library Association, and seven workshops have been attended by a total of eleven staff participants. Such activities indicate interest in contributing to their profession and in providing the best library service possible.

PROBLEMS—OLD AND NEW

Nothing has been said in this report about the problems created by the inadequate physical facilities. However, it is obvious that pressure and problems are increasing rather than being alleviated. We

have been able to absorb the additional holdings only because increased circulation means more books are out in town at any one time. It requires many hours of shifting as books come and go, for the same number are not taken from and returned to the same shelf during the same day. Increased use creates other problems. More books must be processed, checked out and reshelfed; more staff is required to handle this; and more space is required for patrons who are looking for material or using the Reference area. Frequently it seems we have really reached the saturation point. We continue to function, but the Town must not think that our needs will quietly disappear. We want to expand the breadth and depth of services to meet the Town's needs, but will be restricted so long as we operate in a building constructed when we had about one half the present collection, less than one third the present use, and a town with three fifths the present population.

Of considerable concern is the increased amount of theft and vandalism. Related but in a somewhat different category are the many books legally checked out but simply never returned. Borrowing privileges can, of course, be revoked. In December the Librarian counted 119 books that had been out over six months and for which bills had been sent 60 days previously. Unfortunately, most of these materials were heavily in demand or standards in their field, so the first order compiled in the new year will be replacements totaling approximately \$800. A few are taken by high school students, but more by college students or adults. Reference books, car repair manuals, sport books, real estate guides and literary criticism seem to disappear most frequently. The Trustees are considering new methods of controlling loss and educating the public to its responsibility when using public property.

CONCLUSION

We are pleased with the public response to increased library service and will attempt to keep pace with their needs.

In answer to public interest, the Librarian sponsored an organization meeting for Friends of the Library in December. Response was gratifying and we hope that next year we can anticipate more active participation by the public in developing library service.

APPENDIX A

LIBRARY FINANCIAL STATISTICS FOR 1971

INCOME

Appropriation from the Town	\$137,171.75
State Aid	4,814.75
Dog Tax	2,110.50
Gifts and bequests	2,579.60
Emergency transfer to Maintenance	300.00
Total	<u>\$146,976.60</u>

EXPENDITURES

Salaries		\$101,474.24
Maintenance		
Library Materials	\$30,236.76	
Operating Expenses	<u>12,882.28</u>	
Total		\$ 43,119.04

RETURNED TO TOWN

Salaries	\$ 2,382.76	
Maintenance	<u>.56</u>	
Total		\$ 2,383.32

RECEIPTS DEPOSITED WITH TOWN TREASURER

	1970	1971
Fines and charges	\$ 8,628.27	\$ 8,722.63
Sale of Old Books	<u>291.30</u>	<u>684.56</u>
Total	\$ 8,919.57	\$ 9,407.19

SPECIAL BOOK FUND

Balance from 1970	\$ 10.83	
Deposited	1,185.28	\$ 1,196.11
Expended for books	<u></u>	<u>1,143.68</u>
Balance forward		\$ 52.43

APPENDIX B

LIBRARY STATISTICS FOR 1971

CIRCULATION

Adult Dept. (Includes Young Adult)

Fiction	81,640
Non-Fiction	68,831
Periodicals	10,383
Phonorecords	9,804
Films & Filmstrips	137
Prints	291
Other	855
School Loans	—

Total Adult Dept.	171,941
-------------------	---------

Children's Dept. (Pre-School to Grade 6)

Fiction	64,738
Non-Fiction	18,213
Periodicals	1,204
Phonorecords	—
Films & Filmstrips	—
Prints	101
Other	259
School Loans	1,277

Total Children's Dept.	85,792
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Total Library Circulation—1971	257,733	
—1970	243,322 (corrected figure)	

Interlibrary Loan	Borrowed—197	Loaned—46
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Average Daily Circulation	1970 (293 days)	1971 (292 days)
Adult Department	561.43	588.84
Children's Department	272.74	293.81
Total Average Circulation	834.17	882.65

REGISTERED BORROWERS	1970	1971
Adult	5,222	5,540
Young Adult	2,451	2,534
Children	3,084	2,920
Non-resident	15	9
Temporary Cards	2	0
Total Registered Borrowers	10,774	11,003

Number of Hours Library is open each week:		
	Winter Schedule	Summer Schedule
Adult Department	66	57½
Children's Department	56	47½

APPENDIX C

LIBRARY RESOURCES

	Adult Department	Children's Department	Total
Volumes, Dec. 31, 1970	46,480	14,741	61,221
Books Added—Fiction	783		
Non-Fiction	2,874		
Young Adult	433		
Total	4,090	1,121	5,211
Gifts and memorials (included above)—152			
Books Withdrawn or Missing—			
Adult	1,884		
Young Adult	226		
Total	2,110	721	2,831
Net Increase			2,380
Volumes, Dec. 31, 1971	48,460	15,141	63,601*

*This figure does not include 1,713 paperback volumes, which do not go through the normal cataloging procedures.

Phonorecords, Dec. 31, 1970	2,262
Phonorecords added	344
" withdrawn	431
Phonorecords, Dec. 31, 1971	2,175
Gifts (included above)—39	
Newspapers	8 (7 daily, 1 weekly)
Periodicals	268
Microfilm—reels	629

BOARD OF LIBRARY TRUSTEES

ALFRED R. JOHNSON, Chairman	GEORGE M. RICHARDS
WILLIAM H. DIAMOND	EDWARD F. FULLER
ROBERT J. FIELDS	BARBARA E. WINKLER, Secretary

STAFF

December 31, 1971

JOYCE K. MILLER, Head Librarian

Jean F. Madden	Assistant Librarian
Georgianna C. Merrill	Children's Librarian
Harriett J. Carter	Cataloguer
Ann G. Molloy	Young Adult Librarian
Wilma J. Lepore	Reference Librarian
Alma Black	Circulation Librarian
Jeannette Warren	Library Assistant
Ruth H. Dresser	Library Clerk
H. Marion Kohler	Library Clerk
Marian Webster	Library Clerk
Edith M. Bickford	Part-time Clerical
~ Ann Blaisdell	Part-time Clerical
Margaret Hummel	Part-time Clerical
~ Gertrude Mullaney	Part-time Clerical
Edna Shaw	Part-time Clerical
Irene Sunbury	Part-time Clerical
~ Patricia E. Wilshire	Part-time Clerical
Eleanor Zanni	Part-time Clerical

PAGES

Cynthia Brooks	Maryanne Flynn	Linda Spence
Peter Duffy	Robert Goddard	James J. Sullivan III
	Steven Poole	
Louis Bacigalupo		Custodian

ANNUAL REPORT

of

THE SCHOOL COMMITTEE

of

The Town of Reading, Massachusetts

for the year ending

December 31, 1971

RETIREMENTS – 1971

TEACHING STAFF

Mrs. Jane R. Cutcliffe	Chairman English Dept. Reading Memorial High School 1952-1971
Mrs. Elinore M. Pinto	Librarian W. S. Parker Junior High School 1966-1971
Mrs. Lucy S. Hinton	Grade 2 Birch Meadow School 1962-1971
Mrs. Marie F. McDonald	Grade 3 Birch Meadow School 1958-1971
Mrs. Jessie L. Goddard	Grade 3 Lowell Street School 1926-1947, 1955-1971 and others during period of service
Mrs. Laura B. Clark	Reading J. Warren Killam School 1962-1971 also Prospect Street and Barrows Schools
Mrs. Frances E. Young	Asst. Principal-Grade 3 Pearl Street School 1954-1971

CUSTODIAL STAFF

Frank H. MacMillan	Maintenance Maintenance Department 1957-1971
Howard N. Oram	Custodian W. S. Parker Junior High School 1962-1971
Robert A. Vars	Custodian Joshua Eaton School 1948-1971

CAFETERIA STAFF

Mrs. Edith J. French	Manager Joshua Eaton School 1944-1971
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SECRETARIAL STAFF

Mrs. Isabelle H. Hull	Secretary Pearl Street School 1956-1971
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SCHOOL COMMITTEE

Dr. Donald R. Walker, 52 James Road	Term expires 1973
Mrs. Nancy Elgart, 65 Timberneck Drive	Term expires 1974
Mr. Donald J. McGillicuddy, 500 West Street	Term expires 1972
Mr. Robert A. Muir, 529 Pearl Street	Term expires 1974
Mr. Kenneth Roberts, 30 Perkins Avenue	Term expires 1972
Mr. Frank A. Smith, Jr., 46 Putnam Road	Term expires 1973

ADMINISTRATIVE OFFICERS

Superintendent of Schools

Dr. Robert S. Wells 19 Oak Street

Assistant Superintendent (Business & Facilities)

Mr. Roderick E. Macdonald 11 John Carver Road

Assistant Superintendent (Instruction & Personnel)

Mr. Robert J. Munnelly 28 Talbot Street, Saugus, Mass.

SCHOOL COMMITTEE OFFICE

62 Oakland Road

Office Hours—Monday through Friday—8:00 a.m. to 4:30 p.m.

SCHOOL COMMITTEE REPORT FOR 1971

To the Citizens of Reading:

1971 proved to be a year of combined accomplishments and frustrations on the part of your School Committee to meet the growing educational needs of the children of Reading.

One of these needs was accomplished by the opening of the long-awaited, much debated addition to Reading Memorial High School, thus bringing to an end the year of double sessions necessitated by the construction. Many thanks are due the students and their parents, the faculty and administration, for the complete cooperation in making this a year beset by a relatively small number of problems and complaints. We are still looking forward to the completion of the field house which should prove to be most beneficial to the town as a whole, as well as to the school complex.

The implementation of kindergartens into the school system remains a question mark at this time. The School Committee has pledged itself to meet the mandate from the State Department of Education requiring kindergartens to be a part of every school system

in every community in the state of Massachusetts by September of 1973. The fact that kindergartens are necessary so that all children have an equal opportunity for an equal education seems not to be the question—the question is how best to implement them in the most efficient and least expensive way. At this writing no decision has yet been made.

The space needs of the Superintendent of Schools, his assistants, and their office staff remain unsolved at this time. These needs become more critical as time goes by.

Reading has continued its participation in and support of the METCO program with 17 students from urban areas attending classes here. This program has proved to be so mutually beneficial that we intend to increase our participation in September of 1972.

We are still able to rent the St. Agnes facilities on an annual basis for use as an elementary school.

Our program for perceptually handicapped children continues to expand. We are now aiding 96 pupils with 12 tutors trained by our professional staff. This program has been well praised and highly recommended by the State Department of Special Education.

As 1972 begins, we find ourselves with many problems yet unsolved but again, as in previous years, we dedicate ourselves to the task of providing the best possible education for every child in Reading. We express our thanks to the citizens of Reading for their continuing support as we work to this end.

Respectfully submitted,

Dr. Donald R. Walker, Chairman
Mrs. Nancy Elgart
Mr. Donald J. McGillicuddy
Mr. Robert A. Muir
Mr. Kenneth Roberts
Mr. Frank A. Smith, Jr.

REPORT OF THE SUPERINTENDENT OF SCHOOLS

To the School Committee and the Citizens of Reading:

This is my seventh report as Superintendent of Schools and the seventy-ninth in a series of annual reports concerning the Reading Public Schools.

Statistics

STAFF

There are 443 people serving in the following capacities for the 1971-72 school year:

I.	Administration and Specialists	44
	Central Office	4
	Principals (and Assistants at RMHS)	13
	Directors	4
	Supervisor	1
	Guidance Counselors	11
	Teachers of Handicapped	11
II.	Teachers	288
	High School	90
	Junior High Schools	58
	Elementary Schools	140
III.	Health Department	5
	Nurses	3
	Doctors	2
IV.	Secretarial and Clerical	22
V.	Custodians and Matron	36
VI.	Cafeterias	48

The enrollment of the public schools as of October 1, 1971 was 5,924. In addition there were 63 students from Reading enrolled in Grades 9 through 12 at Austin Preparatory School for Boys, making the total school population in Reading as of October 1, 1971, 5,987. There were also 83 boys and girls enrolled in Grades 9 through 12 at the Northeast Metropolitan Regional Vocational School.

ENROLLMENT STATISTICS

Six-Year Summary of Public School Enrollment

Grade	1966	1967	1968	1969	1970	1971
1	421	453	455	509	492	479
2	416	419	458	448	540	488
3	399	439	438	473	496	548
4	416	418	462	454	523	490
5	408	432	439	484	522	526
6	446	414	444	449	547	522
7	401	457	446	480	508	529
8	399	408	461	469	522	501
9	407	420	439	475	468	474
10	393	397	434	466	459	457
11	337	379	385	412	442	447
12	340	320	375	365	406	418
PG	—	1	—	1	3	—
Special Ed.	21	26	28	34	43	39
Class for Deaf	—	7	8	8	6	6
	<hr/> 4804	<hr/> 4990	<hr/> 5272	<hr/> 5527	<hr/> 5977	<hr/> 5924

REVENUE

SCHOOL DEPARTMENT BUDGET

Revenue Received 1971
\$4,663,034.41

Estimated Revenue 1972
\$5,151,799.00

From the Town of Reading From the Commonwealth of Massachusetts

\$ 897,352.08
15,719.83
19,719.10
104,119.50
13,262.00

\$1,461,887.00
11,387.00
28,668.00
103,258.00
13,262.00

\$1,050,172.51

\$1,618,462.00

TOTAL RECEIPTS FROM STATE

From the Federal Government

\$ 24,089.00

\$ 40,000.00

Public Law 874

TOTAL RECEIPTS FROM FEDERAL GOVERNMENT

\$ 24,089.00

\$ 40,000.00

From Other Sources

\$ 9,227.34
4,297.51
10,111.50

\$ 7,600.00
3,000.00
10,000.00

\$ 23,636.35

\$ 20,600.00

TOTAL RECEIPTS FROM OTHERS

-1,679,062.00

GRAND TOTAL OF RECEIPTS

NET COST TO TOWN

-1,097,897.86
\$3,565,136.55

\$3,472,737.00

EXPENDITURES

SCHOOL DEPARTMENT BUDGET—1972

	1971 Appropriation	1971 Expended	Requested Estimate 1972
1000 ADMINISTRATION			
1100 School Committee Expense	2,200.00	807.57	2,200.00
1200 Administrative Salaries	126,968.00	125,510.29	134,207.00
1200 Administrative Expense	9,570.00	9,527.26	13,933.00
2000 INSTRUCTION			
2100 Supervisors' Salaries	86,552.00	85,679.34	90,949.00
2100 Supervisors' Expense	8,150.00	6,842.97	8,129.00
2200 Principals' Salaries	284,116.00	278,524.56	302,648.00
2200 Principals' Expense	22,638.00	18,865.41	23,900.00
2300 Instructional Salaries	3,078,478.00	3,017,275.26	3,297,949.00
2300 Instructional Expense	73,093.00	72,466.06	78,121.00
2400 Textbook Expense	52,740.00	50,323.48	53,067.00
2500 Library Salaries	45,967.00	46,572.97	54,665.00
2500 Library Expense	14,185.00	13,378.53	13,252.00
2600 Audio-Visual Expense	20,213.00	18,298.43	21,662.00
2700 Guidance Salaries	132,702.00	131,608.58	147,352.00
2700 Guidance Expense	6,212.00	5,808.65	6,158.00
2800 Psychological Services	500.00	307.50	250.00

3000 OTHER SCHOOL SERVICES			
3200 Health Services Salaries	27,635.45	30,107.00	
3200 Health Services Expense	1,147.81	1,365.00	
3300 Pupil Transportation	103,466.70	94,800.00	
3302 Pupil Transportation (METCO) Rotating	12,629.43	18,002.00	
3400 Cafeteria Account (Rotating)	22,658.00	28,753.00	
3510 Athletic Account (Rotating)	24,335.22	21,177.00	
4000 OPERATION & MAINTENANCE OF PLANT			
4110 Custodial Services--Salaries	297,271.09	348,383.00	
4110 Custodial Services--Expense	19,976.01	24,230.00	
4120 Heating of Buildings	71,950.48	85,000.00	
4130 Utilities	76,605.77	94,725.00	
4210 Maintenance of Grounds	2,174.27	7,900.00	
4220 Maintenance of Buildings	41,755.15	51,135.00	
4230 Maintenance of Equipment	26,943.42	34,293.00	
5000 FIXED CHARGES			
5300 Rental of Buildings	18,000.00	25,800.00	
7000 ACQUISITION OF FIXED ASSETS			
7300 Purchase of NEW Equipment	17,521.78	12,543.00	
7400 REPLACEMENT of Equipment	9,321.36	16,194.00	
9000 PROGRAMS WITH OTHER DISTRICTS			
9100 Tuition	7,845.61	8,950.00	
TOTALS	4,663,034.41	5,151,799.00	

TEN YEAR EDUCATIONAL COST AND GROWTH COMPARISON

YEAR	AMOUNT OF BUDGET	INCREASE	AMOUNT OF SALARY INCREASE	PUPILS	TEACHERS
1962	1,615,466.00	180,432.00	155,521.00	4309	199
1963	1,801,507.00	186,041.00	147,529.00	4471	205
1964	1,948,131.00	146,624.00	138,561.00	4580	222
1965	2,143,286.00	195,155.00	168,371.00	4677	230
1966	2,353,086.00	209,800.00	180,955.00	4804	238
1967	2,598,748.00	245,662.00	203,651.00	4990	252
1968	2,965,837.00	367,089.00	288,202.00	5272	264
1969	3,473,337.00	507,500.00	439,209.00	5527	295
1970	4,238,351.00	765,014.00	626,748.00	5977	330
1971	4,739,208.00	500,857.00	515,584.00	5924	332
1972 (est.)	5,151,799.00	412,591.00	328,141.00	5925	338

Superintendent's Message

Planning and building schools for the past four years has generated much interest and publicity. To this end our School Construction Committee, our School Committee, and the professional staff have expended large segments of time; and, while there is further need for additional school facilities, the worst seems to be behind us.

Construction has tended to overshadow many activities of our schools. The caliber of our staff is of the highest order, and after four years of bargaining and negotiating there still remains a sincere respect and understanding for goals that are common to all parties involved.

We have made much progress in individualizing instruction in our elementary schools—this process being enhanced by the use of teacher aides, much greater use of audio-visual materials, and by groups of teachers working together in ways that were thought to be impossible a few years ago.

Our Senior High School is on the threshold of individualizing instruction, and of offering many more elective courses than was possible in the cramped quarters of the past.

Over-all, there is a growing sensitivity to the needs of students, brought about, in large part, because the youth of our land have demonstrated a need for it. The generation gap is beginning to close.

There remain, however, issues that continue to cause the school department grave concern. Some, such as the kindergarten issue, can be solved once that space becomes available. Others, such as the dependence on the property tax to support education, appear ready for judicial and legislative reform.

Our other concerns are not unique to Reading—they are complex, tend to perplex us, and many times divide our community. These concerns defy a good definition and tend to overflow the label that our society gives them. The phenomena of the “alienation of youth” and “the drug problem” are but two of these concerns.

Unfortunately, society tends to view these matters as being directly related to our schools, and, therefore, solvable by the process of instruction or classical education. When such complex and deep-seated conditions do not get solved by such a simplistic approach, we tend to see sharp diversions within our public. One segment advocates that the American public school system (the finest in the world) be scrapped. Others, equally distressed by manifestations of a troubled time, view the withholding of financial support as a way to bring about

reform in our educational institutions. Katherine Graham, publisher of *The Washington Post* and *Newsweek*, calls these groups "dogmatic perfectionists, the demanders of all-or-nothing, the decreers of take-it-or-leave-it."

We must somehow—perhaps through such vehicles as the colloquium that was held last spring, or the well-attended Family Relationship Series that was a cooperative effort of Reading's Church Women United and the School Department—find a way to explore the causes and effects of this social malaise—find a way in which our community as a whole—adults, youth, public officials, taxpayers—all can assume the responsibility for these circumstances, and then constructively reassess our attitudes and our goals.

Respectfully submitted,

Robert S. Wells
Superintendent of Schools

ANNUAL REPORT OF THE READING MEMORIAL HIGH SCHOOL FOR 1971

If one of the aims of education is to help people become flexible and adaptable to changing environmental conditions, the Reading Memorial High School provided many such learning opportunities in 1971. The bulk of the construction work that was begun in March 1970 was completed during the year but with many disruptions, dislocations and delays to the educational program of the school. Much still remains to be done before the new buildings and alterations to old buildings can be regarded as completed to the satisfaction of school authorities. Ever since the summer of 1970 when a strike altered the original work schedules planned by the contractor the school has been put in the position of adjusting or curtailing portions of its program so as not to impede the work of the contractor. There has been a constant push and pull to try to coordinate the construction program with the needs of the school, but seldom have parts of the building been made ready for occupancy at the desired times. As a result, it has been necessary to curtail some activities, improvise others, and to shift classes geographically from time to time. Much credit is due the staff and students who have made the most out of inadequate facilities and other poor conditions with a minimum of complaints.

A special vote of thanks should be extended to the many teachers who worked several extra hours beyond the regular school day and sometimes during evening hours and on Saturdays to pack, move, unpack, and relocate books, equipment, materials, and furniture.

At a time when we are trying to cultivate a sense of pride and respect and care for the new facilities that are being provided them, we are finding the over-all appearance of the school a serious deterrent to our effort. Almost 1,400 of the nearly 1,800 students presently enrolled in the school have been attending the school for a relatively short time under less than normal conditions and do not know what the school expects in the way of orderliness and cleanliness. The principal and his assistants are gravely concerned about this situation.

Another related matter of grave concern to the high school administration is that there appears to be much more confusion today than ever before about why people should attend high school and what they should be trying to get out of their school experiences. All too many pupils and their parents seem to think that pupils should be allowed to attend school on their own terms, coming to school only when they want to and to attend only those classes that they want to. The need for regular school attendance, punctuality, effort to learn, willingness to accept and abide by reasonable rules of conduct no longer seem to be matters of importance.

The major effect of the social and psychological forces in our culture that have been dividing and polarizing various segments of society seems to be an increase in the sense of isolation and alienation that many people feel. The continuing furor about the civil rights of individuals seems to have undermined whatever genuine concern there may have been in the past for the general welfare and the common good of the school. We still have many fine, upright young people who accept full responsibility for their personal behavior and whose conduct in school is beyond reproach. However, very few of these students are willing to help monitor the behavior of their less responsible peers. Pupils by and large manifest a reluctance to make a real and persevering commitment to many activities that require sustained interest and effort in order to succeed. Where once we had many pupils eager and willing to volunteer their help in the office and other parts of the building, few if any pupils are now eager or willing to commit themselves to any regular, daily extra-class routine even if they were to be paid for their services. Thus, despite all the encouragement and support that we can give, the student government body (Student Union) is still struggling to become an effective organization, and the school newspaper (now entitled *Rap-Up*) has not yet succeeded in arousing much interest or support.

Cognizant of the need to improve communications and understandings among students, teachers, administrators, parents, and interested townspeople, a two-day colloquium was held in June. This interchange of ideas and feelings and expression of needs and wants tended to reinforce the administration's ideas on the desirable changes that should be made in the school's organization and curriculum. Consequently, the faculties of the various departments have worked to prepare a broad spectrum of elective courses that we might be able to offer students in the upper three grades in lieu of the traditional program of studies. The content of the electives that will be included in the curriculum for next year will be organized on a semester basis and will provide for the acquisition of the same or equal cognitive knowledge as the traditional courses. In addition, it is hoped that the structures of the elective courses will provide greater opportunities for affective learnings. Another criterion for selecting the electives to be offered to students will be a high level interest that students have expressed in the content of the courses. Finally, the availability of adequate supplies and materials and staff competency to teach the subjects will help determine what electives and how many sections of each will be offered.

Preliminary work in carrying out our own self-evaluation that must precede the official evaluation of our school by a committee of the New England Association of Colleges and Secondary Schools continued through 1971 and will continue at least through the close of

school in June 1972. The dates for the visitation by the NEACSS evaluating committee have been set for October 29-November 1, 1972.

The addition of Dr. Isa Zimmerman as a third assistant principal and Mr. Franklin Berkey as a fifth guidance counselor enabled us to reorganize both the administrative and guidance staffs. Mr. D'Orlando, Mr. Spence and Mrs. Zimmerman are each responsible for the supervision and evaluation of certain departments and certain geographic areas of the school. Each assistant principal also has primary responsibility for certain specialized administrative functions and each is responsible for approximately one third of the student body. Each guidance counselor is now responsible for roughly one fifth of the pupils in each of the four grades. The homeroom period has been extended a few minutes to permit more thorough pupil accounting and referral to guidance pupils manifesting attendance or other personal problems by homeroom teachers.

Respectfully submitted,

Ara A. Karakashian
Principal

**ARTHUR W. COOLIDGE JUNIOR HIGH SCHOOL
and
WALTER S. PARKER JUNIOR HIGH SCHOOL**

ANNUAL REPORT 1971

A total of seven early closing Thursdays provided released time for the teachers of our schools to work on curriculum projects. The work was done by departments, sometimes separately in the individual schools but usually as combined committees. They started with an evaluation of current curriculum to determine which areas were satisfactory and which needed change or revision.

In Language Arts they revised in detail the curriculum goals for the area of composition with the intention of relating these objectives with those of literature and grammar. In Social Studies a new approach to teaching Geography and a new approach to U.S. History in Grade 8. In Mathematics greater individualization in the lower level achievement. The eighth grade Earth Science program is in operation at all levels with each using laboratory equipment. Home Economics are now using the trimester approach: Clothing and Textiles, Food and Nutrition, and Personal Growth and Management. Industrial Arts are also in the same plan: Wood, Metal, Mechanical Drawing. The Music Department has been working on a Music curriculum grades 1-12. The Physical Education Department includes an improved outside program.

One of the many benefits of the ninth grade moving on to high school was the freeing up of the playing fields in the fall. This resulted in a larger number of students taking part in after school sports. Tremendous enthusiasm was shown through the competition between the homerooms. The Student Council and the Physical Education Department worked together to develop a very meaningful program so that as many students as wanted to could take part in this activity.

This past summer, there were workshops in two areas, Science and Social Studies. In science an initial attempt was made to articulate performance objectives within the eighth grade earth science program. In Social Studies an attempt was made in seventh grade Geography to have students discover world physical and cultural patterns through an investigative, detective approach at learning the "why" and "how" of specific settings to enable the student to come to generalizations and conclusions that he will be able to apply to other world areas of similar characteristics.

Over the course of the school year, many people visit our buildings. They always ask how old are the buildings and state how beautifully well kept they appear. They tell us very few other school buildings look as well as ours. This is a compliment to the hard working custodial staffs who are in both buildings. These buildings are used for five days a week as school and six nights for outside groups. Coolidge on a Saturday is used from 9:00 a.m. to 11:00 p.m.

Respectfully submitted,

Albert H. Woodward, Principal
Walter S. Parker Junior High

John R. Copithorne, Principal
Arthur W. Coolidge Junior High

ANNUAL REPORT 1971 ELEMENTARY SCHOOLS OF READING

Teacher-Ambassador Program

The Reading School System has, for the first time, participated in the "Teacher-Ambassador Program" established through "The Experiment in International Living," founded in 1942. This organization is an independent, non-profit, educational organization whose purpose is to create a program in international education designed to provide qualified and experienced teachers from various parts of the world to schools in the United States for a one-year period. One of the main goals is to promote a better understanding of the world community in

which young Americans live, by personalizing their knowledge of another country through their relationship with a Teacher-Ambassador.

After careful screening, Miss Elizabeth (Bode) Bolujo from Nigeria was selected and assigned to the J. Warren Killam School at the third grade level. During the first half of the year Miss Bolujo has already afforded her services to Barrows School and has been guest speaker for the Reading Teachers' Association. Future plans involve using her as a resource person for the involvement of the entire third grade and then utilizing the children, guided by Miss Bolujo, to present various aspects of the African culture to the rest of the school and to the Killam P.T.A.

Miss Bolujo has truly added a new dimension to the children's total education.

Individualization of Instruction as Key Objective

The elementary schools are constantly working toward greater individualization of instruction in all of their programs. Workshop and in-service training sessions have been given over to the development of materials and the dissemination of ideas to that end.

Individualization of instruction means the changing of learning procedures to fit the needs of individual children—the teacher accommodates the situation to the child and not the child to the situation. The child is the prime director of the learning process. Instructional procedures must be altered to accommodate him; emphasis must be placed on his specific needs.

The development of learning procedures and materials that will help in this approach to learning is vital to the operation of the program. Committees at work in the subject areas of reading and mathematics did just this during released time periods from January to June. The math group concentrated its efforts on the development of a folder of manipulative games and devices for six related areas of mathematical instruction. Reading workshop members developed a kit of materials including planning schemes, planning materials, ideas, and learning games for practice. These materials will be a resource from which teachers can make selections which fit their specific needs.

Updating the Science Curriculum

A new science program with emphasis on pupil involvement and the inquiry approach to learning was initiated for grades 1 and 2.

The new curriculum involves scientific concepts introduced with a variety of materials and living organisms which invite youngsters to touch, manipulate, observe, and discuss.

The adoption of the program created by the Science Curriculum Improvement Study (S.C.I.S.) took place after the science committee reviewed the new programs in science education and worked with children using some of the programs.

The curriculum, which is sequential and articulated, is based upon the structure of science as seen by modern scientists and is consistent with Piaget's view of the intellectual development of children.

All first and second grade teachers participated in a series of curriculum workshops during the spring, conducted by Mr. Charles Papandreou and Mr. Donald Farnham of the Highland School. Teachers had an opportunity to work with the new materials and become more familiar with the newer view of science education.

Plans have been made to implement the entire S.C.I.S. program during a three year period. In order to provide background for teachers and pupils of grades 3 to 6 with the methods employed by S.C.I.S., Dorothy Conron, Ellen Borofsky, James Dumas, and Charles Papandreou contracted during the summer of 1971 to produce kits of materials which would stress pupil involvement and the inquiry approach. These kits will be used by teachers, along with selected topics, until the full implementation of the S.C.I.S. takes place.

School Assemblies and Motion Pictures

This year the elementary school principals recommended that funds usually spent on buses for field trips be reallocated in order to purchase 16mm motion pictures and school assembly programs. It was felt that the same monies used to take children on a field trip could be spent on bringing the subject matter of a field trip to the elementary schools of Reading.

Assembly programs in music, science, and social studies were held at each elementary school. Seventeen motion pictures dealing in various aspects of the curriculum were purchased and are being used in all of the classrooms.

Media Specialists and Resource Centers: Some New Educational Terms

The elementary school principals have given priority in their long-range planning to the employment of media specialists to work out of the resource centers for each school.

Resource centers within elementary schools will vary according to the type and amount of space available. They basically will house and dispense all sorts of materials—print and non-print—and audio-visual equipment which will allow for varied types of instruction and student investigation.

The success of these media centers will be dependent upon the number of media specialists within the town to help organize and develop the centers, guide and stimulate pupils and teachers, and in general, manage and update the total operation.

Because of the full-time employment of a media specialist at the J. Warren Killam School, the center has acted as a catalyst for learning activities within the school and is constantly being tapped for individual or group activities. In turn, this has encouraged teachers to work as a team because materials have to be shared and scheduled into the various programs. Because of the variety of materials and audio-visual equipment available to all, individualization has been made easier for the classroom teacher.

Volunteer mother aides have proved to be most important to the media specialists. They were instructed in carrying out the clerical-mechanical types of routine matters, which, in turn, allowed the media specialist to concern herself with the needs of pupils and teachers as they related to the curriculum.

S.A.I.L.—Summer 1971

S.A.I.L. was a federally-funded summer program designed to give intensive extra help to students in language arts. 150 students from pre-first to grade six involved themselves actively in a variety of instructional settings. Small groups, individualized, and student tutors were some of those settings. Extensive use was made of audio-visual aids, different textbooks, library books and games. Junior high and senior high volunteers provided valuable assistance in all phases of the programs.

The Parent Advisory Council, elected in January 1971, held regular meetings to learn about the workings of the summer program. Headed by Mrs. Van Beaver, chairman of the Parent Advisory Council, the council held an Open House on June 4, 1971, at which time the council conducted a game workshop.

Summer School Math

Between July 6 and August 6, 1971, the school department conducted a mathematics program for 120 students in grades one

through six. Participants were selected from the elementary schools on the basis of need for additional instruction in the basic skill areas of mathematics.

Pupil needs were determined by a screening process involving test results, the classroom teachers, and the summer school staff. Children received small group instruction for one hour each day. The children's instructional activities included a wide variety of instructional media selected by the teacher to assist the children in their learning process. Examples of materials and techniques in use throughout the program included tape recorders and headphones used to practice mathematics facts and used with prepared cassette tapes; learning stations with varied learning activities for children to participate in during the hour session; and instructional games and activities prepared both by the teachers and commercially.

The instructional staff, under the direction of Paul A. Guerrette, Principal of the Pearl Street School, consisted of teachers in the Reading School Department.

The program conducted at the Killam School concluded with individual pupil progress reports being sent to parents and a copy forwarded to the child's school.

Planning for Kindergarten

Keenly aware of the state mandate concerning the establishment of kindergartens in every Massachusetts school system by September of 1973, the Kindergarten Curriculum Committee continued its preparatory work throughout 1971. In May of 1971 the members of this Committee presented the first of their basic recommendations to the Administrative Council. These recommendations covered the area of philosophy, staffing, class size, length of day and program structure.

The Committee strongly urged that the kindergarten year be regarded as a year of specialized educational experiences for the five-year-old child, a year of intellectual stimulation and challenge within the framework of a unique environmental setting. They recommended that kindergarten be a year guided by the recent research findings in the rapidly developing field of early childhood education. Reading and research tell us that the five year old is eager, active, energetic and talkative. He needs a year in which to look, to wonder, to explore and to question the world around him. The five year old is beginning to conceptualize and to generalize and to see cause-and-effect relationships. In recognition of this, the Committee recommended a balanced program of structured and unstructured activities planned in such a way that they would firmly support the young child's need for

intellectual content as well as for experiences which would help him develop socially, physically and emotionally.

The Kindergarten Committee also made the following recommendations: that class size be kept at a ratio of twenty pupils to one teacher wherever possible, that a kindergarten day of two and one half hours be established with both a morning and afternoon session taught by each teacher, that there be an exchange of classes at the mid-year, and that both male and female teaching candidates be considered if equally well-trained in the field of early childhood education.

In summary, the Kindergarten Committee wants the kindergarten program for the Reading schools to be a rich program of carefully planned and educationally sound experiences designed to help our children to future academic success.

R. Hilda Gaffney	John F. Morabito
Dennis F. Murphy	Paul A. Guerrette
Eleanor M. Skahill	Herbert Baron
Donald B. Farnham	

ANNUAL REPORT – 1971
PUPIL PERSONNEL SERVICES

Pupil personnel services, an area of commitment to pupils in need of special help, carried on its mission quite effectively in 1971.

Project SEEM, the seven town cooperative program for special education, has attempted to better meet the needs of our older pupils in the program. With the addition of Mr. Jack Goldberg as Vocational Coordinator, emphasis was placed in the area of pre-vocational and vocational training. Students who are employable are placed in actual job situations, either full-time or part-time. An example—a sheltered-workshop has been underway at the Joyce Junior High School in Woburn. The pupils are being paid to work at semi-skilled and non-skilled jobs.

Growth of the SEEM teaching staff and better balance of class size has produced more homogeneous grouping and selective placement, thus providing more effective learning experiences for the handicapped. This selective placement has also resulted in less need for reassignment of pupils.

The Perceptually Handicapped program has approximately 100 pupils presently receiving services. Two full-time teachers and twelve part-time instructors comprise the staff. Additional part-time instructors are being prepared for our Perceptually Handicapped needs

through an on-going joint academic and on-the-job training program supervised by Mrs. Alexander. The Perceptually Handicapped program has been dynamic, ever changing with pupils going in and out of the program. It has been designed to be flexible. Continued re-evaluations and reassessments are made to update the services for the children. Additional services and tutoring hours are provided for pupils as the need arises.

The reorganization of the guidance services at the Reading Memorial High School has been of concern due to the increase in the student body and expansion of facilities. An additional counselor, Mr. Franklin Berkey, was appointed to the staff. He came to us from Newton High School.

Five full-time counselors—supplemented by the half-time services of a school adjustment counselor—comprise the staff of the department. Each counselor has been assigned a certain number of seniors, juniors, sophomores and freshmen as counselees. The manner in which counselees are assigned to counselors is by homerooms. Homeroom teachers work closely with guidance counselors to help in the identification of those pupils who are in need of help. Classroom teachers, parents, administrators and others also make referrals and work with the counselors. As far as possible students will work with one counselor and one homeroom teacher for four years to insure continuity.

The school adjustment counselor provides special crisis intervention services. The adjustment counselor deals intensively with a limited number of cases—coordinating with other counselors and faculty for the benefit of these pupils.

A follow-up study of the class of 1971 reveals the following post-secondary educational and vocational plans of the graduates:

Category	Number of Pupils	Percentage
Number of graduates	388	100%
Four-year colleges	161	41%
Two-year colleges	55	15%
Nursing schools	5	1%
Non-college educational institutions	21	5%
Armed services	10	3%
Employment	109	28%
Otherwise occupied	27	7%

The following is the annual statistical report of the School Health Services for the twelve public schools in Reading. It does not include home visits and conferences which are made when requested for pupils who require special education adjustments.

The number of pupils tested includes the enrollment from 9/70-6/71

	Vision	Hearing
Number of children tested (entire enrollment)	5,977	5,977
Number of children who failed	347	180
Number of children examined by eye specialist	344	
Number of children examined by ear specialist (or family doctor)		171

Physical Appraisals: The school physician examined 1,949 pupils and the family physician examined 599. Twenty-two referrals for further treatment were completed. Vision, Hearing tests and Physical examinations in themselves would have no value if they did not result in the correction of the defects noted.

Tine: This screening for Tuberculosis was completed for 814 pupils in grades one and nine, and for 190 teachers and personnel in the fall.

The 5th Annual Influenza Clinic: Dr. Wakeling completed 124 immunizations for Teachers and Personnel, with the assistance of the Health Personnel.

Physically Handicapped: This census contained the names of 114 pupils. Eight of this group required Home Tutors. One required a Hospital Tutor, and two required Home-to-School Telephones.

Respectfully submitted,

Walter G. Paskowsky
Administrative Assistant for
Pupil Personnel Services

READING ADULT EDUCATION PROGRAM 1971-1972

The Adult Education Program has now been in operation for fifteen years. It continues to be presented for twenty weeks in Parker

Junior High School and Coolidge Junior High School on Tuesday and Thursday evenings between October and March.

The trend has been and will continue to be to present to the adults of our town many new and varied courses each year. New presentations for this year, 1971-72, are courses in Yoga, Conversational Spanish, Macrame and Advanced First Aid. Specifically, the courses presented are as follows:

1. On Tuesday evening at Parker Junior High School—Basic Art and Painting, Cake Decorating and Party Refreshments, Conversational Spanish, Clothing II, Rug Braiding, Knitting.
2. On Tuesday evening at Coolidge Junior High School—Decorative Ware, Holiday Decorations and Flower Arranging, Clothing I.
3. On Thursday evening at Parker Junior High School—Clothing I, Knitting, Crewel and Bargello, Shorthand, Macrame, Standard First Aid, Advanced Oil Painting.
4. On Thursday evening at Coolidge Junior High School—Clothing II, Cake Decoration and Party Refreshments, Oil Painting, Ladies' Gym.

In addition to these courses, new ones beginning at the end of the half year will be two courses in Yoga, Your Money and Its Management, Advanced First Aid and Sail Boating.

In spite of the beginning of an adult education program at the Regional Vocational School, a steady advancement in courses and enrollment has continued. A comparison of this progress is shown in the following chart:

Date	Number of Courses	Number Enrolled
1966-67	5	107
1967-68	14	260
1968-69	17	360
1969-70	24	600
1970-71	27	642
1971-72	31	700 (estimated)

Another reason for the success of this program is due to the establishment and expanded use of a Town Adult Education Advisory Committee. Its members are:

Mrs. John D. Mooney	65 County Road
Mrs. Jean Boyd	8 Crosby Road
Mrs. Milburn Dixon	238 Woburn Street
Mrs. Francis Doughty	65 Temple Street
Mr. Robert Griffin	94 Middlesex Avenue
Mr. Herbert Meisfeldt	88 Scotland Road
Mrs. Leonard Westra	11 Copeland Road

The above-mentioned members contributed much time in suggestions for new courses, expanded publicity and aid in registration.

Based on the above-mentioned factors it is indicated that there is a growing interest for the existence and further advancement of the program itself. Because of this need it is clear that a program of further expansion is not only desirable but necessary to help satisfy a viable future for all the citizens of the town.

Respectfully submitted,

Stanley E. Butcher
Director

SCHOOL CALENDAR 1972-1973

Teachers' Workshop—FOR ALL TEACHERS

Tuesday & Wednesday, September 5 & 6, 1972

SCHOOLS OPEN

Thursday, September 7, 1972

Columbus Day (no session)

Monday, October 9, 1972

Veterans' Day (no session)

Monday, October 23, 1972

Teachers' Convention (no session)

Wednesday, November 1, 1972

Thanksgiving Recess

close at noon

Wednesday, November 22, 1972

open on

Monday, November 27, 1972

Christmas Vacation

close end of day

Friday, December 22, 1972

open on

Tuesday, January 2, 1973

Winter Vacation

close end of day

Friday, February 16, 1973

open on

Monday, February 26, 1973

(Washington's Birthday celebrated 2/19/73)

Spring Vacation

close end of day

Friday, April 13, 1973

open on

Monday, April 23, 1973

(Patriot's Day celebrated 4/16/73)

(Good Friday 4/20/73)

Memorial Day (no session)

Monday, May 28, 1973

Schools close for year

for students

Thursday, June 21, 1973

for teachers

Friday, June 22, 1973

Days in Session—184

SCHOOL ENTRANCE REQUIREMENTS

To be eligible for admission to Grade 1 a child must have reached the age of five years and eight months on or before August 31 of the entering year. No provision is made for examination.

Upon entering school each child is required to present a birth certificate and a certificate of vaccination, or, in the case of unsuccessful vaccination, a statement from a doctor certifying that three attempts to vaccinate have been made, all of which have proved to be unsuccessful.

NO SCHOOL SIGNALS

No School will be announced over radio stations WEEI, WBZ, WHDH, WRKO, WEZE, and WMEX between 6:45 a.m. and 7:30 a.m.

It is the policy in Reading to have school on all scheduled days and for parents to decide when conditions are such that it would be unwise for their child to attend. However, when travel conditions are such that buses cannot run or the school yards cannot be opened, or other extraordinary conditions exist, school may be cancelled for all schools or for the elementary grades only. This decision will be made by the Superintendent of Schools.

RESIGNATIONS – 1971

Reading Memorial High School

Earsy, Mrs. Nancy (3/21/71)	Social Studies
Holbrook, William L.	English
Kitendaugh, James G.	English
Nickles, Mrs. Marjorie (10/11/71)	Biology
Saunders, Miss Katherine B.	Biology

Arthur W. Coolidge Junior High School

Kimball, Mrs. Nancy E.	English/French
Woodberry, Mrs. Martha	Art

Walter S. Parker Junior High School

Asmussen, Mrs. Doris K.	Mathematics
Hibbard, Jon A.	Science
Moore, Mrs. Sandra W.	English

Alice M. Barrows School

Ingram, Mrs. Barbara L.	Grade 5
Keller, Mrs. Jane B.	Grade 4
Richardson, Miss Ellen M.	Elem. Physical Ed.

Birch Meadow School

Hermanson, Miss Barbara	Grade 4
Kelley, Miss Diana C.	Grade 5

Joshua Eaton School

Crowley, Mrs. Norma A.	Grade 3
Sandacata, Miss Patricia J.	Grade 1

J. Warren Killam School

Beebee, Mrs. Shirley A.	Grade 6
Davis, Mrs. Carole A.	Elementary Art
Frey, Miss Barbara A.	Grade 5
Leary, Miss Francine	Teacher of Deaf
Mazur, Roger D.	Trainable Class
Samson, Mrs. Nina	Grade 1

Pearl Street School

Bates, Miss Methyl	Reading
Jako, Miklos	Grade 6

Woburn Street School

Corindia, J. Thomas	Grade 4
Mitton, Mrs. Joyce M.	Grade 2
Nutile, Miss Linda M. (2/12/71)	Grade 3
Slade, Miss Carol A.	Grade 6
Wilcox, Miss Katherine C.	Grade 2

LEAVE OF ABSENCE

Maternity

Mingolelli, Mrs. Enid R. (4/1/70) Highland	Grade 4
Engleman, Mrs. Linda (2/12/71) Highland	Grade 3
LaMarca, Mrs. Lynne A. (6/30/71) Birch Meadow	Grade 1

Health

Weagle, Miss Marion (1971-72) Birch Meadow	Grade 1
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CHANGES IN PERSONNEL

Appointments

Reading Memorial High School

Zimmerman, Dr. Isa K. (5/24/71)	Assistant Principal
Anderson, Mrs. Yvette H. (3/10/71)	Social Studies
Berkey, Franklin	Guidance
Cormier, Norman P.	English
Dilg, Miss Mary	English
Goldklang, Mrs. Roslyn (11/15/71)	Biology
Nickles, Mrs. Marjorie (resigned 10/11/71)	Biology
Schear, Miss Elaine L.	English

A. W. Coolidge Junior High School

Clum, Miss Louise	English
Lockwood, Miss Patricia E.	Art

W. S. Parker Junior High School

Berg, Mrs. Elaine L.	Mathematics
Hondorf, Miss Elaine C.	Librarian
Smith, Mrs. Linda L.	Science
White, Mrs. Patricia J.	English

Alice M. Barrows School

Brown, Mrs. Marcia C.	Grade 5
Jolly, Mrs. Nancy P.	Physical Education
Stewart, Miss Karen J.	Grade 4

Birch Meadow School

Hawco, Mrs. Lucille A.	Grade 4
McDonald, Mrs. Elaine J.	Grade 1
Nathan, Mrs. Cheryl	Grade 5
Olanoff, Miss Cheryl H.	Grade 3
Vitiello, Mrs. Marilyn A.	Grade 2
Wall, Mrs. Eleanor	Grade 4

Joshua Eaton School

Chase, Mrs. Anne C.	Grade 3
Clough, Miss Karen A.	Grade 1

Highland School

Leslie, Mrs. Barbara E. (2/22/71)	Grade 3
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Lowell Street School

Hadden, Mrs. Pamela	Grade 4
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J. Warren Killam School

Boren, Mrs. Linda M.	Trainable Class
Collins, Mrs. Virginia A.	Grade 5
Kahn, Miss Nancy E. (1/18/71)	Guidance
Kelliher, John H.	Grade 5
Messing, Mrs. Ellen	Class for Deaf
Wheltle, Mrs. Susan Y.	Elementary Art

Pearl Street School

Anderson, Mrs. Marilyn	Grade 3
Kaye, Miss Susan	Grade 6
Witherell, Mrs. Deborah	Reading

Woburn Street School

Borofsky, Mrs. Ellen (2/22/71)	Grade 3
Hanley, Mrs. Barbara	Grade 1
Mitchell, Miss Doreen	Grade 4
Osborne, Mrs. Shirley M.	Grade 2
Pekins, Mrs. Adele M.	Grade 6

SCHOOL DIRECTORY

(Date after name indicates year of appointment)

Administrators

Robert S. Wells, B.S., M.S.Ed., Ed.D. (1965)	Superintendent of Schools
Roderick E. Macdonald, B.S.Ed. (1937)	Assistant Superintendent (Business and Facilities)
Robert J. Munnelly, B.S., M.A., C.A.S. (1970)	Assistant Superintendent (Instruction and Personnel)
Walter G. Paskowsky, B.S., M.A. (1960)	Administrative Assistant for Pupil Personnel Services (1969)

Directors

Walter E. Hawkes, B.S., Ed.M. (1933)	Director of Athletics (1958) and Physical Education (1967)
J. Douglas Oliver, A.B., M.M.E. (1948)	Director of Music
Raymond G. Sunbury, B.S., M.S. (1969)	Director of Reading
Roberta D. Thresher, B.S.Ed., Ed.M. (1959)	Director of Art (1969)

Reading Memorial High School

Ara A. Karakashian, B.S., M.Ed. (1954)	Supervising Principal (1960)
Leonard F. D'Orlando, A.B., M.A.T. (1958)	Assistant Principal (1969)
Ernest G. Spence, B.S.Ed., M.S.Ed. (1951)	Assistant Principal (1960)
Isa K. Zimmerman, A.B., M.A.T., Ed.D. (1971)	Assistant Principal
Willis E. Anderson, A.B. (1955)	Social Studies
Yvette H. Anderson, A.B. (3/10/71)	Social Studies
Bruce Appleby, A.B., M.Ed. (1963)	Social Studies
Virginia Bartlett, B.S., M.Ed. (1958)	Physical Education
Jeannette T. Bell, B.A. (1957)	English

Franklin P. Berkey, B.A., B.D., M.Ed., C.A.E.S. (1971)	Guidance
Alton L. Black, A.B., M.A. (1963)	Mathematics
Thomas M. Blaney, B.S. (1969)	Business Education
Everett A. Blodgett, B.E. (1970)	Science
Virginia D. Blodgett, B.A. (1970)	Mathematics
Philip Blum, A.B., M.S. (1970)	Physics
Harold E. Bond, B.A., M.A. (1956)	English
Christopher P. Bowman, B.A. (1970)	English
Edward P. Brady, B.S.Ed., M.A. (1968)	Guidance
David L. Brett, B.S. (1965)	Business Education
Eleanor C. Brooks, B.A. (1968)	Mathematics
Cornelius J. Brosnan, Jr., B.A. (1970)	Social Studies
Walter T. Cahill, B.S. (1960)	English
David L. Castine, B.A., M.Ed. (1967)	Guidance
Lynne M. Cavanaugh, B.A. (1970)	English
Anita H. Christiansen, B.A. (1968) (1970)	English
R. Gilbert Congdon, B.A. (1968)	Mathematics
Martha C. Cook, B.S., M.Ed. (1970)	Chemistry
Norman P. Cormier, B.A., M.Ed. (1971)	English
Harold A. Croft, B.A. (1970)	English
Emery A. DeBeck, B.A. (1967)	Mathematics
Pearl M. Dee, B.Ed., M.S. (1963)	Home Economics
Mary A. Dilg, A.B., M.A. (1971)	English
Robert P. Donovan, B.A. (1970)	Spanish
Robert H. Dunbar, A.B., M.Ed. (1957)	Chairman, Social Studies Dept.
Mary H. Eaton, B.Ed. (1954)	Mathematics
Helen Feinberg, B.A., M.A. (1968)	Social Studies
David L. Garland, B.S., Ed.M., M.S. (1956)	Chairman, Biology and Anatomy Department
Richard E. Gerst, B.A. (1970)	Mathematics
Sharon L. Gerstein, B.A. (1970)	French
Richard C. Gillis, B.S. in Bus. Ed. (1966)	Business Education
Roslyn S. Goldklang, A.B. (11/15/71)	Biology
Peter B. Greene, B.A., M.Ed. (1966)	Social Studies
Lois T. Greenwald, B.S. (1970)	Physical Education
Arthur J. Hales, B.S. (1968)	Physical Education
Richard W. Ham, A.B., A.M. (1958)	French
Michael F. Harney, B.S.E. (1970)	Industrial Arts
Helen F. Hart, A.B., M.A. (1957)	Guidance
Wendell W. Hodgkins, A.B., M.A. (1957)	Chairman, English Dept. (1971)
John A. Hollingsworth, Jr., B.S., M.Ed. (1955)	Mathematics
Eugene Kaczowka, B.S. (1968)	Mathematics
Leo P. Kenney, B.S. (1970)	Biology
Lynne P. Laffie, B.A. (1969)	English
Mary F. Lanouette, B.A. (1970)	Latin, French
Dorothy J. Lebach, A.B. (1970)	French
Maureen K. LeClaire, B.S. (1970)	Physical Education

Kenneth M. Levesque, B.S. (1967)	Business Education
Bernice M. Lobdell, A.B. (1961)	French
Donald T. Lovely, A.B., M.Ed. (1957)	Social Studies
Ernestine H. Macdonald, A.B., M.S.L.S. (1953)	Librarian
C. Edward Morrison, Adv. Voc. Tch. Ctf.	Industrial Arts
James T. Murphy, B.S.Ed., M.Ed., M.S.	Chairman, Physics Dept.
Miriam C. Nagel, B.S., M.S. (1962)	Chemistry
David Nathans, B.A., M.Ed. (1969)	Mathematics
Robert M. Neely, B.A., M.A. (1970)	U.S. History
Joseph V. Nisco, B.A. (1959)	French & Spanish
Cheryl I. O'Brien, B.S. (1968)	Business Education
Carol B. O'Hare, B.A. (1965)	Itinerant Teacher of Visually Handicapped
William E. O'Keefe, B.S.Ed., M.Ed. (1954)	Secondary Guidance
Richard O'Neill, Jr., B.S.Ed. (1967)	Social Studies
William C. Ostrander, B.S. (1969)	Distributive Education
John B. Pacino, B.S., M.Ed., C.A.G.S. (1945)	Guidance
Robert F. Patterson, B.S.E. (1959)	Industrial Arts
Jerome H. Perry, B.S.Ed., Ed.M. (1957)	Physics, Biology, Earth Science
Janet R. Quinn, B.A. (1967)	English
E. Jane Reed, B.S.Ed., M.Ed., C.A.G.S. (1958)	Chairman, Bus. Ed. Dept.
Steven A. Rhodes, B.A. (1966)	Mathematics
Gladys M. Roberts, B.S.Ed. (1968)	Business Education
James L. Roth, A.B., M.M.Ed. (1957)	Music
Geraldine F. Roy, B.S., M.A. (1950)	Art
Susan G. Sarney, B.A. (1970)	Science
Helen E. Scannell, B.A., M.Ed., C.A.G.S. (1970)	Business Education
Elaine L. Schear, B.A., Ed.M. (1971)	English
Jean S. Silva, B.A. (1968)	Librarian
Paul W. Soule, A.B. (1966)	Biology
Arthur L. Spencer, A.B., M.A. (1938)	Chairman, Foreign Language Dept.
Sally Stenbridge, A.B. (1955)	English
Meredith L. Suld, A.B., M.A., M.R.E. (1968)	French
Nadine W. Sutherland, B.S. (1962)	Home Economics
Robert R. Swanson, B.A. (1970)	Social Studies
Charles G. Symonds, B.S. (1970)	Mathematics
Richard N. Thomas, B.A., M.A. (1970)	Social Studies
Vivian S. Toney, A.B., A.M. (1970)	Science
Eric A. Turner, B.S., M.Ed. (1969)	Mathematics
Peter J. Valeska, B.A. (1970)	Social Studies
Frederick C. Wales, B.S.E. (1942)	Chairman, Industrial Arts Dept.
Clay G. Wescott, A.B. (1969)	English
John W. White, Jr., B.S., M.Ed. (1958)	Physical Education
Richard J. White, B.A., M.A.Ed. (1969)	Social Studies
Theiss E. Winkler, B.A. (1965)	English
Peter T. Wood, Jr., B.A., M.A.Ed. (1970)	Art
Kevin J. Zenewicz, B.A. (1969)	Chemistry

Health Office at the High School

Robert W. Wakeling	School Physician, 60 Lowell Street
Aldona F. G. Bell, R.N. (1956)	Supervisor of Health Services
Evora P. Bacon, R.N. (1964)	School Nurse at Barrows
Myrtle A. Waelde, R.N. (1963)	School Nurse at Killam

Arthur W. Coolidge Junior High School

John R. Copithorne, B.A., M.Ed. (1946)	Supervising Principal (1960)
Louis A. Adreani, B.S., Ed.M. (1955)	Assistant Principal (1965)
George P. Agganis, B.S.Ed. (1965)	and Science
Polly H. Alexander, B.S. in J., M.Ed. (1967)	Mathematics
E. Ann Bowman, B.A. (1962)	Librarian
John R. Burns, B.S., M.Ed. (1960)	French
Francine C. Cassano, B.S. (1970)	Social Studies
Richard G. Chapman, B.S.Ed., M.Ed. (1958)	Home Economics
Louise Clum, B.A. (1971)	Guidance Counselor (1965)
Elisabeth A. Dagdigian, A.B., M.Ed. (1953)	English
Mildred R. Day, B.S.Ed., M.Ed. (1960)	English
Robert B. Dinwoodie, Jr., B.Ed. (1961)	English
Louise G. Durham, B.A. (1970)	Industrial Arts
John J. Fasciano, B.S.Ed., M.Ed. (1959)	Science
Walter J. Fitzgerald, B.S.Ed. (1965)	Physical Education
Hazel W. Hunt, A.B., M.Ed. (1949)	Chairman, Social Studies Dept.
A. William Kochanczyk, B.S.Ed., M.Ed. (1970)	Science
Patricia E. Lockwood, B.A. (1971)	Art
William A. McQuillen, B.A., M.A. (1967)	Social Studies
Nancy B. Miller, B.A. (1968)	English
Robert F. Mingolelli, B.A. (1964)	Music
Ronald C. Morrison, B.S. (1967)	Science
Sandra L. Osborn, B.S.Ed. (1969)	Home Economics
Marjorie T. Pacino, A.B., M.Ed. (1964)	Mathematics
Robert M. Quinn, B.S. (1969)	Social Studies
Elizabeth A. Quiri, B.S. Spec. Ed. (1970)	Special Education
Mary P. Spencer, B.S., B.S.Ed. (1957)	Mathematics
Frank E. Tuxbury, Jr., A.B., M.Ed. (1961)	Mathematics
Robert S. Ward, B.S. (1969)	Industrial Arts
Mary D. Wilson, B.S. (1961)	Physical Education
Terry M. Woody, B.A. (1968)	English & Social Studies

Walter S. Parker Junior High School

Albert H. Woodward, A.B., Ed.M. (1940)	Supervising Principal (1955)
Stanley E. Butcher, A.B., M.A. (1949)	Assistant Principal and Social Studies

Donald F. Adams, B.S.Ed., M.S.Ed. (1959)	English
Raymond E. Anderson, B.S., M.Ed. (1961)	Mathematics
Elaine L. Berg, B.S. (1971)	Mathematics
Bruce C. Callahan, B.S.Ed. (1970)	Science
William R. Carne, B.S. (1966)	Science
Pauline L. Caruso, B.A. (1969)	English
William D. Cowles, B.S., M.Ed. (1965)	Mathematics
John D. Delaney, B.S., M.Ed. (1964)	Social Studies
Gail D. DerAnanian, B.S. (1967)	Physical Education
Donald B. Garland, B.S.Ed., M.Ed. (1956)	Science
Donald G. Green, B.M. (1958)	Music
Lois W. Harkless, B.S. (1970)	Art
Peter C. Hichborn, B.S.B.A. (1968)	English
Elaine C. Hondorf, B.A., M.S.Ed. (1971)	Librarian
Albert W. Kent, B.S. (1943) (1961)	Mathematics
Helen R. Knight, B.S.E., Ed.M. (1946)	English
Albert A. LaHood, B.A., M.S.Ed. (1960)	Guidance Counselor (1967)
Alice A. Lovely, B.S., M.S. (1950)	Home Economics
Wilburt G. MacGregor, B.A., M.A.T. (1961)	Social Studies
James D. McCann, B.S.Ed., M.Ed., M.A.T. (1963)	Social Studies
John T. McHugh, B.A. (1970)	Social Studies
Donald E. Meroth, B.S. (1967)	Physical Education
Edward J. O'Gorman, B.S.Ed. (1957)	Industrial Arts
Priscilla B. Perry, A.B., Ed.M. (1957)	French
E. Lorraine Pulson, B.S., M.Ed. (1947)	Social Studies
Jean B. Putney, B.S. (1964)	Home Economics
Linda L. Smith, B.S., M.Ed. (1971)	Science
Michael J. Tierney, B.A. (1967)	Industrial Arts
Thais E. Waldron, B.S. (1961) (1964)	English
Patricia J. White, B.A. (1971)	English

Alice M. Barrows School

Ruth Hilda Gaffney, B.S., Ed.M. (1941)	Supervising Principal (1954)
Jean W. Bennett, Salem Normal (1955)	Assistant Principal (1965) and Grade 5
Judith A. Angus, B.S. (1962)	Grade 4
Walter B. Boyce, B.M., M.M. (1969)	Elementary Music
Mary A. Boyle, B.A. (1966)	Grade 2
Marcia C. Brown, B.S. (1971)	Grade 5
Margaret P. Burnham, A.B. (1967)	Grade 2
Clarice L. Cooke, Bouve (1967)	Grade 1
Rosanne D. DeGregorio, B.S. (1968)	Grade 5
Mary R. Fuller, B.A. (1970)	Grade 6
Carole S. Halpin, B.A. (1971)	Reading
Joan F. Halpin, B.S.Ed. (1962)	Grade 1
Carol B. Hartman, B.A., M.Ed. (1970)	Intermediate Trainables

Nancy P. Jolly, B.S. (1971)	Elementary Physical Education
Barbara J. Maguire, B.S.El.Ed. (1971)	Grade 6
Joan-Anne Marshall, B.S.Ed. (1968)	Grade 3
Dorothy R. Payzant, B.L.I. (1953)	Speech Therapist (1966)
Stefen D. Schwarz, B.S.Ed. (1968)	Grade 6
Karen J. Stewart, B.S. (1971)	Grade 4
Helen S. Taylor, B.S.El.Ed. (1970)	Speech Therapist
Virginia H. Walters, B.S. (1967)	Grade 3

Birch Meadow School

Dennis F. Murphy, B.S.Ed., Ed.M. (1953)	Supervising Principal (1960)
Ronald L. Wood, B.S.Ed., M.Ed. (1960)	Assistant Principal (1965) and Grade 5
Joseph R. Allosso, B.S. (1968)	Physical Education
Nancy A. Bruns, B.A. (1970)	Grade 2
Susan B. Cacciola, B.S. (1970)	Grade 4
Jo-Ellen R. Corkery, B.S.Ed. (1970)	Grade 3
Dora G. DesAutels, B.S., M.Ed. (1970)	Grade 2
Janice A. Feagley, B.S.Ed. (1970)	Grade 4
Lucille A. Hawco, B.S.Ed. (1971)	Grade 4
Deborah D. Lynch, B.S.Ed. (1971)	Grade 3
Elaine J. McDonald, A.B. (1971)	Grade 1
Kaye S. Michelini, B.A. (1970)	Grade 5
Cheryll Nathan, B.S. (1971)	Grade 5
Cheryl H. Olanoff, B.A., M.Ed. (1971)	Grade 3
Gloria S. Rosenthal, B.S.Ed. (1949) (1955) (1967)	Grade 6
Louise Spracklin, B.S.Ed., Ed.M. (1957)	Reading
Mary E. Sullo, B.S.Ed. (1967)	Grade 1
Marilyn A. Vitiello, B.A. (1971)	Grade 2
Eleanor C. Wall, B.A. (1971)	Grade 4
Carol A. Wertheim, B.A., Ed.M. (1966)	Grade 6
Paul E. Zalubas, B.S., Ed.M., C.A.G.S. (1966)	Grade 6

Joshua Eaton School

Eleanor M. Skahill, B.S.Ed., M.Ed. (1943)	Supervising Principal (1952)
Doris S. Forbes, Plymouth Normal (1947)	Assistant Principal (1954) and Grade 5
Rebecca H. Alexander, B.A., M.Ed. (1962)	Perceptually Handicapped
Anne P. Baker, Danbury Normal (1954)	Grade 2
Vincent J. Blandini, B.Ed. (1964)	Grade 6
Katharine S. Broadhurst, B.S., M.Ed. (1967)	Grade 2
A. Christine W. Chase, B.S., M.Ed. (1971)	Grade 3
Timothy J. Churchard, B.A. (1969)	Physical Education
Karen A. Clough, B.A., M.Ed. (1971)	Grade 1
Maureen E. Collins, B.S. (1969)	Grade 3

Shirley J. Crompton, B.S.Ed. (1955)	Grade 4
David J. Dolan, A.B. (1970)	Grade 6
Carol N. Everson, B.S., M.Ed. (1966)	Grade 6
Ruth K. Furst, B.A., Ed.M. (1970)	Grade 5
Marie M. Hagman, B.Music (1954)	Elementary Music Supervisor
Joan A. Hunnefeld, B.A., M.Ed. (1961)	Perceptually Handicapped (1970)
Jerrilyn R. Kirschbaum, B.S.Ed. (1968)	Grade 2
Elizabeth B. Klaiman, A.B., M.Ed. (1964)	Reading
Mary L. Leary, B.S.Ed. (1961)	Grade 1
Carol F. Lubotsky, B.S., M.Ed. (1968)	Grade 6
Ellen McNally, B.S.Ed. (1966)	Grade 4
Joanne K. Pollack, B.S. (1969)	Grade 3
Marilyn J. Read, B.S.Ed. (1965)	Grade 1
Marion E. Saylor, A.B., M.Ed. (1960)	Grade 4

Highland School

Donald B. Farnham, B.S., Ed.M., C.A.G.S. (1955)	Supervising Principal (1964)
Charles N. Papandreou, A.B., M.Ed. (1960)	Assistant Principal (1968)
	and Grade 6
Frances F. Akell, B.S., Ed.M. (1958)	Reading
Judith N. Applebaum, B.A. (1969)	Grade 5
Claire M. Bitinas, B.S. (1968)	Grade 3
Daisy W. Castine, Gorham Normal (1956)	Grade 2
Gertrude B. Drozek, Salem Normal (1964)	Grade 1
Mabel M. Gallant, B.S. (1965)	Grade 4
Barbara E. Leslie, B.S. (1971)	Grade 3
Irene Montigny, B.A. (1955)	Grade 6
Genevieve B. Norcott, A.B. (1970)	Grade 1
Nancy G. Powell, B.S.Ed. (1970)	Grade 2
Linda J. Richter, B.A. (1970)	Grade 5
Peter H. Teloian, B.S., M.Ed. (1964)	Elementary Guidance Counselor
William G. Webb, B.Ed., M.Ed. (1964)	Grade 5
Linda J. Zimmer, B.S. (1970)	Grade 4

J. Warren Killam School

John F. Morabito, B.S., M.A. (1954)	Supervising Principal (1959)
Joyce Y. Manchester, B.S.Ed. (1969)	Assistant Principal (1971)
	and Grade 6
Elizabeth O. Bolujo, Higher Elementary Ctf. (1971)	Grade 3
Linda M. Boren, B.A., M.Ed. (1971)	Primary Trainable
June S. Brown, B.S. (1969)	Grade 3
Joseph M. Buckley, Jr., B.S. (1970)	Grade 4
Virginia A. Collins, B.S., M.Ed. (1971)	Grade 5
Anne F. Coneeney, B.S., M.E. (1963)	Grade 1
Nancy L. Dugmore, B.S., M.Ed. (1969)	Grade 1

Anne Esposito, B.S. (1969)	Grade 2
Nancy E. Kahn, B.A., M.Ed. (1971)	Elementary Guidance
Diana M. Kasarjian, B.S.Ed. (1969)	Grade 3
Roberta J. Kelley, B.A. (1969)	Grade 5
Margaret H. Keene, B.S., M.Ed., C.A.G.S. (1959) (1969)	Reading
John H. Kelliher, B.El.Ed. (1971)	Grade 6
Rose Lentini, A.B., M.Ed. (1958)	Special Education
Dorothea P. Littlefield, B.S. (1969)	Grade 5
Jean M. Maloney, B.S. (1970)	Grade 2
Dorn F. Mar, B.A. (1970)	Grade 6
Ellen Messing, B.A., M.A. (1971)	Teacher of Deaf
Judith J. Messinger, A.B., M.Ed. (1969)	Emotionally Disturbed
Sona S. Naroian, B.S. (1969)	Grade 1
Elise O'Brien, B.S. (1969)	Physical Education
Susannah E. O'Donnell, B.S. (1969)	Grade 4
Linda J. Provo, B.A. (1969)	Grade 6
Donna M. Ryan, B.S.Ed. (1968)	Grade 2
Joan B. Sweeney, B.S.Ed., M.Ed. (1969)	Librarian
Helen M. Thebideau, B.S.Ed. (1955)	Elementary Art
Judith E. Upham, B.S. (1969)	Grade 3
Nancy L. Upson, B.A., M.A. (1969)	Grade 4
Susan T. Whelittle, A.B. (1971)	Elementary Art

Lowell Street School

Donald B. Farnham	Supervising Principal
Dorothy L. Conron, B.S.Ed. (1953)	Building Principal and Grade 2
Claire L. Flynn, A.B. (1969)	Grade 3
Pamela P. Hadden, B.S. (1971)	Grade 4
Eleanor G. MacMillan, B.S. (1968)	Grade 1

Pearl Street School

Paul A. Guerrette, B.S.Ed., M.Ed (1965)	Supervising Principal (1968)
Ann L. Adams, B.S.Ed. (1961)	Grade 3
Marilyn A. Anderson, B.S. (1971)	Grade 3
Jane E. Barry, B.S. (1963)	Grade 5
Mary E. Boghossian, B.S.Ed. (1956)	Grade 2
Robert L. Brennan, A.B. (1970)	Grade 5
Marguerite S. Brisbois, A.B. (1966) (1968)	Grade 2
Jane G. Clancy, A.B., M.Ed. (1957) (1967)	Grade 6
Constance Cooke, B.S., M.Ed. (1970)	Grade 3
Maya C. Das, B.A., M.Ed. (1960)	Grade 4
Claire R. DiNatale, B.S. (1969)	Grade 1
Janet M. Hogan, B.S.Ed. (1970)	Grade 2
Jean E. Jacob, B.Ed. (1955)	Grade 4

Susan A. Kaye, B.A. (1971)	Grade 6
Doris V. Kent, B.S. (1961)	Grade 1
Kathleen A. MacKenzie, B.S. (1970)	Grade 4
Ann M. Robleski, B.A. (1968)	Grade 6
Dorothy L. Soar, Salem Normal (1951)	Grade 1
Beatrice Stasinopulos, B.S.Ed., M.A. (1952)	Grade 5
Deborah C. Witherell, A.B., M.Ed. (1971)	Elementary Reading

Prospect Street School

Ruth Hilda Gaffney	Supervising Principal
Edna L. Rohwedder, B.S.Ed., M.Ed. (1943) (1965)	Building Principal (1969) and Grade 3
Grace L. Gifford, Wheelock (1943)	Grade 1
Sheryl L. Holbrook, B.S.Ed. (1970)	Grade 4
Susanne E. Monteith, B.S., M.Ed. (1969)	Grade 2

Woburn Street School

Herbert Baron, B.S., Ed.M. (1955)	Supervising Principal (1970)
James J. Dumas, B.S.Ed., Ed.M. (1970)	Assistant Principal (1970) and Grade 6
Mary A. Bagdasarian, B.S.Ed. (1970)	Grade 5
Susan M. Banks, B.S., M.Ed. (1970)	Grade 4
Ellen T. Borofsky, B.A. (1971)	Grade 3
Caryn M. Brown, B.A. (1970)	Grade 1
Richard N. Crump, B.S., M.Ed. (1964)	Elementary Guidance (1970)
Paula A. Forman, B.A. (1970)	Grade 3
Michaelene M. Gaffney, B.A. (1970)	Grade 6
Paul D. Graveline, B.A., Ed.M. (1970)	Reading
Barbara J. Hanley, B.S. (1971)	Grade 1
Diane M. McMahon, B.S. (1970)	Grade 1
Doreen F. Mitchell, B.S. (1971)	Grade 4
Lois R. Murphy, B.S.Ed. (1959) (1969)	Grade 4
Shirley M. Osborne, B.A. (1971)	Grade 2
Adele M. Pekins, B.S.Ed. (1971)	Grade 6
Patricia J. Sullivan, B.A. (1970)	Grade 3
Donald L. Welford, B.S.Ed. (1970)	Grade 5
Susan E. Woodlock, B.A. (1970)	Grade 2

READING MEMORIAL HIGH SCHOOL
COMMENCEMENT EXERCISES

June 13, 1971

PROCESSIONAL High School Band

PLEDGE OF ALLEGIANCE TO THE FLAG
Led by the Class President, William Acquaviva

STAR SPANGLED BANNER Key Smith
Audience, Senior Class, and Band

PRAYER The Reverend Paul E. Barnes

SALUTATORY Neal Vitale
The Concept of Community

CLASS HONORS ESSAY . Peter Moscariello
"Let thy discontents be secrets."—Benjamin Franklin

REMARKS by Foreign Exchange Student Rosa Andujar

FACULTY HONORS ESSAY Mary Lewis
Freedom of Choice

VALEDICTORY Richard Baird
The Loss of Innocence

SCHOLASTIC HONORS
Announced by Mr. Ara A. Karakashian, Principal, and presented
by Mr. Frank A. Smith, Jr., School Committee Member

CONFERRING OF DIPLOMAS
Dr. Robert S. Wells, Superintendent of Schools, and Mr. Kenneth
Roberts, School Committee Member

BENEDICTION The Reverend Paul E. Barnes

RECESSIONAL High School Band

CANDIDATES

Edward E. Abely
 William Acquaviva
 Maryellen Ahearn
 Judith A. Anderson
 Robert Arthur Andresen
 Rosa Maria Andujar
 Kieran H. Angelini
 Kenneth George Bacon
 Lynne Bacon
 John D. Baer
 Richard Arthur Baird
 Jonathan W. Ballou
 Terese E. Baltier
 Carol Barbaro
 Peter Alan Barnes
 James Richard Barrett
 Lindsay Ann Bartlett
 David Andrew Bassett
 David J. Bazarian
 Brian G. Beaudry
 Susan E. Beede
 Steve Bell
 Robert L. Bennett, Jr.
 Gary F. Berian
 Stephen A. Bernard
 Richard Berquist
 Michele Bertone
 John W. Biscomb
 Robert A. Blaisdell
 Brett Anthony Blake
 Regina C. Blakely
 Cynthia June Blowney
 Anne Marie Bockhoff
 Carol E. Bosworth
 Alan E. Boutin
 Wesley F. Bowker
 Thomas Brady
 John I. Brenton
 Jeffrey R. Briggs
 Jeffrey Lowe Brigham
 Todd J. Brissenden
 Noreen Ann Brogan
 David H. Brown
 Deborah Lee Brown
 Joyce Ann Brown

Stephen G. Brown
 Marilyn F. Bucchieri
 Carol Ann Bulley
 Lawrence J. Burke
 Richard L. Burpee
 Kenneth Harold Butt
 Karen A. Buttery
 Jean L. Byington
 Diane M. Calhoun
 Joanne Lee Callahan
 Stephen A. Calvin
 Scott Halliday Cameron
 Stephen A. Carey
 Paul E. Carter
 Alan E. Case
 Joseph E. Casey
 Sharon Louise Cavanaugh
 Anthony R. Ceccacci
 Corrine Cella
 Earle G. Chase
 Christopher Loring Clark
 Susan M. Coldewey
 Jan M. Conner
 Mitchell J. Conroy
 Russell A. Conroy
 Elizabeth Conte
 Kenneth D. Converse
 Judith A. Copithorne
 Douglas H. Corkum
 Michele A. Cormier
 Christopher N. Cornet
 Mark Andrew Cowell
 Heidi S. Crimmings
 Wayne Bryant Cripps
 Constance J. Crittenden
 Keven Michael Cronin
 Lindsey Crooker
 David K. Crosby
 Daniel J. Crupi
 Jon Daryl Cummings
 Michael Curren
 Donna Cushing
 Alice J. Daly
 Raymond M. Daniels, Jr.
 Donna J. Dauphinee

Deborah L. Davarich	Alan R. Genest
Margaret Davidson	Herbert Gent
Elizabeth Carole Davis	Nicholas V. Georgopoulos
Robert N. Dearborn, Jr.	Gordon B. Gilchrist
Richard F. Degel	Louis P. Gildea
Bruce D. Denhard	Madeline T. Gillespie
Carl Robert DeSisto	Janet Ann Glines
Michael David DeSisto	Patricia Ann Golon
Stephen J. DeSisto	Mary E. Goulet
Carol Ann DeVico	Kevin W. Granelli
Richard Dillon	Dorothy M. Gray
James Vincent DiNatale	Deborah E. Greene
Paula Jean Dishmon	Douglas R. Grieve
Marla Nan Dixon	Karen Grimes
Ashley Wood Doane, Jr.	Robert D. Gritz
James J. Dobbins	Peter W. Grover
Mark Henry Dolan	Paula M. Gugger
Earlene F. Doucette	Lois Marie Gustafson
John C. Doucette, Jr.	Neil Edwin Gustafson
Charles F. Doughty II	Carol J. Habeeb
Joanne Doughty	James Michael Hagerty
Barbara M. Doyon	Paul Haggett
Barry Michael Drew	Carol A. Hammond
John R. Drinkwater	Judith Ann Haran
Deborah E. Driscoll	Kenneth Hart
Janet G. Duclos	Donald R. Hartley, Jr.
Kathleen Duffy	Sandra S. Hebenton
Janet Marie Dunn	Karen J. Heinstrom
Kathryn M. Dunning	Judith Marie Henderson
Rosemarie Edson	Scott R. Henderson
Steven R. Edwards	Deborah Higgins
Joy E. Emerson	Norman C. Hinds, Jr.
Beverly A. Erickson	Nancy G. Hitchcock
John Stanley Fader	Mary Robin Holbrook
Stephen G. Fairchild	James A. Hollowell
Josef A. Falabella	William E. Holtsberg
Paula Jean Fallon	Ronald Arthur Hosford
Sandra M. Ferro	Barry R. Hoyt
Debra Ann Fitzgerald	John Hoyt
Michael E. Flaherty	Robert E. Hurlbert
Brian David Flynn	Janice L. Hurley
Susan Marie Flynn	Linda Marie Iacopucci
Thomas Paul Foxon	Susan E. Ingves
Lynne Frangolis	Paul J. Ivas
Deborah Freda	Donna Marie Jarvis
Nancy Anne Fusco	Andrea T. Johnson
Darlene Barbara Gatteny	Carol Johnson

David A. Johnson
 Stephen J. Johnson
 Ruth Johnston
 Bruce E. Jones
 Deborah Ann Jones
 Melissa Ann Jones
 Patricia A. Jordan
 William J. Jordan
 Neil D. Joudrie
 Kevin T. Keane
 John J. Kearns
 Fred Paul Keaton III
 Nancy A. Keefe
 Kathleen Marie Keeler
 Jane E. Keenan
 Joanne Keith
 David Paul Kelly
 James Michael Kelly
 Martha Kilgore
 Bruce Killam
 Albert Kinsley
 Walter Kittredge
 Deborah Lee Kohler
 Francis X. Kyle
 Brenda Laetsch
 Susan Le Blanc
 Roberta W. Leder
 Phillip W. Lee
 June T. Leigh
 Karen L. Leslie
 Mary E. Lewis
 David B. Libby
 Nancy Ellen Lincoln
 Richard C. Lindley
 Kenneth Richards Loesch
 Deborah A. Lufkin
 James Michael Lynch
 Leslie MacPherson
 Glenn A. MacLaughlin
 Melanie Sue Madden
 Frank J. Mafera
 Michael Peter Mahoney
 Lee Ellen Mangelinckx
 Georgiana Mapleton
 Lesley A. Marchand
 Daniel A. Martinage
 Kathleen Mathews

Ida Marie Mattera
 Michael Christopher McGarity
 Mary Elizabeth McGee
 Nancy Jane McGlinchey
 Anne E. McKenna
 Richard H. McKenzie
 Joan V. McKinley
 Donna C. McManus
 Gary R. McPhee
 John W. Medina, Jr.
 Carl H. Mellin
 Elaine C. Melotti
 David B. Meserve
 Cynthia M. Meuse
 Claudia Jana Miksen
 Geraldine K. Mitchell
 Thomas Monahan
 Michael Morris
 Myla Morrison
 Susan F. Morrison
 Peter M. Moscariello
 Marjorie A. Mueller
 Wayne P. Muise
 Mary F. Mullaney
 Duncan D. Mullins III
 Marla K. Murphy
 Stephen E. Murphy
 Thomas H. Murphy, Jr.
 Richard J. Muse, Jr.
 Robert A. Nelson
 Ralph Jackson Neumyer, Jr.
 Barbara M. Nichols
 Edward M. Nichols III
 Sharon Ellen Nichols
 Jane Elizabeth Nicholson
 John Richard Nickerson
 Paul A. Nigro
 Carol Ann Nilson
 Priscilla Alyce Nix
 Lloyd K. Nordgren, Jr.
 Richard James Nordin, Jr.
 Robert E. Norton
 Donna M. Nunziato
 John E. O'Keefe
 Maureen Anne O'Malley
 Deborah A. Orpin
 Philip B. Pacino

Gordon P. Packer
Verna E. Palace
Jeffrey B. Palmer
Michele G. Palmieri
Lauren Ann Partelow
Nancy Elizabeth Patterson
William R. Pelosi
Jean Pendergast
Deborah Ann Perkins
Edward C. Perry
Michael C. Perry
Patricia L. Peters
Debra Ann Peterson
Linda M. Pilla
Dianne Polychrones
Janet R. Pomerleau
Bernadette Ann Pothier
Jay Philip Prescott
Cassandra A. Radulski
Rhonda D. Ralston
Gregory Rasetta
Diane Reddington
Elizabeth Anne Regan
Janet I. Rice
James A. Richardson
John William Riley
Joseph Riley
Edward F. Rivers
Wendy L. Roberts
Alvin A. Robinson III
Margaret A. Robinson
Roberta M. Roche
David J. Roffi
Deborah M. Rose
Mark Rosenthal
Ann H. Rourke
Linda K. Rourke
Sandra L. Roy
Thomas J. Roy
Francis E. Ruff
Paul William Russo
Marietta M. Sbraccia
Ann K. Scheiner
Cromwell H. W. Schubarth, Jr.
Kathie Seldon
Diane Marie Selfridge
John J. Serrecchia

Donna M. Shea
Michael A. Sheehan
Diane Lois Sherpey
Bonnie L. Silva
Leah Simblaris
David M. Small
John Edward Smith
Maureen Smith
Susan I. Smith
Deborah Sorrentino
Steven Robert Soule
Sharon Patricia Souther
Douglas R. Stephens
Pamela Ainsworth Steward
Anne Stinchfield
Pamela Brooks Stoddard
Bruce Strong
Ralph E. Sulis
Daniel Sullivan
Marilyn Marie Sullivan
Maureen F. Sullivan
Paul F. Sullivan
Peter J. Tassi
Linda Joyce Tebeau
Peter Teel
Raymond F. Thompson, Jr.
Diane T. Tompkins
Earl S. VanHorn
Jeff King Van Doren
Cheryl Marie Vinci
Neal Charles Vitale
John J. Vozella, Jr.
Susan E. Wakeling
Carol Wales
Barbara Jean Walker
David M. Wall
David Alan Walsh
William P. Walsh
Robert D. Wardwell
Nancy Ann Warnick
Lisbeth L. Watt
Bruce K. Webster
Steven P. Welch
Kenneth R. Wells
Sara R. Wells
Alan Read Weston
Elizabeth Westwater

Jeffrey Scoville White
Pamela S. White
Kathryn L. Wicks
Barbara C. Wilkins
Janet Earline Wilkinson
David S. Williams
Christopher D. Wilmot

Gail Wilson
Laurence Cameron Wood
Patricia A. Wood
Ronald L. Wood
Robert Woodland
Robert H. Worden
Gregory S. Zanni

SEVENTY-SEVENTH
ANNUAL REPORT
of
THE MUNICIPAL LIGHT BOARD
for the year ending
DECEMBER 31, 1972

In Memoriam



Frank D. Tanner
Reading Municipal Light Board
1951 - 1955

In Memoriam



Kenneth E. Gaw

Reading Municipal Light Department

1946 - 1971

Manager, 1964 - 1971

GENERAL STATISTICS OF READING LIGHT DEPARTMENT

A TEN-YEAR COMPARISON

	1961	1971
SYSTEM OUTPUT		
Energy Purchased Kilowatt Hours	108,344,002	289,682,709
Cost per Kilowatt hour purchased	1.4208¢	1.5182¢
System Peak Kilowatt Load	24,768	59,520
KILOWATT HOURS SOLD		
Residence	50,680,879	105,433,279
Industrial and Commercial	48,215,196	161,725,103
Other	2,313,891	4,238,819
Total	101,209,966	271,397,201
NUMBER OF CUSTOMERS		
Residence	12,993	16,108
Industrial and Commercial	944	1,287
Other	73	148
Total	14,010	17,543
OPERATING REVENUE		
Residence	\$1,546,121.80	\$3,104,953.23
Industrial and Commercial	1,056,351.35	4,012,364.12
Other	76,115.52	154,388.88
Total	\$2,678,588.67	\$7,271,706.23
AVERAGE REVENUE PER KWH		
Residence	3.0507¢	2.9449¢
Industrial and Commercial	2.1909¢	2.4810¢
Other	3.2895¢	3.6423¢
Average Revenue All KWH	2.6466¢	2.6794¢

MUNICIPAL LIGHT BOARD

John H. Crooker, Chairman
Winfred F. Spurr, Secretary
Paul C. Nicholas

Term Expires 1972
Term Expires 1973
Term Expires 1974

Clayton E. Downs, Acting Manager
25 Haven Street
Reading, Massachusetts

MANAGER'S REPORT

To: The Municipal Light Board

Gentlemen:

Respectfully submitted is the seventy-seventh annual report of the Municipal Light Department. 1971 was a year of continued plant expansion, the major portions consisting of the transfer of approximately fifty-five percent of the system to the new Kenneth E. Gaw Station located on Causeway Road and the continued uprating of our distribution facilities by conversion of the 4160 volt system to 13,800 volts.

The litigation in Washington, D.C. before the Federal Power Commission, in relation to the Boston Edison Company rate increase, continues. A reduction of the 11.6% surcharge by approximately 25 percent to 8.6% was made possible solely by the implementation of the new 115kV Substation at Causeway Road.

Purchased power costs have increased enormously due to the low sulphur fuel which utilities are required to use in generation.

The year ended with a very sad event when our Manager, Kenneth E. Gaw, passed away on the day before Christmas. His capable leadership and devotion will be sorely missed by his many friends and associates. The Board, in recognition of his long and dedicated service, voted to name the new 115kV station located on Causeway Road the Kenneth E. Gaw Station.

Operating highlights for 1971 are presented below, followed by financial summaries and statements.

PEAK LOAD: 59,520 Kilowatts — Increased 1.6%

The system demand recorded on December 20, 1971 between 5:00 p.m. and 6:00 p.m. represents an increase of 960 kilowatts over the demand recorded in 1970.

PURCHASED POWER: 289,682,709 Kilowatt Hours — Increased 4.4%

Purchased energy requirements increased 12,339,317 kilowatt hours over 1970. The average cost per kilowatt hour increased 21.6 percent from 1.2485 cents to 1.5182 cents. This increase is attributed to the extremely high cost of low sulphur fuel used in generation.

KILOWATT HOURS SOLD: 271,397,201 — Increased 4.7%

Energy sales increased 12,096,225 kilowatt hours over 1970.

OPERATING REVENUE: \$7,271,706.23 — Increased 28.1%

Operating revenues increased \$1,595,670.83 over 1970. Approximately 41.5 percent of this increase was due to the 11.6 percent surcharge effected by the Boston Edison Company rate increase. The department was able, by implementation of the Kenneth E. Gaw 115kV Substation, to reduce the surcharge in October 1971 to 8.6 percent. Approximately 51.6 percent of the increase is attributed to the new low sulphur fuel charge.

TOTAL EXPENSE: \$6,259,660.64 — Increased 23.3%

Total expenses were 86.08 percent of revenues, a decrease from the 89.56 percent expense ratio recorded in 1970. More than 70 percent of the expense was allocated to purchased power requirements.

CUSTOMERS: 17,543

Service was extended to 583 new customers during 1971. This more than doubled the new customers added in 1970.

PAYMENT TO TOWN TREASURY: \$384,912.65 — Increased 18.4%

The above amount consists of two parts; the amount of \$303,586.23 which is in accordance with the vote of the Annual Town Meeting in March 1971, in addition to the amount of \$81,326.42 which represents the final settlement of the personal property tax negotiations with Wilmington. Since 1934, the department has returned \$3,919,277. to the town treasury.

TOTAL COST OF PLANT AND GENERAL EQUIPMENT:
\$10,056,116.99

Gross additions to plant and general equipment totaled \$700,546.22. The major portion of this was expended in underground and overhead cables installed to pick up existing and new 13.8 feeders from the Kenneth E. Gaw Station. The remainder includes line extensions, transformers and the added facilities to provide service to 583 new customers.

CONSTRUCTION HIGHLIGHTS:

The new Kenneth E. Gaw Station was completed electrically in January, and throughout the year, approximately 55 percent of the system was transferred to it. This was accomplished by installing cement encased duct banks and precast cement manholes on Causeway Road, Lowell Street and West Street in the following quantities. The duct banks consisted of 800 feet of 12 duct, 1861 feet of 6 duct, and 1485 feet of 2 duct. The precast manholes consisted of one 6 ft. x 7 ft. x 13 ft. and twelve 6 ft. x 7 ft. x 10 ft.

The feeder cables installed consisted of 8000 circuit feet of 15kV, three single conductor, 1000 MCM Aluminum EPR Insulated Cable and 2760 feet of 15kV, three single conductor, 600 MCM Aluminum EPR Insulated Cable. This made possible the cutover of feeders H3R - H3W - 1459W - 1459R - 153W - 151W and 156LC. We installed 17,988 circuit feet of 336.4 MCM Aluminum 15kV Spacer Cable to cutover feeders 1457W, 1451W and new feeder 158W.

A large part of Park Street, North Reading 4kV feeder was converted to 13.8kV by installing six self-regulating step down transformers. These units make it possible to leave large areas of 4kV equipment in service when there is considered to be much useful life left in the existing facilities.

2700 KVAR of Capacitors were installed throughout the system to improve the system power factor, reduce losses and improve voltage conditions.

600 circuit feet of 500 MCM copper 15kV XLP Insulated Cable was installed from manhole 4A on Ash Street, Reading to the riser pole on Washington Street in Reading to feed North Reading feeder 152 and connect part of the East Side Circuit to 13.8kV. This included the new Reading incinerator and adjacent industries.

One 560 amp., 15kV electronically controlled oil circuit recloser was installed on Park Street, North Reading to improve coordination during fault conditions.

26,387 circuit feet of 3/0 Aluminum Triplex Secondary Cable was installed in conjunction with the 13.8kV conversions and line extensions. This adds to the stability of the system in storms, improves current carrying capacity, provides better line clearance in addition to being aesthetically preferable to the open wire, cross arm method it replaces.

11,500 circuit feet of 336.4 MCM Aluminum 15kV Spacer Cable was installed on Lowell Street, Intervale Terrace and Birch Meadow Drive in Reading to serve feeder 155LC at Bay State Road finally, but temporarily will feed 152NR. The second line will feed 154NR via Main Street to Charles Street and there, pick up the existing direct buried cable.

2300 circuit feet of 336.4 MCM Aluminum 15kV Spacer Cable was installed on North Street, North Reading from Main Street to Lowell Road. This will finally go to the Wilmington town line on Lowell Road.

Major replacements of general equipment included two station wagons, one mechanic's truck with winch and plow and the manager's car.

As a result of our annual tree trimming program and continued stormproofing of our distribution system by the installation of spacer type cable and cabled secondary mains, we have again had no major service interruptions. Appreciation is hereby extended to the Tree Wardens of Reading, Lynnfield, North Reading and Wilmington for their excellent cooperation throughout the year.

As in 1971, all indications are that 1972 will be a year of extraordinary activity for the department. Projects involving major capital expenditures will be continued in converting the existing 4kV distribution system to 13.8kV in order to achieve the fullest utilization of the new station on Causeway Road and to reduce our purchased power costs. Every effort will be expended as the department litigates its rate case against the Boston Edison Company at the Federal Power Commission in an attempt to have the May 1, 1970 rate increase disallowed.

In conclusion, gratitude is expressed to the Municipal Light Board for their guidance in the departmental activities throughout 1971, to all the officials of Reading, North Reading, Lynnfield and Wilmington for their cooperation and to the department personnel for their faithful and conscientious service.

In accordance with Section 57, Chapter 164 of the General Laws of Massachusetts, I submit herewith my estimate of Income and Expense of the plant for the year ending December 31, 1972.

ESTIMATED INCOME AND EXPENSES FOR 1972

INCOME:

From Consumers	\$7,997,239.16
From Tax Levy—For Street Lights	46,500.00
—For Municipal Buildings	72,000.00
From Merchandise and Jobbing	8,000.00
From Miscellaneous Income	35,000.00
	<hr/>
Total Income	\$8,158,739.16

EXPENSES:

Production	\$5,041,770.00
Transmission	4,500.00
Distribution	630,000.00
Street Lighting	25,000.00
Depreciation	498,269.16
General Miscellaneous	365,000.00
Interest on Bonds and Notes	38,549.00
Bonds and Notes Payable Redeemed	65,000.00
Taxes—Personal Property—Outside Towns	207,785.46
Uncollectable Operating Revenue	11,000.00
Interest on Consumer's Deposits	7,000.00
Retirement Pensions	178,000.00
	<hr/>

Total Expenses	\$7,071,873.62
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Excess of Income Over Expenses	\$1,086,865.54
K.W.H. Purchases	329,232,500
K.W.H. Sold	302,893,900
K.W.H. for Reading Street Lights	1,995,201
Expense Per K.W.H. Sold	.023348
Cost of Reading Street Lights	\$ 46,583.95
Appropriation for Street Lights	\$ 46,500.00

A summary of Revenue and Expenses, Total Cost of Plant, together with the Balance Sheet, the Profit and Loss Account, the Financial Report of the Town of Reading Municipal Light Department's Employees Pension Trust Fund and the Auditor's Certificate are appended herewith.

Respectfully submitted,

Clayton E. Downs
Acting Manager

REPORT OF THE MUNICIPAL LIGHT BOARD

The report of the Acting Manager as submitted by him with the certificates of the Auditor is hereby approved by the Municipal Light Board and constitutes its report to the Town.

John H. Crooker, Chairman
W. F. Spurr, Secretary
Paul C. Nicholas

MUNICIPAL LIGHT BOARD

TOTAL COST OF PLANT

as of December 1971

Land—Causeway Road Station	\$ 65,669.82
226 Ash Street	1,092.23
Garage and Stockroom	1,716.22
25 Haven Street	6,609.46
Wildwood St. - Wilmington	700.00
Main Street - Wilmington	6,726.92
Haverhill Street - North Reading	3,219.19
Main Street - Lynnfield Center	5,000.00
Structures—226 Ash Street	72,281.06
25 Haven Street	79,907.81
Garage and Stockroom	281,491.40
Causeway Road	235,863.34
Station Equipment—Reading - Causeway Road	862,882.02
Reading - Ash Street	562,163.06
Lynnfield Center	164,448.54
North Reading	170,982.00
Wilmington - Main Street	118,225.95
Wilmington - Wildwood Street	165,961.46
Poles, Fixtures and Overhead Conductors - Trans.	105,206.53
Underground Conductors - Trans.	1,557.80
Towers and Fixtures - Trans.	67,116.63
Poles, Fixtures and Overhead Conductors - Dist.	2,617,766.83
Underground Conduits - Dist.	627,922.18
Underground Conductors - Dist.	988,355.36
Line Transformers	982,713.55
Services	456,509.87
Meters	543,342.81
Street Lights and Signal Systems	475,284.53
Total Cost of Electric Plant	\$ 9,670,721.57
General Equipment	385,395.42
Total Cost of Plant and General Equipment	\$10,056,116.99

ACCOUNTANTS' REPORT

PEAT, MARWICK, MITCHELL & CO.
Certified Public Accountants
One Boston Place
Boston, Massachusetts

The Municipal Light Board
Town of Reading, Massachusetts

We have examined the balance sheet of the Municipal Light Department of the Town of Reading as of December 31, 1971 and the related statements of revenue and expenses and earnings retained for use in light department operations for the year then ended. Our examination was made in accordance with generally accepted auditing standards, and accordingly included such tests of the accounting records and such other auditing procedures as we considered necessary in the circumstances.

In our opinion, such financial statements present fairly the financial position of the Municipal Light Department of the Town of Reading at December 31, 1971 and the results of its operations for the year then ended, in conformity with generally accepted accounting principles applied on a basis consistent with that of the preceding year.

(signed) Peat, Marwick, Mitchell & Co.

February 2, 1972

TOWN OF READING—MUNICIPAL LIGHT DEPARTMENT

Notes to Financial Statements

December 31, 1971

1. The financial statements were prepared in conformity with accounting principles prescribed by the Massachusetts Department of Public Utilities and, as to the inclusion of bond payments in expenses, with Chapter 164 of the General Laws of Massachusetts. The deviations from generally accepted accounting principles are not material.
2. The Department has in effect a pension trust to provide for advance funding of its obligations to the Commonwealth under the state retirement plan for municipal employees. This arrangement provides for the funding of retirement benefits over the employees' working years rather than over their retirement years. The Department's contribution to the pension trust in 1971 amounted to \$134,254.08.
3. At December 31, 1971 the Department was contingently liable on conditional sales contracts discounted with the Middlesex County National Bank amounting to \$2,305.07.
4. The balance in the operation fund at December 31, 1971 was transferred to the construction fund.

BALANCE SHEET

December 31, 1971

Assets

Utility plant, at cost less accumulated depreciation		\$4,979,723.53
Depreciation Fund		618,007.10
Current Assets:		
Cash:		
Construction Fund	\$607,001.90	
Personal Property tax and other funds	204,521.79	
Consumers' deposit fund	96,474.00	
Petty Cash	<u>500.00</u>	908,497.69
Accounts Receivable		1,101,704.98
Materials and supplies		377,911.80
Prepaid expenses		21,491.33
Miscellaneous current assets		<u>939.70</u>
Total current assets		<u>2,410,545.50</u>
		<u>\$8,008,276.13</u>

Liabilities and Retained Earnings

Retained earnings:		
Appropriated, loans repayment		1,616,578.26
Earnings retained for use in light dept. operations		<u>4,902,255.39</u>
Total retained earnings		<u>6,518,833.65</u>
Long-term debt		<u>740,000.00</u>
Current liabilities:		
Accounts payable		626,188.40
Consumers' deposits		96,474.00
Interest accrued		<u>5,745.21</u>
Total current liabilities		<u>728,407.61</u>
Customer advances for construction		100.00
Contributions in aid of construction		<u>20,934.87</u>
		<u>\$8,008,276.13</u>

See accompanying notes to financial statements.

TOWN OF READING—MUNICIPAL LIGHT DEPARTMENT

STATEMENT OF REVENUE AND EXPENSES

Year ended December 31, 1971

Revenue:

Residential service — Rate schedule A	\$3,104,953.23
Commercial service — Rate schedule B	252,770.82
Commercial and industrial service — Rate schedule C	3,408,937.57
Sales to private companies and municipal plants	16,112.30
Street lighting service	136,238.59
Municipal service — Rate schedule B	23,938.76
Municipal service — Rate schedule C	326,716.97
Flat rate sales	2,037.99
	<hr/>
	7,271,706.23
Miscellaneous income	39,576.82
	<hr/>
Total revenue	<u>7,311,283.05</u>

Operating expenses (as prescribed by Chapter 164 of the General Laws of Massachusetts):

Operation	5,248,509.91
Maintenance	283,022.43
Depreciation of electric plant	440,442.12
Taxes — Personal property	170,158.31
Bond payments	72,000.00
	<hr/>
Total operating expenses	6,214,132.77
	<hr/>
Interest expense	45,527.87
	<hr/>
Total expenses	<u>6,259,660.64</u>
	<hr/>
Excess of revenue over expenses	<u><u>\$1,051,622.41</u></u>

See accompanying notes to financial statements.

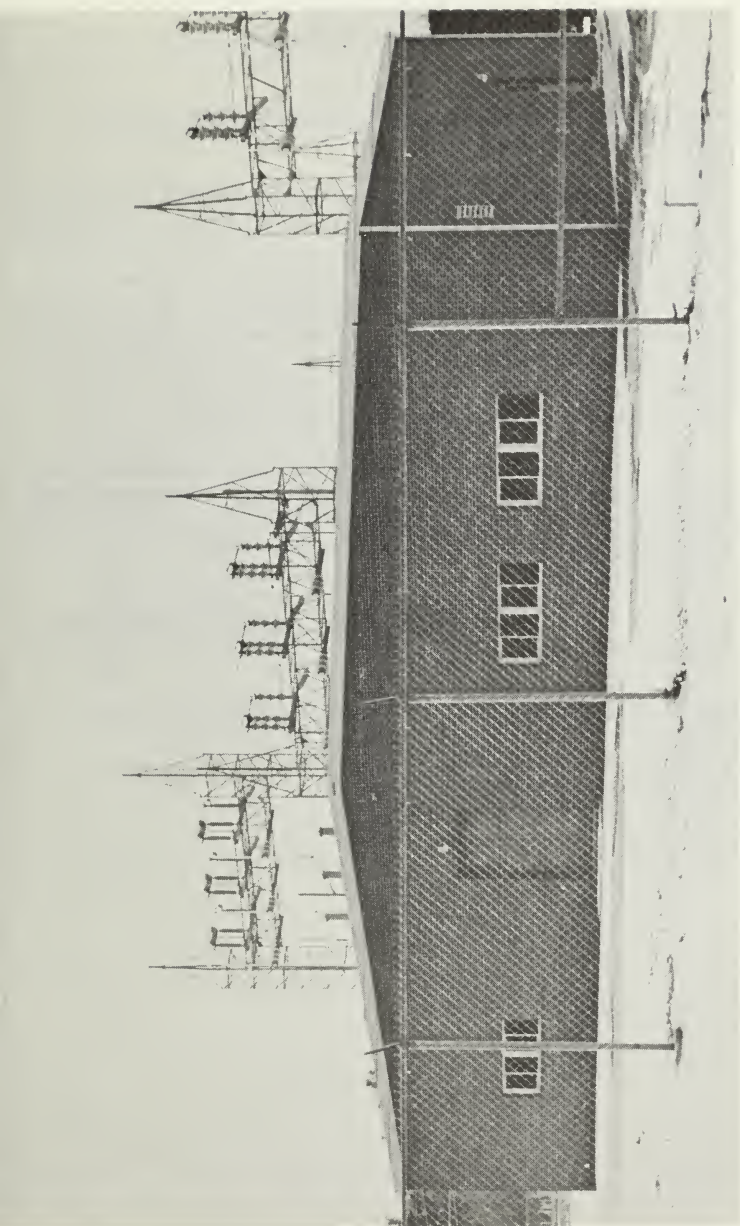
TOWN OF READING—MUNICIPAL LIGHT DEPARTMENT

STATEMENT OF EARNINGS RETAINED FOR USE IN LIGHT DEPARTMENT OPERATIONS

Year ended December 31, 1971

Balance, January 1, 1971	\$4,044,489.03
Additions:	
Excess of revenue over expenses for the year	1,051,622.41
Recovery of prior years personal property taxes in Wilmington	<u>204,644.98</u>
	5,300,756.42
Deductions:	
Transfer to General Funds of the Town in accordance with vote of Town Meeting	384,912.65
Miscellaneous	<u>13,588.38</u>
Balance, December 31, 1971	<u><u>\$4,902,255.39</u></u>

See accompanying notes to financial statements.



Kenneth E. Gaw 115kV Station

Causeway Road, Reading

Massachusetts

PEAT, MARWICK, MITCHELL & CO.
Certified Public Accountants
One Boston Place
Boston, Massachusetts 02108

Trustees of The Town of Reading — Municipal Light Department
Employees' Retirement Trust:

We have examined the statement of assets available for pensions of The Town of Reading — Municipal Light Department Employees' Retirement Trust as of December 31, 1971 and the related statement of changes in assets for the year then ended. Our examination was made in accordance with generally accepted auditing standards, and accordingly included such tests of the accounting records and such other auditing procedures as we considered necessary in the circumstances. We confirmed the investments owned and confirmed the cash by a certificate obtained from the depository.

In our opinion, such financial statements present fairly the assets available, for pensions of The Town of Reading — Municipal Light Department Employees' Retirement Trust at December 31, 1971 and the changes in assets for the year then ended, on a basis consistent with that of the preceding year.

(signed) Peat, Marwick, Mitchell & Co.

February 2, 1972

THE TOWN OF READING – MUNICIPAL LIGHT DEPARTMENT
EMPLOYEES' RETIREMENT TRUST

Statement of Assets Available for Pensions

December 31, 1971
with comparative figures for 1970

	<u>1971</u>	<u>1970</u>
Assets:		
Investments:		
Federal Land Bank Bonds, at amortized cost	\$ 30,008.67	\$ 30,016.67
Federal National Mortgage Associations Bonds net of unearned discount	279,898.43	—
Certificates of Deposit	—	435,572.20
Savings Certificates and Savings Account	247,515.71	—
Cash	100.48	4,013.86
Accrued interest receivable	<u>10,106.98</u>	<u>6,285.27</u>
Assets available for pensions	<u><u>\$567,630.27</u></u>	<u><u>\$475,888.00</u></u>

ANNUAL REPORT

of

THE BOARD OF PUBLIC WORKS

of

The Town of Reading, Massachusetts

for the year ending

December 31, 1971

REPORT OF THE BOARD OF PUBLIC WORKS

To the Citizens of Reading:

The Board of Public Works submits its Annual Report for 1971.

On March 8, 1971 the Board reorganized with Nathan C. White as Chairman and Donald E. Florence as Secretary.

Regular meetings were held on Monday evenings and additional evenings as required.

Acting as the Board of Survey, hearings were held to consider plans for several proposed Developments.

In 1971 the Board continued to pursue its efforts to construct an Incinerator for the Town of Reading. By the end of the year, the program was 90% complete and assurance had been received from the prime contractor that the Incinerator would be operational by March 1, 1972.

In July 1971 the Board instituted a rubbish collection system. This system is functioning well and it appears that the Department will be able to take over garbage collection April 1, 1972.

In 1971 it became obvious to the Board that the proposed connection to the Metropolitan District Commission Water System would be delayed for an indefinite period of time. Therefore, the Board engaged a consultant to study the Town's water needs. A report is expected early in 1972 and a program will be presented to the Annual Town Meeting.

The Board wishes to extend its thanks to the Town Boards, Committees and to the Department employees and the general public for their cooperation and assistance.

Respectfully submitted

Nathan C. White, Chairman
Donald E. Florence, Secretary
George W. Cochrane, 3d
George L. Hodgkins
William H. Watt

SUPERINTENDENT'S REPORT

To the Board of Public Works

Gentlemen:

As required by Section 4, Chapter 118, of the Acts authorizing the Town of Reading to establish a Board of Public Works, I respectfully submit for your consideration the fifty-first annual report of the Department of Public Works and a short resumé of the work performed during the year 1971 with recommendations for the future.

General

Residential construction continued at a moderate pace. The Board continues to receive requests for various services. Programs have been established within the various divisions of the Department and steady progress is being made in many ways. Some work has been let out to contract, such as Street Resurfacing and Sewer House Connections but most of the work is being done by Department personnel.

Board of Survey

The members of the Board of Public Works are ex-officio members of the Board of Survey. Acting as the Board of Survey, several hearings were held for the consideration of individual street layouts and for developments including several streets. Conferences were held with developers, contractors and affected property owners.

Estimates were prepared and performance bonds secured for proper construction. All construction work by developers is supervised closely by Board of Public Works employees.

Engineering Division

This Division is operating reasonably well with a nucleus of good employees. However, it is difficult to retain good Assistant Engineers and this position has had to be filled several times during the year.

Water Division

Expansions of the existing facilities continued in 1971. Small sized water mains were replaced by larger mains in several locations.

Residential construction remained at a moderate level. A total of 5,514 lineal feet of water main was installed. A total of 101 new water services were installed and 46 old services were replaced.

New water meters were installed in 86 locations; 206 meters were removed and repaired, or if required, junked and new meters set.

Pumping Stations and Filter Plant

Rainfall in 1971 was near normal. However, the problem of supplying sufficient water to consumers developed because of serious maintenance problems on three wells and it became necessary to impose minor water restrictions.

A total of 983,126,300 gallons of water was delivered to the distribution system in 1971.

The highest single day's consumption was 4,549,800 gallons on June 30, 1971. The highest seven days' consumption for the period June 13, 1971 to June 20, 1971 was 25,177,800 gallons.

Well Fields

The tubular wells were cleaned, inspected and repaired in the early summer months. Substantial maintenance was required on the gravel walled wells. Two required cleaning and a third required reconstruction and cleaning.

Statistics for the Year Ended December 31, 1971

Population—United States Census of 1970—22,534.

Date of construction of Pumping Stations—1931, 1953, 1958, 1959, 1960, 1962, 1965, 1966.

Sources of supply: Tubular (Driven) Wells and Gravel Walled Wells.

Cost of Pumping per Million Gallons—Power only—\$37.22

Cost of Pumping Per Million Gallons based on total Pumping Station Expenses—\$120.45.

Cost of Water Supplied (per Million Gallons Pumped) based on cost of Maintenance, plus Interest on Bonds—\$146.79.

TABLE SHOWING DAILY AMOUNTS OF RAIN

100 ACRES

1971

Days	Jan.	Feb.	Mar.	April	May	June	July	Aug.	Sept.	Oct.	Nov.	Dec.
1	.24						.29				.28	
2				.20	.18	.17					.28	
3			.95	.01	.42	.18		.44			.16	
4	.38	.15	.08			.05		.04		T		
5		.78										
6				1.02					T	.16		.54
7		.50	.27	.35							.25	
8		.51	.01		.17							
9					.73				T	.05		.03
10										1.71	.09	.04
11			.27					.46	.24		.02	
12									.22			
13		.75	.13		1.07		.26		1.11			
14	.15											.14
15												
16				.09	.70							
17		.13					.66					.02
18				.29					T			.09
19			.65				.33	.43			.06	.11
20		.40	T									.12

Days	Jan.	Feb.	Mar.	April	May	June	July	Aug.	Sept.	Oct.	Nov.	Dec.
21	T					.94			.19		1.25	
22		.10			.14							
23		.49						.05				
24	.04	.05			.06					.21		.28
25	T	.04				.57				.33	2.35	
26	.37			.38								
27		.42		.06	.05		.31	.58				.11
28				.28				.06				
29	.18			.35			.17				1.09	
30					.10		1.47					.76
31					.13					.01		.02
Total	1.36	4.32	2.36	3.03	3.75	1.91	3.49	2.06	1.76	2.47	5.83	2.26
Ac.T.		5.68	8.04	11.07	14.82	16.73	20.22	22.28	24.04	26.51	32.34	34.60
Norm.	3.36	3.24	3.68	3.68	3.11	3.27	3.19	3.28	3.56	3.12	3.81	3.57
Total												40.87

COMBINED PUMPAGE 100 ACRES AND REVAY BROOK

1971

Month/Days	Total 100 Acres	Total Revay	Combined Pumpage	Average Daily
Jan. 31	57,821,700	14,495,000	72,316,700	2,332,800
Feb. 28	47,975,000	18,169,000	66,144,000	2,362,300
Mar. 31	51,893,400	19,769,000	71,662,400	2,388,747
Apr. 30	48,146,100	22,654,000	70,800,100	2,360,030
May 31	53,686,400	23,933,000	77,619,400	2,503,819
June 30	67,802,100	30,769,000	98,571,100	3,285,703
July 31	69,639,500	30,536,000	100,175,500	3,231,470
Aug. 31	70,886,000	20,250,000	91,136,000	3,036,645
Sept. 30	60,886,700	25,106,000	85,992,700	2,866,423
Oct. 31	55,854,500	27,112,000	82,966,500	2,676,339
Nov. 30	51,180,400	26,730,000	77,910,400	2,597,013
Dec. 31	57,355,500	30,476,000	87,831,500	2,833,270
Total	693,127,300	289,999,000	983,126,300	2,698,430

COMPARATIVE TOTAL PUMPAGE OF WATER FOR PAST 10 YEARS

Year	Total Pumpage Gallons	Increase or Decrease	Average Daily Pumpage	Increase or Decrease
1962	609,073,900	165,800(I)	1,668,696	455(I)
1963	672,209,200	63,135,300(I)	1,841,600	172,904(I)
1964	757,777,600	85,568,400(I)	2,070,400	228,800(I)
1965	745,331,500	12,446,100(D)	2,042,004	28,396(D)
1966	733,628,400	11,703,100(D)	2,009,777	32,227(D)
1967	764,457,200	30,828,800(I)	2,094,433	84,656(I)
1968	797,475,300	33,018,100(I)	2,178,894	84,461(I)
1969	811,034,800	13,559,500(I)	2,222,010	43,116(I)
1970	855,954,300	44,919,500(I)	2,343,080	121,070(I)
1971	983,126,300	127,172,000(I)	2,698,430	355,350(I)

Highway Division

Street Betterments

Ten streets were accepted as public ways and construction work was done by Town forces. The streets were Briarwood Avenue, Colburn Road Extension, Covey Hill Road, Holly Road, Kensington Avenue, Lucy Drive, Martin Road Extension, Frank D. Tanner Drive Extension, Virginia Circle and Whittier Road Extension.

Bituminous Concrete Pavement

Portions of the following streets were covered with Bituminous Concrete: Charles Street, Forest Street, Grand Street and Mt. Vernon Street.

Chapter 90 Construction

Haverhill Street was reconstructed from near Charles Street to near the North Reading line with funds provided by the Town, County and State. Still remaining to be completed on the project is the wearing surface which consists of about 2½ inches of Bituminous Concrete and is anticipated to be completed in 1972.

Sidewalk Construction Maintenance

Sidewalks were constructed on a section of Summer Avenue, Hopkins Street, Haverhill Street and on various individual locations.

Maintenance as usual was accomplished during the year. Repairs were made to Bituminous Concrete and Granolithic sidewalks on Salem Street, Harriman Avenue and Charles Street.

Storm Water Drains

This item continues to be a source of constant requests for facilities. A program has been developed which includes those projects which it is felt will be of most value and benefit to the Town and the abutters. Under a steady annual appropriation many problem areas have been eliminated.

Maintenance of Storm Drains

Under an expanded program, culverts were cleared, long lengths of ditches cleaned, and all catch basins cleaned with a mechanical cleaning machine.

Snow and Ice

Several plowable snow storms occurred; also, several that required sanding only. Additional equipment was hired and extra personnel employed as required. Every reasonable effort was made to plow and remove snow and return the Town to normal conditions in each instance. The overall season of 1970 and 1971 was anything but mild.

Park and Playground Division

Extensive maintenance was accomplished on all areas. Debris was removed, beds and walks edged, fertilizer applied, grass cut, loam and seed spread, play equipment repaired, bleachers repaired, fences repaired, brush cut and removed, grass cut regularly, ball fields maintained, tennis courts maintained plus many other related items of work.

Men and equipment were placed at the disposal of the Recreation Committee and work done which would allow their program to be carried out efficiently.

Sewer Division

Sewer Construction, generally speaking, followed the program as printed in the Annual Report. Some changes in programming were necessary.

Sewers were installed in several streets, with the work being done by contract.

Sewer house connections were installed in 112 houses by Town contractors, 18 full connections and 32 partial connections were installed in Haverhill Street by Town forces. The Licensed Drain Layers installed 98 house connections.

Maintenance of main sanitary sewers was accomplished, using the new power operated cleaning machine.

The Willow Street Sewage Pumping Station, Sturges Park Station and Charles Street Station operated efficiently with no major problems. Pumping totalled 89,950,530 gallons in 1971.

John Street Dump

The Dump is operated in a partial sanitary fill manner. Broadly speaking, the operation was reasonably successful. The Department began a rubbish collection system during July 1971 which made it possible to adopt new regulations curtailing the hours of operation of the Dump. During 1971 more than 2½ acres were filled.

Sanitation Division

During 1971 this Division was established to handle the Town's solid waste disposal problems. This Division will control the operation of the Incinerator, the landfill site and the collection of rubbish and garbage.

During July the new rubbish collection system began utilizing the principle of the one-way container. This system has worked out extremely well and appears to have general public acceptance.

The Municipal Incinerator, although nearly completed, has not as yet been accepted by the Town and it is hoped that it will be operational March 1, 1972.

SEWER PUMPAGE 1971

Month	Willow St.	Sturges Park	Charles St.	Total
Jan.	1,453,010	4,336,000	595,100	6,384,110
Feb.	2,813,540	5,177,000	478,300	8,468,840
Mar.	8,000,760	5,831,000	578,400	14,410,160
Apr.	4,564,790	4,509,000	391,400	9,465,190
May	4,502,510	3,760,000	340,700	8,603,210
June	1,663,310	5,308,000	355,000	7,326,310
July	726,890	3,447,000	351,000	4,524,890
Aug.	1,677,220	3,299,000	551,600	5,527,820
Sept.	1,766,980	2,579,000	394,100	4,740,080
Oct.	1,856,050	2,928,000	422,300	5,206,350
Nov.	1,373,030	6,395,000	464,000	8,232,030
Dec.	2,224,640	4,197,000	639,900	7,061,540
Total	32,622,730	51,766,000	5,561,800	89,950,530

SEWERS BUILT IN 1971

Street	Location	8" A.C.	10" A.C.	12" A.C.	12" C.I.	Total
Dana Rd.	From Charles St. Westerly	1,947'				1,947'
Colonial Drive	Dana Rd. to Linnea Lane	665'				665'
Linnea Lane	Colonial Drive to Pearl St.	587'				587'
Linnea Lane	Colonial Drive to near Pearl St.	500'				500'
Pearl St.	Wakefield St. to Forest Glen Rd.	520'				520'
Interceptor	Willow St. Pumping Sta. to Plymouth Rd.			620'	125'	745'
Bradford Rd.	Plymouth Rd. to Lowell St.	1,285'		365'		1,650'
Plymouth Rd.	Lowell St. to Bradford Rd.	726'				726'
Pilgrim Rd.	Lowell St. to Bradford Rd.	450'				450'
Barrows Rd.	Lowell St. to Bradford Rd.	360'				360'
Dustin Rd.	Lowell St. to Bradford Rd.			610'		610'
Mark Ave.	Grove St. to Martin Rd.	280'				280'
Forest St.	Grove St. to Martin Rd.	1,347'				1,347'
Prospect St	Longview Rd. to Summer Ave.	795'				795'
Prospect St.	King St. to Mineral St.	480'				480'
Sherwood Rd.	Avalon Rd. to James Rd.	840'				840'
Eaton St.	Green St. to Summit Manhole	400'				400'
Tamarack Rd.	Timberneck Dr. to Wakefield St.	1,057'				1,057'
Chestnut St.	Auburn St. to Beacon St.	370'				370'
Chestnut St.	Beacon St. to Summit Manhole	290'				290'
Interceptor	Chestnut St. to Weston Rd.	371'				371'
Main St.	In East Sidewalk - North & South from Locust St.	405'				405'
Locust St.	Main St. Westerly	322'				322'
Salem St.	Manning St. Westerly	200'				200'

Sewers Built in 1971 cont.

Street	Location	8" A.C.	10" A.C.	12" A.C.	12" C.I.	Total
Interceptor	Trunk Line to Henzie St.					611'
Henzie St.	Grove St. to Interceptor			611'		610'
Grove St.	Henzie St. Southerly to Summit Manhole	500'				500'
Grove St.	Henzie St. Northerly			418'		418'
Grove St.	From above Northerly		1,424'			1,424'
Grove St.	From above Northerly	599'				599'
Rustic Lane	From Haverhill St. Westerly to Dead End		2,060'			2,060'
Washington St.	From Woburn St. Northerly to Dead End		345'			345'
	Total	15,296'	3,829'	3,234'	125'	
	GRAND TOTAL					22,484'

SEWER CONSTRUCTION PROGRAM

1972 through 1977

1972

Street	Section	Length
Lowell	Grove to Plymouth	1,060
Lowell	Plymouth to R.R.	2,200
Beverly	All	250
Fielding	All	250
Barrows	Lowell to Dead End	400
Pilgrim	Lowell to Dead End	400
Parkman	Lowell to Dead End	700
Margaret	All	250
Mark	Parkman to High Pt.	670
Laurel	Parkman to High Pt.	700
Tanglewood	All	130
Shady Hill	All	500
Scout Hill	All	250
Reading	All	350
Boswell	All	600
Salem	Libby to Bay State	570
Canterbury	All	800
Governors	All	670
Lowell	Hanscom to Bancroft	300
Interceptor	Bancroft to Winthrop	500
Winthrop	Hartshorn to Dead End	350
Franklin	Grove to William	2,800
County	Wescroft to High Pt.	200
		<hr/> 14,900

1973

Marla	Forest to High Pt.	400
Martin	Forest to High Pt.	300
Interceptor	Tennyson to Forest	1,000
Forest	Colburn to Van Norden	1,800
Larch	Franklin to High Pt.	540
Van Norden	Franklin to High Pt.	1,200
Susan	All	720
Bolton	Main to Washington	900
Bay State	All	720

1973—cont.

Street	Section	Length
Torre	Interceptor to Salem	1,240
Harvest	Torre to Track	200
Track (West)	Harvest to Culvert	550
Haverhill	Charles Southerly	2,180
Salem	Torre to Line	200
William	All	700
Kieran	All	1,100
Joseph	All	600
Sandra	All	750
		<hr/>
		15,100
Pumping Station and Force Main		

1974

Interceptor	Forest to Van Norden	1,160
Van Norden	57 Van Norden to Swan	1,800
Interceptor	Henzie to Forest	1,400
Forest	Martin to Colburn	1,200
Franklin	Haverhill to Pearl	1,400
Pearl	Franklin to near Willard	4,400
Interceptor	Batchelder to Haverhill	470
Batchelder	All	1,680
Granger	All	450
Briarwood	All	600
		<hr/>
		14,560

1975

Interceptor	Forest to Colburn	840
Colburn	Forest to High Pt.	1,400
Franklin	Pearl to William	5,300
Main	Lafayette to Franklin	6,800
Interceptor	Pearl to Main	250
		<hr/>
		14,590
Pumping Station and Force Main		

1976

Street	Section	Length
Main	Franklin to Short	4,800
Mill	Main to Short	1,000
Interceptor	Main to Pearl	800
Pearl	Main to Franklin	2,100
Grove	Franklin to Golf Club	1,000
Interceptor	Grove to Meadow Brook	800
Meadow Br.	All	600
Interceptor	Trunk Sewer to H	750
H	All	250
Libby	H to E	730
G	All	300
A	All	750
B	Easterly Section	400
E	All	550
		<hr/>
		14,830

2 Pumping Stations and Force Main

1977

Lucy	All	520
Brentwood	All	300
Covey Hill	All	1,000
Interceptor	Covey Hill to Deborah	390
Deborah	All	800
Apple Gate	All	580
Interceptor	Deborah to Colburn	200
Colburn	Interceptor to High Pt.	1,200
Interceptor	Apple Gate to Martin	400
Martin	Colburn to High Pt.	1,100
Interceptor	Apple Gate to Spruce	460
Spruce	All	2,050
Bartlett	All	200
Baldwin	All	300
Marla	Covey Hill to High Pt.	1,100
		<hr/>
		10,600

GENERAL RESUME AND RECOMMENDATIONS

During 1971 the Sewer Main Extension Program continued at an accelerated rate with the Town Engineering Department handling all design and construction supervision for the Program.

The Sewer House Connection Program was accelerated by the use of both Town personnel and an outside contractor. The policy of Licensed Drain Layers also has aided in making more house connections.

The extension of the sewer system is progressing well and in 1971 approximately 4.3 miles of sewer were installed. This Program should be continued with further development of the present five-year Program at a rate of three miles per year.

Plans to install the automatic sludge removal equipment in the sedimentation basins at the Treatment Plant proved to be more expensive than estimated by the Engineer and therefore it has been postponed until 1972. It now appears that the Town will not be able to obtain water from the M.D.C. in the foreseeable future. Therefore, a study is now in progress to evaluate the Town's present facilities and possible additional sources and the report will be ready in February so that the Department can present a program to the Annual Town Meeting.

Respectfully submitted

E. Roger Louanis

REPORT OF THE BOARD OF ASSESSORS For the Year 1971

VALUATION

Real Estate		
Land, exclusive of buildings	\$ 37,332,720.00	
Buildings, exclusive of land	112,224,975.00	
	<hr/>	
Total value of Real Estate		\$149,557,695.00
Total value of Personal Property		2,989,857.00
		<hr/>
Total Value of all Property		152,547,552.00
 Amount Appropriated for		
Town Purposes	10,479,549.30	
Amount to be paid for State		
and County Taxes	763,512.62	
Amount of Overlay	217,166.14	
	<hr/>	
	11,460,228.06	
 Less Estimated Receipts	\$2,753,987.00	
Excise Tax	587,273.00	
Over Estimate in 1970	6,799.22	
Available Funds	942,417.88	
	<hr/>	
	4,290,477.10	
 Net Amount to be raised on		
Property	7,169,750.96	

Tax Rate for 1971 — \$47.00

Actual Commitments for 1971

Real Estate Tax	\$ 7,029,393.14*
Personal Property Tax	140,523.50
Farm Animal Excise	26.68
Excise Tax	632,396.43
Sidewalk and Curbing	2,570.54
House Connections	33,942.12
Sewer Frontage	35,574.08
Highway	12,318.42
Water Charges	54,665.47
Water Mains	635.31
	<hr/>
	7,942,045.69

*Includes additional commitment

The Board of Assessors would like to acknowledge the service of two of its members.

Mr. Ralph T. Horn retired June 4, 1971 after serving on the Board faithfully and conscientiously for twenty-five years.

Mr. Frank M. Stevens resigned November 1, 1971 after seven and a half years of valued service.

The Board of Assessors and the members of the Assessing Department will miss their capabilities and experience and wish them the very best in the future.

Respectfully submitted,

Robert I. Nordstrand
William E. Locke
Michael T. Sullivan

BOARD OF ASSESSORS

REPORT OF TREASURER
Year Ending December 31, 1971

GENERAL CASH ACCOUNT

Balance, January 1, 1971	\$ 2,963,627.53
Receipts 1971	38,206,969.84
Total	<u>\$41,170,597.37</u>
Disbursed 1971	<u>38,161,031.96</u>
Balance, December 31, 1971	\$ 3,009,565.41

FUNDED DEBT

Outstanding January 1, 1971	\$12,157,000.00
Bonds Issued in 1971	<u>2,800,000.00</u>
Total Bonds	\$14,957,000.00
Less Bond Payments 1971	<u>912,000.00</u>
Outstanding December 31, 1971	\$14,045,000.00

LOANS IN ANTICIPATION OF REVENUE

Outstanding, January 1, 1971	none
Notes Issued in 1971	\$2,400,000.00
Notes Paid in 1971	2,400,000.00
Outstanding December 31, 1971	none

Trust Funds
Year Ending 12/31/71

Cemetery Funds

Laurel Hill

Balance January 1, 1971 \$143,437.28

Receipts

Income from Bonds & Notes	\$6,140.02	
Income from Pd. Up		
Shares (Co-op.)	83.03	
Income from Savings		
Accounts	725.97	
Income Bequest	1,815.00	8,764.02
Sale Treas. Bonds 4% 8/15/71	20,000.00	
Sale Medford Co-op		
Shares (10)	2,000.00	22,000.00

\$30,764.02

Less Transfer to Cemetery Payroll	14,000.00	16,764.02
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Total		\$160,201.30
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Forest Glen

Balance January 1, 1971 \$137,033.13

Receipts

Income from Bonds & Notes	\$6,885.40	
Income from Savings		
Accounts	1,520.19	
Income Bequest	10,500.00	18,905.59
Sale Treasury Bonds		
4% 8/15/71		20,000.00

38,905.59

Less Transfer to Cemetery Payroll	8,000.00	30,905.59
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Total		\$167,938.72
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Scholarship Funds

K. L. Brown Award

Balance January 1, 1971		\$ 1,029.26
Interest Income	\$ 1.55	
Dividend Income	25.00	26.55
		<hr/>
Less Award		\$ 1,055.81
		25.00
		<hr/>
Balance		<u>\$ 1,030.81</u>

Gilman Parker

Balance January 1, 1971		\$ 5,209.46
Interest Income	\$ 10.52	
Dividend Income	212.50	223.02
		<hr/>
Less Scholarship		\$ 5,432.48
		200.00
		<hr/>
Balance		<u>\$ 5,232.48</u>

Carl B. Sawyer

Balance January 1, 1971		\$ 5,594.10
Interest Income	\$ 20.76	
Dividend Income	206.26	227.02
		<hr/>
Less Scholarship		\$ 5,821.12
		600.00
		<hr/>
Balance		<u>\$ 5,221.12</u>

Frank J. Torre

Balance January 1, 1971		\$ 4,650.95
Interest Income		250.69
		<hr/>
Balance		<u>\$ 4,901.64</u>

Winthrop D. Parker Loan Fund

Balance January 1, 1971		\$ 3,462.28
Interest Income		185.66
		<hr/>
Balance		<u>\$ 3,647.94</u>

Trust Funds
Year Ending 12/31/71

Library Funds

Appleton Mansfield

Balance January 1, 1971	\$ 15,018.01
Interest Income	810.95
	<hr/>
	\$ 15,828.96
Less to Library	1,000.00
	<hr/>
Balance	<u><u>\$ 14,828.96</u></u>

Edward L. Appleton

Balance January 1, 1971		\$ 5,367.10
Income Savings Account	\$ 12.41	
Income U.S. Treasury Bond	212.50	224.91
	<hr/>	
		\$ 5,592.01
Less to Library		367.10
		<hr/>
Balance		<u><u>\$ 5,224.91</u></u>

Stephen Foster

Balance January 1, 1971		\$ 12,609.93
Interest Income	\$ 65.79	
Income Notes & Bonds	675.00	740.79
	<hr/>	
		\$ 13,350.72
Less to Library		600.00
		<hr/>
Balance		<u><u>\$ 12,750.72</u></u>

K. C. Pierce

Balance January 1, 1971		\$ 588.17
Interest Income		31.51
		<hr/>
		\$ 619.68
Less to Library		75.00
		<hr/>
Balance		<u><u>\$ 544.68</u></u>

Public Library

Balance January 1, 1971		\$ 1,125.92
Interest Income	\$ 4.48	
Income U.S. Treasury Bonds	<u>42.50</u>	<u>46.98</u>
		\$ 1,172.90
Less to Library		<u>100.00</u>
Balance		<u><u>\$ 1,072.90</u></u>

A. R. & G. B. Shepardson

Balance January 1, 1971		\$ 1,157.32
Interest Income		<u>62.19</u>
		\$ 1,219.51
Less to Library		<u>125.00</u>
Balance		<u><u>\$ 1,094.51</u></u>

C. Torrey

Balance January 1, 1971		\$ 1,052.71
Interest Income	\$ 1.04	
Income U.S. Treasury Bonds	<u>32.50</u>	<u>33.54</u>
Balance		<u><u>\$ 1,086.25</u></u>

D. N. Tuttle, Jr.

Balance January 1, 1971		\$ 563.09
Interest Income		<u>30.17</u>
Balance		<u><u>\$ 593.26</u></u>

H. G. Wadlin

Balance January 1, 1971		\$ 1,856.65
Interest Income	\$ 43.75	
Income U.S. Treasury Bonds	<u>42.50</u>	<u>86.25</u>
		\$ 1,942.90
Less to Library		<u>100.00</u>
Balance		<u><u>\$ 1,842.90</u></u>

Hospital Funds

Parker Hospital Funds

Balance January 1, 1971		\$393,306.88
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Receipts

Income from U.S. Bonds & Notes	\$16,266.64	
Income from Savings Accounts	2,746.57	
Income from Cooperative Bank		
Paid Up Shares	289.80	
Income from Bank Stock	693.00	

\$19,996.01

Disbursements

Hospital Bills	1,352.55	18,643.46
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Balance December 31, 1971		\$411,950.34
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Grouard Hospital Funds

Balance January 1, 1971		\$168,952.10
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Receipts

Income from Bonds & Notes	\$ 8,292.84	
Income from Savings Accounts	643.18	8,936.02

Balance December 31, 1971		\$177,888.12
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Stephen Foster Hospital Funds

Balance January 1, 1971		\$ 6,933.93
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Receipts

Income from Cooperative Bank	\$ 123.75	
Income from Savings Accounts	231.85	355.60

Balance December 31, 1971		\$ 7,289.53
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REPORT OF THE COLLECTOR OF TAXES

Twelve Months Ending December 31, 1971

Taxes and Assessments 1971

Committed	\$7,942,045.69	
Refunds	41,635.67	
Abatements		\$ 219,359.06
Paid to Treasurer		7,514,190.55
Uncollected December 31, 1971		250,131.75
	<hr/>	<hr/>
	\$7,983,681.36	\$7,983,681.36

Taxes and Assessments 1970

Uncollected December 31, 1970	\$ 236,779.57	
Committed 1971	40,227.50	
Refunds 1971	22,424.41	
Abatements 1971		\$ 39,107.78
Paid to Treasurer		206,362.59
Uncollected December 31, 1971		53,961.11
	<hr/>	<hr/>
	\$ 299,431.48	\$ 299,431.48

Taxes and Assessments 1969

Uncollected December 31, 1970	\$ 24,186.93	
Refunds 1971	630.69	
Abatements 1971		\$ 5,045.26
Paid to Treasurer		6,140.36
Uncollected December 31, 1971		13,632.00
	<hr/>	<hr/>
	\$ 24,817.62	\$ 24,817.62

Taxes and Assessments 1968

Uncollected December 31, 1970	\$ 6,367.16	
Refunds 1971	384.00	
Abatements 1971		\$ 384.00
Paid to Treasurer		393.68
Uncollected December 31, 1971		5,973.48
	<hr/>	<hr/>
	\$ 6,751.16	\$ 6,751.16

Taxes and Assessments 1967

Uncollected December 31, 1970	\$	4,127.27		
Refunds 1971		396.00		
Abatements 1971			\$	396.00
Paid to Treasurer				1,112.47
Uncollected December 31, 1971				3,014.80
	\$	<u>4,523.27</u>	\$	<u>4,532.27</u>

Taxes and Assessments 1966

Uncollected December 31, 1970	\$	855.12		
Refunds		408.00		
Abatements			\$	408.00
Paid to Treasurer				42.00
Uncollected December 31, 1971				813.12
	\$	<u>1,263.12</u>	\$	<u>1,263.12</u>

Taxes and Assessments 1965

Uncollected December 31, 1970	\$	298.13		
Uncollected December 31, 1971			\$	298.13
	\$	<u>298.13</u>	\$	<u>298.13</u>

Water Use

Uncollected December 31, 1970	\$	63,258.70		
Committed		426,699.41		
Refunds		459.70		
Abatements			\$	3,901.77
Paid to Treasurer				371,252.13
Transfer to Lien on Real Estate 1971				52,028.40
Uncollected December 31, 1971				63,235.51
	\$	<u>490,417.81</u>	\$	<u>490,417.81</u>

Sewer Rentals

Uncollected December 31, 1970	\$	11,054.11	
Committed		91,993.34	
Refunds		265.25	
Abatements			\$ 451.91
Paid to Treasurer			90,318.83
Uncollected December 31, 1971			12,541.96
		<hr/>	<hr/>
	\$	103,312.70	\$ 103,312.70

Advance Payments—Betterments

Committed	\$	18,884.69	
Paid to Treasurer			\$ 18,884.69

Unapportioned Betterments

Uncollected December 31, 1970	\$	345,083.99	
Committed		176,424.82	
Refunds		32.56	
Abatements			\$ 4,572.74
Paid to Treasurer			63,280.16
Uncollected December 31, 1971			453,688.47
		<hr/>	<hr/>
	\$	521,541.37	\$ 521,541.37

Departmental Accounts

Welfare, Public Works, Veterans, Moth, Forestry

Uncollected December 31, 1970	\$	8,343.13	
Committed		43,233.35	
Abatements			\$ 555.07
Paid to Treasurer			42,556.92
Uncollected December 31, 1971			8,464.49
		<hr/>	<hr/>
	\$	51,576.48	\$ 51,576.48

Miscellaneous

Fees

Committed	\$	3,279.00	
Refunds		12.00	
Paid to Treasurer			\$ 3,267.00

Municipal Lien Certificates

Committed	\$	2,440.00	
Paid to Treasurer			\$ 2,440.00

Interest

Committed	\$	9,561.48	
Refunds		31.70	
Paid to Treasurer			\$ 9,529.78

Summary 1971

Uncollected December 31, 1970	\$	700,354.11	
Committed 1971		8,754,789.28	
Refunds		66,636.28	
Abatements			\$ 274,225.29
Paid to Treasurer			8,329,771.16
Uncollected December 31, 1971			865,754.82
Transferred to Real Estate			52,028.40
		<hr/>	<hr/>
		\$9,521,779.67	\$9,521,779.67

ANNUAL REPORT

of

THE TOWN ACCOUNTANT

for the year ending

December 31, 1971

Receipts and Expenditures

REPORT OF THE TOWN ACCOUNTANT

In accordance with Section 61, Chapter 41, of the General Laws, submitted herewith is the annual report of the Accounting Department for the year ending December 31, 1971.

All invoices and payrolls submitted for payment were processed on 82 Treasury Warrants totaling \$38,161,031.96.

The total receipts, reported by the Town Treasurer, during 1971 were \$38,206,788.08. The cash balance on hand December 31, 1971, was \$3,009,383.65.

Monthly notices of appropriation condition were forwarded on State approved forms to all town officers, committees and boards charged with the expenditures of town funds. At the time of this report, the unpaid bills of previous years known are:

L. E. Muran for 1970 \$205.90

The unexpended appropriations, exclusive of Water, returned to the 1971 Revenue Account amounted to \$357,802.92, an increase of \$172,351.06 over the previous year.

As required by law, under Section 54A, Chapter 41 of the General Laws, notice was given to the Board of Assessors of the total 1971 receipts, excluding taxes, loans, trust funds, federal and state grants and revolving funds, and the source of such receipts was specified. The actual collection in this group of receipts was \$143,236.04 higher than the estimate used in determining the 1971 tax rate.

Appended to this report are the following schedules:

- A General Cash Account
- B Schedule of Receipts
- C Balance Sheet showing the financial condition of the town
- D Special Assessments Revenue Not Due
- E Statement of Funded Debt
- F Town Debt Accounts 1971
- G Trust and Investment Accounts
- H Summary of Appropriations and Expenditures

Richard E. Gould,
Town Accountant

SCHEDULE A
GENERAL CASH ACCOUNT – 1971

Balance January 1, 1971	2,963,627.53
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Receipts:

January	1,797,821.35	
February	2,685,868.28	
March	5,476,305.07	
April	1,624,961.23	
May	3,087,987.21	
June	2,785,109.60	
July	2,599,869.32	
August	2,485,431.61	
September	3,028,509.20	
October	3,928,988.58	
November	6,392,608.13	
December	2,313,328.50	38,206,788.08

Total Cash for 1971	41,170,415.61
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Less Disbursements:

January	2,092,634.55	
February	3,531,845.98	
March	2,668,822.95	
April	5,309,384.01	
May	3,300,964.52	
June	2,595,658.07	
July	2,979,128.62	
August	2,162,990.08	
September	2,136,002.26	
October	2,871,915.65	
November	5,484,430.90	
December	3,027,254.37	38,161,031.96

Balance December 31, 1971	3,009,383.65
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SCHEDULE B
RECEIPTS 1971

Taxes

Current Year:			
Personal Property	138,295.81		
Real Estate	6,706,696.41		
In Lieu of Taxes:			
State	8,460.23		
Reading Housing Authority	303,586.23	7,157,038.68	
Previous Years:			
Personal Property	1,086.30		
Real Estate	119,312.96		
In Lieu of Taxes:			
Reading Housing Authority	81,326.42	201,725.68	
From the State:			
Corporation Tax	11,964.61		
Income Tax:			
State Valuation	127,395.78		
School:			
Chapter 69—Spec. Educ.	91,751.24		
Chapter 70—Aid	897,352.08	1,128,463.71	

Licenses and Permits

Selectmen:			
Liquor	6,800.00		
Other	336.00	7,136.00	
Health		331.00	
Police		408.00	
Town Clerk		556.00	
Building		2,636.00	
Plumbing		2,091.00	13,158.00

Fines and Forfeits

Court Fines		1,924.75	
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Grants and Gifts

From the Federal Government:			
School Lunch	73,598.13		
Aid to Schools P.L. 874	24,089.00		

National Defense Education Act:			
P.L. 89-10, Title I		17,796.00	
P.L. 89-313, Title I		2,093.50	
P.L. 91-230, Title II		6,794.14	124,370.77
From the Commonwealth of Massachusetts:			
Law Enforcement		223.00	
Town Forest		89.00	
Civil Defense		644.17	
Conservation Commission			
Land Purchase		4,250.00	
Chapter 90 Maintenance		2,000.00	
Chapter 90 Construction		51,366.06	
Non-Contributory Pensions		2,114.25	
School Construction Aid:			
Memorial High	46,659.31		
Memorial High Addition	140,748.52		
Alice M. Barrows	13,534.40		
Birch Meadow	16,051.14		
J. Warren Killam	33,080.00	250,073.37	
School Reimbursements:			
School Transportation		13,262.00	
Outside Schools			
Transportation		632.00	
Education of Deaf & Blind Pupils		15,549.50	
Vocational Education		7,778.00	
Tuition & Transportation of Children		10,456.83	
Regional School District Aid		151,870.71	
Racial Imbalance Program (METCO)		19,719.10	
Free Public Library		4,814.75	
Veterans' Benefits		52,381.38	587,224.12
From the County of Middlesex:			
Chapter 90 Maintenance		2,000.00	
Chapter 90 Construction		25,683.03	
Dog Licenses		1,887.22	29,570.25
From Cities and Towns:			
Non-Contributory Pensions			2,115.64
From Individuals:			
Assessors		249.95	
Veterans' Recoveries		11,727.72	11,977.67

Special Assessments

Sewer:			
Unapportioned	34,791.73		
Added to Taxes 1971	28,307.34		
Added to Taxes 1970	409.63		
Added to Taxes 1969	104.13		
Paid in Advance	6,000.29	69,613.12	
Sewer House Connections:			
Unapportioned	19,773.49		
Added to Taxes 1971	27,658.50		
Added to Taxes 1970	277.74		
Added to Taxes 1969	27.03		
Paid in Advance	8,341.37	56,078.13	
Sidewalk:			
Unapportioned	2,334.63		
Added to Taxes 1971	1,880.77		
Added to Taxes 1970	37.66		
Added to Taxes 1969	12.15		
Added to Taxes 1968	12.15		
Paid in Advance	46.82	4,324.18	
Street:			
Unapportioned	6,347.75		
Added to Taxes 1971	8,812.75		
Added to Taxes 1970	86.98		
Added to Taxes 1969	74.02		
Paid in Advance	2,767.87	18,089.37	
Water:			
Added to Taxes 1971	381.41		
Paid in Advance	228.34	609.75	148,714.55

Privileges

Motor Vehicle Excise:			
Current Year	495,076.06		
Previous Years	68,572.57	563,648.63	
Farm Animal Excise:			
Previous Year		36.18	563,684.81

Departmental Revenue

General Government:	
Selectmen:	
Advertising Hearings	50.00
Depot Income	1,178.60
Lease of Land	200.00
Treasurer:	
Bank Checks	552.00
Miscellaneous	8.13

Collector:		
Certifications	2,441.00	
Fees and Costs	3,232.30	
Town Clerk:		
Dog Licenses	552.35	
Sporting Licenses	160.65	
Other	3,083.91	
Town Counsel Fees	2,355.75	
Board of Appeals Hearings	1,500.00	
Board of Assessors Maps	41.00	
Sale of Booklets:		
Street Listings	959.00	
Zoning Laws	83.00	
Building Laws	27.00	16,424.69
Protection of Persons and Property:		
Police:		
Ambulance Fees	1,654.00	
Bicycle Registrations	78.00	
Firearm I.D. Cards	132.00	
Fire:		
Ambulance Fees	316.00	
Gas Inspector Fees	964.00	
Wire Inspector Fees	2,516.00	
Sealer of Weights and Measures Fees	267.50	
Forestry Trimming	7,435.90	13,363.40
Health and Sanitation:		
Inspector of Milk and Food	233.50	
Swimming Pool License	50.00	
Sewer Rentals	90,062.71	
Sewerage Pumping Permits	225.00	
Drain Layer Fees	2,700.00	
Town Dump Fees	3,280.00	
Recycling	168.35	96,719.56
Highways:		
Snow and Ice Removal	2,536.81	
Sale of Gasoline	2,688.52	
Miscellaneous	29.50	5,254.83
Veterans' Miscellaneous		97.00
Schools:		
Adult Education	2,851.00	
Driver Education	4,680.00	
Custodians & Hall Rentals	10,111.50	
Tuition	1,696.34	
Sale of Industrial Arts	1,283.36	
Sale of Textbooks & Supplies	1,180.20	
Miscellaneous	1,295.64	23,098.04

Library:			
Fines	8,722.63		
Book Fund	1,185.28		
Copy Service	2,668.47		
Sale of Books	684.56	13,260.94	
Recreation:			
Swimming Pool Fees	3,223.50		
Programs	2,803.75	6,027.25	
Unclassified:			
Sale of Land		3,600.00	
Contributions to			
Appropriations:			
Light:			
Insurance	25,274.35		
Group Insurance	3,058.37		
Contributory			
Retirement	58,120.63	86,453.35	
Water—Insurance		5,524.55	
Sewer—Insurance		4,188.45	
Sale of Fire Engine		1,000.00	
Liability Insurance			
Dividends		5,841.31	
Blue Cross-Blue Shield			
Dividends		6,685.00	
Damage Settlements:			
Police Traffic Lights	2,293.49		
Police Other	343.69	2,637.18	
Fire		704.30	
Highway		868.67	
Schools		1,492.36	
Telephones:			
Dog Officer		12.85	
Highway		43.67	
Schools		538.31	
Water		21.95	
Anti-Trust Concrete		66.85	293,924.51

Public Service Enterprise

Light Department:			
Sale of Light and Power	7,096,975.95		
Merchandise and Jobbing	122,807.55		
Miscellaneous Refunds	29,121.88		
Invested Funds	2,296,193.68		
Invested Funds Income	25,680.68		
Invested Funds to Appropriation	17,248.25	9,588,027.99	

Water Department:

Rates	312,735.07	
Services and Repairs	64,119.91	
Liens:		
Added to Taxes 1971	50,188.59	
Added to Taxes 1970	1,390.75	
Added to Taxes 1969	119.80	
Added to Taxes 1967	91.91	428,646.03

Cemeteries

Sale of Lots and Graves	8,910.00	
Care of Lots and Graves	15,977.02	24,887.02

Interest

Personal & R.E. Taxes	8,565.56	
Motor Vehicle Excise	781.98	
Special Assessments	15,252.99	
Sewer Rentals	61.08	
Cash Investments	111,223.76	
Accrued	3,324.00	
Cemetery Perpetual Care Fund	13,129.95	

Public Trust Funds:**Hospital:**

Parker	16,086.94	
Grouard	7,622.84	
Foster	461.25	24,171.03

Scholarship:

Brown	25.00	
Parker	212.50	
Sawyer	506.26	
Torre	16.25	760.01

Library:

Appleton	212.50	
Foster	337.50	
Public	42.50	
Torrey	16.25	
Wadlin	42.50	651.25
		177,922.61

Municipal Indebtedness**Temporary Loans:**

Anticipation of Tax	
Revenue	2,400,000.00
Anticipation of Highway	
Reimbursement	4,000.00

Anticipation of Serial Issue:		
Sewer Construction 1970	500,000.00	2,904,000.00
General Purpose Loan:		
High School Addition		2,800,000.00
Premium on Loans	1,008.00	5,705,008.00

Agency and Revolving Funds

Dog Licenses Due County	5,940.65	
Sporting Licenses Due State	3,332.75	
School Lunch	221,243.77	
School Athletics	9,890.16	
Community Center Building	10,190.44	
Guarantee Deposits:		
Sewer	4,364.36	
Sewer House Connections	15,130.00	
Miscellaneous	100.00	
Employees Deductions:		
Withholding Tax Federal	913,934.61	
Withholding Tax State	214,199.17	
Blue Cross-Blue Shield	104,020.70	
Life Insurance	12,151.20	
Teachers Retirement	171,065.77	
Teachers Annuity	60,108.66	
Teachers Association Dues	12,742.64	
Labor Union Dues	3,528.00	
Credited Income:		
Library	2,579.60	
Cemetery	22,000.00	1,786,522.48

Refunds and Transfers

Refunds:		
Appropriation Accounts	19,268.72	
Revenue Accounts	66,670.98	
Agency Accounts	1,538.75	
Other:		
Clearance Accounts	2,726.37	
Cemetery Perpetual Care Bequests	12,315.00	
Trust Funds Investments	171,000.00	
General Cash Investments	9,958,360.99	10,231,880.81

Total Receipts for 1971	38,206,788.08
Cash on Hand January 1, 1971	2,963,627.53

Grand Total for 1971	<u>\$41,170,415.61</u>
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SCHEDULE C

Balance Sheet—December 31, 1971

ASSETS

Cash:			
General	3,009,383.65		
Cash Investments	00	3,009,383.65	
Petty Cash Advances:			
Collector	100.00		
Library	15.00		
Light Department	500.00		
Police	20.00		
Schools	270.00		
Selectmen	50.00		
Water	100.00	1,055.00	
Accounts Receivable:			
Taxes:			
Levy of 1971			
Personal Property	2,166.59		
Real Estate	193,169.53	195,336.12	
Levy of 1970			
Personal Property	926.70		
Real Estate	37,287.96	38,214.66	
Levy of 1969			
Personal Property	436.90		
Real Estate	11,862.87	12,299.77	
Levy of 1968 Real Estate		5,422.52	
Levy of 1967 Real Estate		2,533.55	
Levy of 1966 Real Estate		684.77	
Levy of 1965 Real Estate		194.02	254,685.41
Farm Animal Excise:			
Levy of 1971			26.68
Motor Vehicle Excise:			
Levy of 1971	47,549.61		
Levy of 1970	12,228.99		
Levy of 1969	25.58		
Levy of 1967	25.90	59,830.08	

Special Assessments:

Sewer:

Unapportioned	93,262.64	
Added to Taxes 1971	1,195.97	
Added to Taxes 1970	381.95	
Added to Taxes 1969	172.65	
Added to Taxes 1968	53.46	95,066.67

Sewer House Connections:

Unapportioned	76,466.48	
Added to Taxes 1971	448.53	
Added to Taxes 1970	216.57	
Added to Taxes 1969	28.76	77,160.34

Sidewalks:

Unapportioned	4,124.26	
Added to Taxes 1971	65.99	
Added to Taxes 1970	83.98	
Added to Taxes 1969	83.96	
Added to Taxes 1968	83.96	
Added to Taxes 1967	83.96	
Added to Taxes 1966	83.96	
Added to Taxes 1965	83.96	4,694.03

Street:

Unapportioned	2,571.44	
Added to Taxes 1971	387.71	
Added to Taxes 1970	148.74	
Added to Taxes 1969	73.68	
Added to Taxes 1968	58.41	
Added to Taxes 1967	35.19	3,275.17

Water:

Added to Taxes 1971	35.00	
Added to Taxes 1970	35.00	
Added to Taxes 1969	35.00	
Added to Taxes 1968	35.00	
Added to Taxes 1967	35.00	175.00

Committed Interest:

Added to Taxes 1971	609.26	
Added to Taxes 1970	247.27	
Added to Taxes 1969	100.45	
Added to Taxes 1968	77.48	
Added to Taxes 1967	50.40	
Added to Taxes 1966	16.79	
Added to Taxes 1965	20.15	1,121.80

Sewer Rentals	13,233.33	194,726.34
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Tax Titles and Possessions:

Tax Titles	10,502.52	
Possessions	4,549.80	15,052.32

Aid to Highways:			
State 1970	20,800.00		
State 1969	2,913.94		
State 1968	1,860.00		
State 1967	1,860.00	27,433.94	
County 1970	10,400.00		
County 1969	1,456.97		
County 1968	930.00		
County 1967	930.00	13,716.97	
Maintenance State and County		4,000.00	45,150.91
Departmental Revenue:			
ADC—State		2,167.56	
DA—State		937.31	
OAA—State		2,458.63	
Veterans Aid—State		37,608.86	
Sewer Maintenance		519.29	
Forestry		1,283.66	44,975.31
Water:			
Rates, etc.		53,337.94	
Liens:			
Added to Taxes 1971		4,476.88	
Added to Taxes 1970		648.60	
Added to Taxes 1969		813.15	
Added to Taxes 1968		242.65	
Added to Taxes 1967		250.81	
Added to Taxes 1966		27.60	
Extension and Construction		17,139.22	76,936.85
Light:			
Rates, etc.		1,030,199.44	
Consumer's Deposits		96,474.00	1,126,673.44
Loans Authorized:			
Sewer Construction			490,000.00
Underestimates			
Metropolitan Area Planning Council 1971		.70	
Metropolitan Sewerage 1971		3,702.34	
Metropolitan Air Pollution Control		839.94	4,542.98
			<hr/> 5,323,038.97

LIABILITIES

Temporary Loans:		
In Anticipation of Highway Reimbursement	4,000.00	
In Anticipation of Serial Loan		
Sewer Construction	250,000.00	254,000.00
Guarantee Deposits:		
Sewer Deposit Account		4,364.36
Light Consumers Deposit		96,474.00
Agency:		
Dog Licenses Due County	203.15	
Sporting Licenses Due State	147.50	
Withholding Taxes State	29,680.69	
Blue Cross/Blue Shield Employees	9,198.78	
Life Insurance Employees	1,032.60	
Union Dues Labor Employees	312.00	40,574.72
County Dog License Account 1971		1,887.22
Tailings Unclaimed Checks		1,119.17
Sale of Real Estate		38,375.00
Cemetery Sale of Lots and Graves Fund		9,659.42
Public Library Book Fund		52.43
Salvage Fund Committee		6,672.03
Federal Grant:		
National Defense Education Act:		
P.L. 91-230 Title II Library		10.63
State Grant:		
Aid to Schools Metco		20,829.67
Revolving Funds:		
School Lunch	52,470.36	
School Athletics	8,442.66	
Community Center Building	5,247.80	66,160.82

Appropriation Balances:

Revenue:

General	153,109.33	
Light	728,700.91	
Water	2,300.45	
Non Revenue	939,479.34	1,823,590.03

Overestimates:

Parks and Reservations 1971	7,013.36	
M.B.T.A. Assessments 1971	14,430.12	
Ipswich River Watershed District 1971	1,342.69	
Middlesex County Tax 1971	10,389.34	33,175.51

Receipts Reserved for Appropriation:

State Aid for Libraries	4,814.75	
Blue Cross/Blue Shield Dividend	6,685.00	11,499.75

Loans Authorized Unissued:

Sewer Construction		240,000.00
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Overlay Surplus Revenue

34,180.39

Overlay Reserved for Abatements:

Levy of 1971	87,577.84	
Levy of 1970	36,679.12	
Levy of 1969	12,299.77	
Levy of 1968	3,785.65	
Levy of 1967	2,533.55	142,875.93

Reserve for Petty Cash Advances

1,055.00

Revenue Reserved Until Collected:

Farm Animal Excise	26.68	
Motor Vehicle Excise	59,830.08	
Special Assessments	194,726.34	
Tax Title and Possessions	15,052.32	
State and County Aid to Highways	41,150.91	
Departmental	44,975.31	
Water	76,936.85	
Light	1,030,199.44	1,462,897.93

Surplus Revenue:

General	981,346.94	
Water	52,238.02	1,033,584.96

5,323,038.97

SCHEDULE D
SPECIAL ASSESSMENTS REVENUE NOT DUE

Apportioned Assessments

Year	Sewer	Sewer House Connections	Sidewalks	Street	Water Mains	Total
1972	25,692.54	24,829.79	1,859.86	8,176.58	383.79	60,942.56
1973	23,004.70	23,118.77	1,589.92	7,951.57	383.79	56,048.75
1974	21,318.82	20,633.91	1,408.00	7,167.46	383.79	50,911.98
1975	17,837.43	17,632.54	1,306.45	6,811.52	383.79	43,971.73
1976	15,510.49	14,669.74	1,181.67	6,115.54	383.79	37,861.23
1977	12,854.82	12,868.54	1,091.98	5,451.10	383.79	32,650.23
1978	11,465.84	10,858.50	872.65	4,863.53	383.90	28,444.42
1979	9,390.71	8,845.92	794.43	3,981.47	328.76	23,341.29
1980	6,580.37	6,670.76	678.28	3,260.68	328.76	17,518.85
1981			592.49	2,759.25	328.76	3,680.50
1982			569.17	2,711.39	279.68	3,560.24
1983			478.90	2,662.53	279.75	3,421.18
1984			421.83	2,609.73	142.79	3,174.35
1985			377.97	2,455.27	142.79	2,976.03
1986			339.77	2,428.91	142.79	2,911.47
1987			221.42	2,428.91	83.29	2,733.62
1988			126.75	2,430.11	83.64	2,640.50
1989			77.74	1,418.71		1,496.45
1990			17.56	1,155.50		1,173.06
Totals	143,655.72	140,128.47	14,006.84	76,839.76	4,827.65	379,458.44

SCHEDULE E

**Statement of Funded Debt
(Also Amounts Due for Principal and Interest during the Year 1972)**

Purpose of Loan	Year Issued	Rate of Interest	Outstanding Jan. 1, 1971	Added in 1971	Paid in 1971	Outstanding Dec. 31, 1971	Principal Due 1972	Interest Due 1972	Date of Maturity
Light - Sub Station Wilmington	* 1951	1.60	7,000.00		7,000.00				1971
Water Standpipe	* 1952	1.75	10,000.00		5,000.00	5,000.00	5,000.00	87.50	1972
School - Memorial High	1952	2.25	20,000.00		10,000.00	10,000.00	10,000.00	225.00	1972
School - Memorial High	* 1952	2.25	200,000.00		100,000.00	100,000.00	100,000.00	2,250.00	1972
Light - Additional Power Lines	* 1955	2.60	25,000.00		5,000.00	20,000.00	5,000.00	520.00	1975
Light - Sub Station Lynnfield	* 1956	2.90	180,000.00		30,000.00	150,000.00	30,000.00	4,350.00	1976
School - Birch Meadow	1956	2.90	120,000.00		20,000.00	100,000.00	20,000.00	2,900.00	1976
School - Birch Meadow	* 1956	2.90	120,000.00		20,000.00	100,000.00	20,000.00	2,900.00	1976
Water Wells Development	* 1958	2.50	35,000.00		15,000.00	20,000.00	10,000.00	375.00	1973
Water Wells Development	* 1959	3.70	20,000.00		5,000.00	15,000.00	5,000.00	555.00	1974
School - Coolidge Junior High	1960	3.75	270,000.00		30,000.00	240,000.00	30,000.00	8,437.50	1979
School - Coolidge Junior High	* 1960	3.75	225,000.00		25,000.00	200,000.00	25,000.00	7,031.25	1979
Water Treatment Plant	* 1961	3.30	254,000.00		24,000.00	230,000.00	24,000.00	7,590.00	1981
Water Wells Development	* 1961	3.30	36,000.00		6,000.00	30,000.00	6,000.00	990.00	1976
School - Alice Barrows	* 1963	3.00	415,000.00		35,000.00	380,000.00	35,000.00	11,400.00	1983
Water Aqueducts and Mains	* 1964	3.10	210,000.00		15,000.00	195,000.00	15,000.00	6,045.00	1984
Water Reservoir	* 1968	4.50	190,000.00		15,000.00	175,000.00	15,000.00	7,537.50	1983
Sewer Construction	1968	4.40	180,000.00		10,000.00	170,000.00	10,000.00	7,480.00	1988
Sewer Construction	1968	4.40	270,000.00		15,000.00	255,000.00	15,000.00	11,220.00	1988
School - Killam	* 1968	4.40	1,430,000.00		80,000.00	1,350,000.00	80,000.00	59,400.00	1988
Sewer Interceptor	1968	4.40	270,000.00		15,000.00	255,000.00	15,000.00	11,220.00	1988
Sewer Interceptor	1969	5.30	495,000.00		25,000.00	470,000.00	25,000.00	24,247.50	1990
Sewer Construction	1970	6.20	145,000.00		30,000.00	115,000.00	30,000.00	6,200.00	1975
School - Memorial High Renovations	1970	6.20	145,000.00		15,000.00	130,000.00	15,000.00	7,595.00	1980
School - Memorial High Addition	* 1970	6.20	1,105,000.00		60,000.00	1,045,000.00	60,000.00	62,930.00	1989
School - Memorial High Addition	* 1970	6.20	2,930,000.00		150,000.00	2,780,000.00	150,000.00	167,710.00	1990
Sewer Construction	1970	6.00	800,000.00		40,000.00	760,000.00	40,000.00	45,600.00	1990
Incinerator Construction	1970	6.00	1,450,000.00		75,000.00	1,375,000.00	75,000.00	82,500.00	1990
Light - Enlarge Municipal Plant	* 1970	6.00	600,000.00		30,000.00	570,000.00	30,000.00	34,200.00	1990
School - Memorial High Addition	* 1971	4.75		2,800,000.00		2,800,000.00	140,000.00	129,675.00	1991
Totals			12,157,000.00	2,800,000.00	912,000.00	14,045,000.00	1,040,000.00	713,171.25	
Inside Debt Limit			4,165,000.00		285,000.00	3,880,000.00	285,000.00	207,625.00	
* Outside Debt Limit			7,992,000.00	2,800,000.00	627,000.00	10,165,000.00	755,000.00	505,546.25	

SCHEDULE F
DEBT ACCOUNTS 1971

Inside Debt Limit:

Incinerator Construction 1970		1,375,000.00	
Sewer:			
Construction 1970	760,000.00		
Construction 1969	115,000.00		
Interceptor 1969	470,000.00		
Interceptor 1968	255,000.00		
Construction 1968	255,000.00		
Construction 1968	170,000.00	2,025,000.00	
School:			
Memorial High Renovation	130,000.00		
Coolidge Jr. High 1960	240,000.00		
Birch Meadow 1956	100,000.00		
Memorial High 1952	10,000.00	480,000.00	3,880,000.00

Outside Debt Limit:

School:			
Memorial High Addition 1971	2,800,000.00		
Memorial High Addition 1970	3,825,000.00		
Killam 1968	1,350,000.00		
Alice Barrows 1963	380,000.00		
Coolidge Jr. High 1960	200,000.00		
Birch Meadow 1956	100,000.00		
Memorial High 1952	100,000.00	8,755,000.00	
Water:			
Reservoir 1968	175,000.00		
Aqueducts and Mains 1964	195,000.00		
Wells Development 1961	30,000.00		
Treatment Plant 1961	230,000.00		
Wells Development 1959	15,000.00		
Wells Development 1958	20,000.00		
Standpipe 1952	5,000.00	670,000.00	
Light:			
Enlarge Municipal Plant 1970	570,000.00		
Sub Station Lynnfield 1956	150,000.00		
Additional Power Lines 1955	20,000.00	740,000.00	10,165,000.00

Total Funded or Fixed Debt			<u>14,045,000.00</u>
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SCHEDULE G
TRUST AND INVESTMENT ACCOUNTS

Gilman L. Parker Hospital Fund	411,950.34		
Anne S. Grouard Hospital Fund	176,888.12		
Stephen Foster Hospital Fund	7,289.53	596,127.99	
Parker Scholarship Fund	5,232.48		
Brown Scholarship Fund	1,030.81		
Sawyer Scholarship Fund	5,221.12		
Torre Scholarship Fund	4,901.64		
Parker Loan Fund	3,647.94	20,333.99	
Appleton Library Fund	5,224.91		
Appleton-Mansfield Library Fund	14,828.96		
Foster Library Fund	12,750.72		
Pierce Library Fund	544.68		
Public Library Fund	1,072.90		
Torrey Library Fund	1,086.25		
Tuttle Library Fund	593.26		
Wadlin Library Fund	1,842.90		
Shepardson Book Fund	1,094.51	39,039.09	
Cemetery Perpetual Care Funds		327,679.07	
Stabilization Fund		232.30	
Total Cash and Securities			983,112.44

Schedule H

SUMMARY of APPROPRIATIONS and EXPENDITURES for the YEAR 1971

GENERAL GOVERNMENT									
Board of Selectmen	Clerical	\$	3,113.00	\$	3,113.00	\$	2,377.95	\$	-
Expense	Expense 1970	-	2,990.00	-	2,990.00	-	2,301.09	-	795.05
Executive Secretary	Salary	157.00	-	157.00	-	157.00	-	-	688.91
Town Accountant	Accountant Salary	-	5,250.00	-	5,250.00	-	5,250.00	-	-
	Salary	-	9,711.00	-	9,711.00	-	9,711.00	-	-
	Clerical	-	6,000.00	-	6,000.00	-	5,397.73	-	602.27
Expense	Expense	-	2,075.00	-	2,075.00	-	1,931.41	-	143.59
Town Treasurer	Salary	-	1,650.00	781.40	2,431.40	-	2,181.10	-	250.30
	Clerical	-	5,000.00	-	5,000.00	-	5,000.00	-	-
Expense	Expense	-	9,515.00	600.00	10,115.00	-	9,595.89	-	4.11
Recreation & Foreclosing Expense	Expense	-	700.00	-	700.00	-	8,930.44	-	284.36
Recreation & Foreclosing Expense	Expense	-	-	-	-	-	-	-	-
Bank Reconciliation Services	Bank Reconciliation Services	-	-	-	-	-	-	-	-
Bond Coupon Acct. Reconciliation Services	Bond Coupon Acct. Reconciliation Services	-	-	-	-	-	-	-	-
Town Collector	Salary	-	6,400.00	1,037.50	7,437.50	-	7,437.50	-	-
	Clerical	-	16,000.00	1,037.50	17,037.50	-	17,037.50	-	-
Expense	Expense	-	3,325.00	-	3,325.00	-	3,325.00	-	-
Board of Assessors	Salaries	-	4,500.00	36.60	4,536.60	-	4,536.60	-	-
	Appraiser	-	14,701.00	-	14,701.00	-	14,701.00	-	-
	Clerical	-	18,640.00	-	18,640.00	-	18,637.97	-	2.03
Expense	Expense	-	3,000.00	-	3,000.00	-	3,000.00	-	-
Town Counsel	Salary	-	2,850.00	-	2,850.00	-	2,850.00	-	-
Expense	Expense	-	6,000.00	-	6,000.00	-	6,000.00	-	-
Land Court Expense	Land Court Expense	-	-	-	-	-	-	-	-
Recording Fees	Recording Fees	-	500.00	-	500.00	-	500.00	-	-
Professional Fees and Dues	Professional Fees and Dues	-	150.00	-	150.00	-	150.00	-	-
Appraisal Fees	Appraisal Fees	-	175.00	-	175.00	-	175.00	-	-
Damage Claims	Damage Claims	-	-	-	-	-	675.00	-	-
Labor Negotiation Expense	Labor Negotiation Expense	-	1,000.00	-	1,000.00	-	1,000.00	-	-
Town Clerk	Salary	2,189.85	2,500.00	3,189.85	3,968.75	-	3,968.75	-	-
	Clerical	1,468.75	4,900.00	4,900.00	11,000.00	-	10,703.65	-	-
Expense	Expense	-	3,270.00	-	3,270.00	-	2,438.99	-	-
Board of Registrars	Salaries	-	960.00	-	960.00	-	960.00	-	-
Expense	Expense	-	400.00	-	400.00	-	400.00	-	-
Election & Registration Expense	Election & Registration Expense	-	18,100.00	-	18,100.00	-	17,984.16	-	69.83
Planning Board Expense	Planning Board Expense	-	2,000.00	-	2,000.00	-	1,910.14	-	189.86
Public Zoning Laws	Public Zoning Laws	-	450.00	-	450.00	-	450.00	-	-
Publication of Zoning Laws and Maps	Publication of Zoning Laws and Maps	-	-	-	-	-	73.40	-	-
Revising Zoning Laws	Revising Zoning Laws	-	-	-	-	-	419.50	-	-
Finance Committee	Clerk	-	-	-	-	-	300.00	-	-
Expense	Expense	-	1,200.00	832.45	2,032.45	-	2,032.45	-	-
Personnel Board Expense	Personnel Board Expense	-	250.00	-	250.00	-	1,200.00	-	-
Industrial Commission Expense	Industrial Commission Expense	-	75.00	-	75.00	-	191.01	-	-
Superintendent of Buildings Salary	Superintendent of Buildings Salary	-	-	-	-	-	35.00	-	-
Municipal Building Custodian Salary	Municipal Building Custodian Salary	-	8,620.00	-	8,620.00	-	8,620.00	-	-
Maintenance	Maintenance	-	3,881.00	-	3,881.00	-	3,881.00	-	-
Depot Maintenance	Depot Maintenance	-	6,000.00	-	6,000.00	-	6,000.00	-	-
Community Center Building Fund	Community Center Building Fund	-	1,400.00	-	1,400.00	-	1,125.55	-	-
Total for GENERAL GOVERNMENT	Total for GENERAL GOVERNMENT	9,946.87	\$ 218,800.00	\$ 13,645.94	\$ 242,392.81	\$ 218,881.70	\$ 8,470.83	\$ 15,040.40	\$ 5,247.80

PROTECTION OF PERSONS AND PROPERTY

	Jan. 1st Balance	Appropriations	Loans; Transfers & Other Credits	Totals	Expended on Selectmen's Warrants	Debit Transfers & Other Charges	Unexpended Balances Closed to Revenue	Balances Forward and Overdrafts
Police Department	\$ -	\$ 426,410.00	\$ -	\$ 426,410.00	\$ 424,348.34	\$ -	\$ 2,061.66	\$ -
Salaries	-	29,640.00	-	29,640.00	29,640.00	-	2,186.00	-
Traffic Control Schools	-	33,445.00	1,979.54	35,424.54	35,229.12	-	195.42	-
Maintenance	-	2,117.00	-	2,117.00	2,117.00	-	-	-
Police Station Custodian Salary	-	4,500.00	-	4,500.00	4,192.45	304.54	3.01	-
Police Department	623.75	7,858.00	-	8,481.75	5,193.86	-	-	3,287.89
New Uniforms	-	500.00	-	500.00	487.60	-	12.40	-
Reserves Uniforms	-	4,000.00	-	4,000.00	3,486.00	-	514.00	-
Quarters	-	18,000.00	-	18,000.00	17,990.05	-	9.95	-
Wardrobe	-	1,500.00	-	1,500.00	1,490.00	-	10.00	-
Walkie Talkies	-	2,091.06	-	2,091.06	2,174.06	-	-	-
Indemnification of Police Officers	-	-	83.00	83.00	10,170.00	-	1,830.00	-
Traffic Lights Installation	12,000.00	-	-	12,000.00	10,170.00	-	1,830.00	-
Salaries	-	478,608.00	-	478,608.00	453,383.73	-	25,224.27	-
Maintenance	-	26,000.00	1,135.00	27,135.00	27,132.82	-	2.18	-
New Pickup Truck	220.68	3,620.00	-	3,840.68	3,840.68	-	-	-
Fire Alarm Maintenance	-	2,650.00	125.00	2,775.00	2,288.00	-	487.00	-
Salaries	-	3,250.00	-	3,250.00	3,250.00	-	-	-
Expense	-	3,215.00	-	3,215.00	3,203.41	-	11.59	-
Forestry Department	-	47,245.00	-	47,245.00	46,452.53	-	792.47	-
Salaries	-	9,000.00	57.60	9,057.60	9,054.76	-	2.84	-
Expense	-	-	-	-	2,405.00	-	15.00	-
Expense 1970	2,420.00	-	-	2,420.00	-	-	3,564.00	-
Tree removal, including Labor	-	3,564.00	-	3,564.00	-	-	464.00	-
Forestry Chipper	-	5,100.00	-	5,100.00	-	-	183.28	-
New Bucket Truck	596.61	-	-	596.61	-	-	-	10,049.54
Dutch Elm Disease Control	10,049.54	-	-	10,049.54	-	-	-	238.52
Traffic Control	32.25	-	289.00	321.25	413.33	-	-	-
Hydrant Rentals	-	2,000.00	-	2,000.00	2,112.73	-	-	-
Drinking Fountains	-	24,880.00	-	24,880.00	24,880.00	-	-	-
Inspector of Buildings	-	100.00	-	100.00	100.00	-	-	-
Salaries	-	6,329.00	-	6,329.00	6,106.25	-	222.75	-
Expense	-	985.00	-	985.00	985.00	-	-	-
Inspector of Wires	-	2,075.00	-	2,075.00	2,075.00	-	-	-
Salary	-	1,000.00	-	1,000.00	972.55	-	27.45	-
Expense	-	1,185.00	-	1,185.00	1,183.00	-	2.00	-
Sealer Wgts. & Meas.	-	350.00	-	350.00	320.00	-	23.50	-
Salary	-	780.00	-	780.00	780.00	-	-	-
Dog Officer	-	1,035.00	-	1,035.00	822.83	-	212.17	-
Expense	917.52	2,100.00	644.17	3,661.69	3,398.94	-	-	262.75
Civil Defense	-	-	-	-	-	-	-	-
Conservation Commission:	-	-	-	-	-	-	-	-
Pond 1969	997.81	-	-	997.81	761.58	-	236.23	-
Pond 1971	-	3,000.00	-	3,000.00	326.67	-	2,673.33	-
Engineering Service 1968	1,437.65	-	-	1,437.65	1,235.00	-	202.65	-
Engineering Service 1969	4,990.50	-	-	4,990.50	4,990.50	-	-	4,990.50
Printing 1968	195.49	-	-	195.49	29.50	-	165.99	-
Printing 1969	970.39	-	-	970.39	-	-	970.39	-
Land Purchase 1969	1.00	-	-	1.00	-	-	1.00	-
Land Purchase 1969	1.00	-	-	1.00	-	-	1.00	-
Land Purchase 1969	1.00	-	-	1.00	-	-	1.00	-
Land Purchase 1969	1.00	-	-	1.00	-	-	1.00	-
Land Purchase 1969	1,000.00	-	-	1,000.00	-	-	1,000.00	-
Land Purchase 1969	2,000.00	-	-	2,000.00	-	-	2,000.00	-
Land Acquisition 1970	1.00	-	-	1.00	-	-	1.00	-
Land Acquisition 1970	1.00	-	-	1.00	-	-	1.00	-

[illegible]

	Jan. 1st Balance	Appropriations	Loans; Transfers; Other Credits	Totals	Expended on Selectmen's Warrants	Debit Transfers & Other Charges	Unexpended Balances Closed to Revenue	Balances Forward and Overdrafts
Parks and Playgrounds								
Birch Meadow Development	8,128.69	1,800.00		9,928.69	3,349.69			6,579.00
Parling Area Maintenance		7,500.00		7,500.00				7,500.00
Park Area Maintenance		1,720.00		1,720.00	1,061.83		658.17	
Park Area Maintenance Expense		750.00		750.00	500.00	150.00	100.00	
Water Maint. & Oper. Salaries		144,000.00		144,000.00	143,997.32		2.68	
Water Maint. & Oper. Expense		189,700.00		189,700.00	179,200.00	10,500.00		
Shredder Purchase		8,800.00		8,800.00	8,300.40			499.60
Rubbish Collection System (Equipment) 1970	1,075.50			1,075.50	25,939.41		3,060.59	1,075.50
Rubbish Collection Salaries		29,000.00		29,000.00				
Rubbish Collection Expense		26,250.00		26,250.00	1,178,531.50		8,758.50	
Generator Construction	1,437,316.04			1,437,316.04	1,178,531.50			258,785.70
Maintenance of Generator Salaries		10,000.00		10,000.00	4,669.14		5,330.86	
Maintenance of Generator Expense		10,000.00		10,000.00	2,228.17		7,771.83	
Street Betterments:								
Covey Hill Road		953.00		953.00	292.06		660.94	
Frank D. Tanner Extension		100.00		100.00	91.40		8.60	
Martin Road		650.00		650.00	266.54		383.46	
Lacey Drive		821.00		821.00	211.87		609.13	
Kelly Road		1,035.00		1,035.00	211.87		823.13	
Kearney Avenue		493.00		493.00	128.28		364.72	
Briarwood Avenue		635.00		635.00	251.23		383.77	
Whittier Road Extension		342.00		342.00	73.69		268.31	
Colburn Road		744.00		744.00	115.82		628.18	
Virginia Circle		334.00		334.00	84.71		249.29	
"B" Street	293.08			293.08				
Sherwood Road	359.04			359.04				
Whittier Circle	20.01			20.01				
Brentwood Drive	182.61			182.61				
Victoria Avenue	83.76			83.76				
Libby Avenue	787.48			787.48				
"A" Street	5,241.09			5,241.09				
"E" Street	2,020.02			2,020.02		4,832.00		
"G" Street	1,840.21			1,840.21		635.00		
"H" Street	6,548.43			6,548.43				
"I" Street	147,238.90			147,238.90				
N.E. Harbor Sewer Construction					147,238.90			
Sewer Construction 1969					727.50			
Sewer Construction 1970					278,789.04			25,104.90
Sewer Construction 1971		10,000.00	250,000.00	303,893.94	252,159.69			7,840.31
Water Construction 1969	69,099.91			69,099.91	14,070.11			55,029.80
Water Construction 1970	21,000.00			21,000.00	18,699.55			2,300.45
Street Lighting		46,750.00		46,750.00				
Total for PUBLIC WORKS	\$2,239,492.62	\$1,392,767.00	\$ 255,005.72	\$ 3,887,265.34	\$ 3,184,711.80	\$130,389.18	\$126,515.52	\$ 445,648.84
VETERANS SERVICES								
Administration Salaries		\$ 7,993.00	\$ 172.00	\$ 8,165.00	\$ 8,164.40	\$	\$.60	\$
Administration Expense		1,000.00		1,000.00	999.13			.87
Benefits - Aid		95,000.00	18,664.55	113,664.55	113,251.16		413.39	
Total for VETERANS SERVICES	\$	\$ 103,993.00	\$ 18,836.55	\$ 122,829.55	\$ 122,414.69	\$	\$ 414.86	\$

EDUCATION

Salaries	\$	\$4,070,320.00	\$	8,012.84	\$	4,070,320.00	\$	3,996,260.87	\$	74,059.13	
General Maintenance		536,971.00				544,983.84		544,913.54		70.30	
School Lunch		22,658.00				22,658.00		22,658.00			
School Athletics		24,336.00				24,336.00		24,336.22		.78	
Adult Education		3,700.00				6,551.00		5,586.00		965.00	
Meico-Chapter 506, Acts 1966		21,940.00				19,719.10		20,829.43			
Federal Aid to Schools, P.L. 874		18,620.90				42,709.90		42,709.90			
National Defense Education Act:											
P.L. 864-Title III		3,890.05				3,890.05		3,890.05			
P.L. 864-Title V and VA		1,294.57				1,294.57		1,294.57			
P.L. 89-10, Title I, Special Reading Project		435.95				18,231.95		18,231.95			
P.L. 89-10, Title II, Library Extension Project		50.79				50.79		50.79			
P.L. 89-313, Title I, Class for Deaf		2,900.00				4,993.50		4,993.50			
P.L. 90-576, Distributive Education		569.67				569.67		569.67			
P.L. 91-235, Evening Technical Arts		1,009.00				1,009.00		1,009.00			
P.L. 91-235, Title I, 19						6,794.14		6,794.14			
Federal Aid to Schools, P.L. 88-210, Title IV		24				294,841.90		294,999.95			
School Lunch Revolving Fund		52,628.41				347,470.31		347,470.31			
School Athletics Revolving Fund		4,148.05				14,038.21		5,595.55			
Northeast Metropolitan Regional Vocational School						236,603.00		236,602.91			
High School Addition Construction		1,213,565.39				4,013,565.39		3,423,193.49			
Barrows School Construction		2,117.22				2,117.22		2,117.22			
Kilham School Construction		1,626.69				1,626.69		1,397.18			
New Schools Addition & Alterations Plans & Surveys		900.00				900.00					
Total for EDUCATION- SCHOOLS		\$1,325,696.93				\$4,894,588.00		\$3,186,087.64		\$75,095.30	

PUBLIC LIBRARY

Salaries	\$	\$103,857.00	\$	2,879.60	\$	103,857.00	\$	101,474.24	\$	2,382.76	
Maintenance		40,240.00				43,156.60		43,156.60		80.78	
Air Conditioning						2,032.48		1,951.70			
Total for PUBLIC LIBRARY		\$2,032.48				\$144,097.00		\$146,544.98		\$2,464.10	

CEMETERIES

Salaries	\$	\$55,600.00	\$		\$	55,600.00	\$	52,600.00	\$		
Engine		8,475.00				8,475.00		8,475.59			
Cemetery Development		15,000.00				15,454.10		14,988.89			
Care of Veterans' Graves		1,500.00				1,500.00		1,498.32			
New Truck-1967						479.48		104.93			
Total for CEMETERIES		\$933.58				\$80,575.00		\$77,663.73		\$379.64	

UNCLASSIFIED

Recreation Playground-Salaries	\$	\$25,000.00	\$	265.49	\$	25,000.00	\$	21,604.95	\$	3,395.05	
Recreation Playground-Expense		15,000.00				15,265.49		13,207.79		2,057.70	
Recreation Playground-Expense 1970						54.86		54.86			
Swimming Pool Improvement						2,061.31					
School & Recreation Land Purchase						661.48					
School & Recreation Site Committee Expense						71.82					
Total for UNCLASSIFIED		\$4,148.05				\$20,613.31		\$20,613.31		\$2,061.31	

	Jan. 1st Balance	Appropriation	Loans; Transfers & Other Credits	Totals	Expended on Selectmen's Warrants	Debit Transfers & Other Charges	Unexpended Balances Closed to Revenue	Balances Forward and Overdrafts
School Site Survey	1,000.00			1,000.00				
Memorial Day Observance		135,815.00		192,615.29	172,541.39		20,073.90	- 1,000.00
Care & Lighting Old South Clock		2,920.00		2,920.00	2,804.35		115.45	
Automatic Gates Installation		7,500.00		7,500.00	250.00			7,500.00
School Zone - Haverhill Street, 1969								2,500.00
Printing Town Report	2,500.00			2,500.00				
Aid to Agriculture								
Group Insurance, Chapter 32B		3,163.50		3,163.50				
Christmas Lighting 1970		150.00		150.00				
Christmas Lighting 1971	1,338.14	118,951.00	848.79	119,799.79	116,359.15		3,440.64	
Council for the Aging		3,860.00		1,338.14	1,338.14			1,286.68
Nike Site Building Maintenance - 1965	98.25			1,598.25	2,523.22			370.80
Nike Site - Bear Hill 1968	370.80	1,500.00		1,598.25	1,596.99			370.80
Erection of Flag Pole	1,500.00			1,500.00			1,040.00	1,500.00
Reserve Fund	1,040.00			1,040.00				
		125,000.00		125,000.00		39,780.31	85,219.69	
Total for UNCLASSIFIED	\$ 10,696.66	\$ 439,109.50	\$ 57,914.57	\$ 507,720.73	\$ 335,644.64	\$ 39,780.31	\$ 115,341.43	\$ 16,953.35
PENSIONS								
Non-Contributory Pensions								
Contributory Retirement System								
Administration Expense		76,284.00		78,007.15	78,007.15			
Police Pension Credit		8,480.00		8,480.00	8,480.00			
Military Service Credit		251,417.00		251,417.00	251,416.83		.17	
Teachers- Retirement	454.57			454.57				454.57
Total for PENSIONS	\$ 454.57	\$ 336,181.00	\$ 1,723.15	\$ 338,358.72	\$ 337,903.98	\$	\$.17	\$ 454.57
MUNICIPAL INDEBTEDNESS								
Interest								
Maturing Debt - School		40,000.00		40,000.00	26,112.51		\$ 13,887.49	
Water Debt and Interest		423,496.00		423,496.25	423,496.25		3,324.75	
Sewer Debt and Interest		545,000.00		545,000.00	545,000.00			
Incinerator Debt and Interest		110,895.00		110,895.00	110,895.00			
Anticipation of Bond Revenue		248,313.00		248,313.00	248,312.50		.50	
Anticipation of Highway Reimbursement		162,000.00		162,000.00	162,000.00			
Premium on Loans		2,400,000.00		2,400,000.00	2,400,000.00			250,000.00
	4,000.00			500,000.00	250,000.00			4,000.00
	3,136.49		1,008.00	4,144.49	1,008.00	3,136.49		
Total for MUNICIPAL INDEBTEDNESS	\$ 7,136.49	\$1,529,704.00	\$ 2,908,333.00	\$ 4,445,173.49	\$ 4,170,824.26	\$ 3,136.49	\$ 17,212.74	\$ 254,000.00
STATE AND COUNTY CHARGES								
State Recreation Areas - 1970								
State Recreation Areas - 1971								
Audit of Municipal Accounts - 1971								
Examination of Retirement System								
	* \$ (2,701.31)	\$ -	\$ 2,701.31	\$ -	\$ -	\$ -	\$ -	\$ 7,013.36
			41,105.31	41,105.31	34,091.95			
			156.93	156.93	156.93			
			2,141.48	2,141.48	2,141.48			

Metropolitan Sewerage—1970	3,853.63	—	3,853.63	—	82,711.42	3,853.63	—	—	—
Metropolitan Sewerage—1971	—	79,009.08	3,853.63	79,009.08	—	—	—	—	—
Mass. Bay Transportation Authority—1970	—	—	935.11	935.11	—	935.11	—	—	• (3,702.34)
Mass. Bay Transportation Authority—1971	—	253,500.00	253,500.00	253,500.00	—	239,069.88	—	—	—
Metropolitan Area Planning Council—1970	• (525.05)	525.05	2,266.50	2,266.50	—	2,266.50	—	—	—
Metropolitan Area Planning Council—1971	—	1,121.60	1,121.60	1,121.60	—	1,122.30	—	—	• (70)
Ipswich River Watershed District—1970	—	2,010.47	2,010.47	2,010.47	—	2,010.47	—	—	—
Ipswich River Watershed District—1971	—	—	2,013.48	2,013.48	—	670.79	—	—	1,342.69
Middlesex County Tax—1970	• (36,331.11)	36,331.11	324,878.77	324,878.77	—	314,489.43	.01	—	10,389.34
Middlesex County Tax—1971	—	—	—	—	—	—	—	—	—
County T.B. Hospital—1970	—	.01	17,761.91	17,761.91	—	17,761.91	—	—	• (839.94)
County T.B. Hospital—1971	—	—	—	—	—	839.94	—	—	—
Metropolitan Air Pollution Control	—	—	—	—	—	—	—	—	—
Total for STATE AND COUNTY	* \$ (32,758.25)	\$ —	\$ 763,512.53	\$ 730,754.28	\$ 695,322.53	\$ 6,799.22	\$ —	\$ —	\$ 28,632.53

AGENCY AND TRUST FUND INCOME

State Aid for Libraries	\$ 4,814.75	\$ —	\$ 4,814.75	\$ —	\$ —	\$ 4,814.75	\$ —	\$ —	\$ 4,814.75
Dog Licenses from County—1970	—	2,110.50	—	2,110.50	—	2,110.50	—	—	—
Dog Licenses from County—1971	—	—	1,887.22	1,887.22	—	—	—	—	1,887.22
Dog Licenses Due County	—	134.75	5,940.65	6,075.40	—	5,872.25	—	—	203.15
Sporting Licenses Due State	—	—	4,872.00	4,872.00	—	4,724.00	.50	—	147.50
Federal Withholding Taxes	—	110,929.12	913,934.61	1,024,863.73	1,024,863.73	1,024,863.73	—	—	—
State Withholding Taxes	—	21,991.22	214,199.17	236,190.39	236,190.39	206,509.60	.10	—	—
Teachers Retirement Withholding	—	8.00	171,065.77	171,073.77	171,073.77	171,065.77	8.00	—	29,680.69
Teachers Annuity Withholding	—	—	60,108.66	60,108.66	60,108.66	60,108.66	—	—	—
Blue Cross-Blue Shield Deductions	—	7,804.08	104,020.70	111,824.78	111,824.78	102,626.00	—	—	9,198.78
Life Insurance Deductions	—	1,008.32	12,151.20	13,159.52	13,159.52	12,126.92	—	—	1,032.60
Group Insurance Dividend	—	2,771.00	6,685.00	9,456.00	9,456.00	—	—	—	6,685.00
Municipal Light Clearing Account	—	1.25	1,280.70	1,281.95	1,281.95	1,280.70	2,771.00	—	—
School Clearing Account	—	—	253.17	253.17	253.17	1.25	—	—	—
Municipal Light Exchange Account	—	—	1,192.50	1,192.50	1,192.50	—	—	—	—
Union Dues Withholding	—	192.00	3,528.00	3,720.00	3,720.00	3,408.00	—	—	312.00
Reading Teachers Association Dues	—	—	12,742.64	12,742.64	12,742.64	12,742.64	—	—	—
Public Trust Funds (Investments)	—	—	174,339.00	174,339.00	174,339.00	174,339.00	—	—	—
Hospital Fund Income—Parker	—	—	16,086.94	25,389.50	25,389.50	25,114.50	275.00	—	—
Hospital Fund Income—Foster	9,302.56	—	8,013.18	13,444.83	11,999.49	1,445.34	—	—	—
Scholarship Fund Income—Parker	5,431.65	—	123.75	241.89	241.89	241.89	—	—	—
Scholarship Fund Income—Brown	118.14	—	212.50	225.00	225.00	25.00	—	—	—
Scholarship Fund Income—Sawyer	12.50	—	25.00	25.00	25.00	25.00	—	—	—
Scholarship Fund Income—Torre	—	—	506.26	712.52	712.52	16.25	—	—	—
Scholarship Fund Income—Appleton	206.26	—	—	16.25	16.25	—	—	—	—
Library Fund Income—Foster	16.25	—	212.50	425.00	425.00	425.00	—	—	—
Library Fund Income—Public	212.50	—	675.00	1,057.50	1,057.50	1,057.50	—	—	—
Library Fund Income—Torrey	382.50	—	42.50	85.00	85.00	85.00	—	—	—
Library Fund Income—Walden	42.50	—	48.75	65.00	65.00	65.00	—	—	—
Cemetery Perpetual Care Fund—Bequests	16.25	—	42.50	85.00	85.00	85.00	—	—	—
Cemetery Perpetual Care Fund—Income	42.50	—	12,315.00	23,345.00	23,345.00	23,345.00	—	—	—
Cemetery Perpetual Care Fund—Income	11,030.00	—	38,242.45	48,861.36	48,861.36	27,121.50	—	—	—
Cemetery Perpetual Care Fund—Income	10,618.91	—	—	—	—	—	—	—	—

	Jan. 1st Balance	Appropriations	Loans; Transfers & Other Credits	Totals	Expended on Selectmen's Warrants	Debit Transfers & Other Charges	Unexpended Balances Closed to Revenue	Balances Forward and Overdrafts
Public Library Book Fund	10.83	—	1,185.28	1,196.11	1,143.68	—	—	52.43
Library Copy Service Fund	988.63	—	2,668.47	3,657.10	2,405.42	—	1,251.68	—
Total for AGENCY AND TRUST FUND INCOME	\$ 190,196.97	\$ —	\$ 1,773,415.82	\$ 1,963,612.79	\$ 1,869,782.80	\$ 38,564.19	\$ 1,251.68	\$ 54,014.12
LIGHT DEPARTMENT								
Maintenance and Operation	—	—	\$ 7,266,153.64	\$ 7,266,153.64	\$ 6,423,710.74	\$842,442.90	—	\$ —
Depreciation	378,418.27	—	3,069,623.44	3,448,041.71	2,830,034.61	—	—	618,007.10
Regular Construction	279,890.48	—	94,693.82	374,584.30	263,890.48	—	—	110,693.82
Total for LIGHT DEPARTMENT	\$ 658,308.75	\$ —	\$10,430,470.90	\$11,088,779.65	\$ 9,517,635.83	\$842,442.90	\$ —	\$ 728,700.92
CASH REFUNDS								
Real Estate Tax:	—	—	\$ 32,350.65	\$ 32,350.65	\$ 32,350.65	\$ —	—	\$ —
Levy of 1971	—	—	16,352.07	16,352.07	16,352.07	—	—	—
Levy of 1970	—	—	25.50	25.50	25.50	—	—	—
Levy of 1969	—	—	34.66	34.66	34.66	—	—	—
Motor Vehicle Excise:	—	—	—	—	—	—	—	—
Levy of 1971	—	—	9,190.93	9,190.93	9,190.93	—	—	—
Levy of 1970	—	—	5,579.54	5,579.54	5,579.54	—	—	—
Levy of 1969	—	—	233.19	233.19	233.19	—	—	—
Special Assessments:	—	—	—	—	—	—	—	—
Paid in Advance Sewer	—	—	1,500.00	1,500.00	1,500.00	—	—	—
Added to Taxes 1971	—	—	17.87	17.87	17.87	—	—	—
Sewer House Connection	—	—	22.25	22.25	22.25	—	—	—
Committed Interest	—	—	448.92	448.92	448.92	—	—	—
Unapportioned Street	—	—	32.56	32.56	32.56	—	—	—
Sewer Rentals—Accounts Receivable	—	—	265.25	265.25	265.25	—	—	—
Water Revenue:	—	—	—	—	—	—	—	—
Rates Accounts Receivable	—	—	470.15	470.15	470.15	—	—	—
Added to Taxes 1971—Liens	—	—	45.05	45.05	45.05	—	—	—
Other:	—	—	—	—	—	—	—	—
Guarantee Deposits	—	—	16,292.12	16,292.12	16,292.12	—	—	—
Wire Profit	—	—	3.00	3.00	3.00	—	—	—
Collector—Demand and Interest	—	—	46.70	46.70	46.70	—	—	—
Miscellaneous	—	—	32.69	32.69	32.69	—	—	—
Total for CASH REFUNDS	\$ —	\$ —	\$ 82,963.10	\$ 82,963.10	\$ 82,963.10	\$ —	\$ —	\$ —
CASH INVESTMENTS								
	\$ 7,476,405.56	\$ —	\$ 7,476,405.56	\$ 7,476,405.56	\$ 7,476,405.56	—	—	—
GRAND TOTAL	\$4,469,697.43	\$10,408,615.56	\$26,981,866.87	\$41,860,179.86	\$38,161,031.96	\$1,064,416.83	\$387,493.26	\$2,247,237.81

BREAKDOWN

	Jan. 1st Balance	Appropriations	Loans; Transfers & Other Credits	Totals	Expended on Warrants	Debit Transfers & Other Charges	Unexpended Balances Closed to Revenue	Balances Forward and Overdrafts
General Government	\$ 946.87	\$ 218,800.00	\$ 13,645.94	\$ 242,392.81	\$ 218,881.70	\$ -	\$ 8,470.83	\$ 15,040.28
Protection of Persons and Property	57,688.79	1,168,816.00	4,313.31	1,224,818.10	1,105,569.97	304.54	97,500.80	26,940.25
Health and Sanitation	34,089.57	98,883.00	6,359.48	139,332.05	105,569.07	-	2,765.19	33,863.25
Public Works	2,239,492.62	1,392,767.00	255,005.72	3,887,265.34	3,184,711.80	130,389.18	126,515.52	445,648.84
Veterans Services	-	103,993.00	18,836.55	122,829.55	122,414.69	-	414.86	-
Education	1,325,696.93	4,894,588.00	3,186,087.64	9,406,372.57	8,655,905.32	-	75,095.30	675,371.95
Public Library	2,032.48	144,097.00	2,879.60	149,009.08	146,544.98	-	2,464.10	-
Cemeteries	933.58	80,575.00	-	81,508.58	77,663.73	-	379.64	-
Unclassified	10,696.66	439,109.50	57,914.57	507,720.73	335,644.64	3,000.00	115,342.43	16,953.35
Pensions	7,454.57	336,181.00	1,723.15	338,358.72	337,903.68	-	455.04	2,454.77
Municipal Indebtedness	-	1,529,704.00	2,908,350.89	4,438,054.89	4,695,327.53	-	17,212.74	254,000.00
State and County Charges	* (32,758.35)	-	765,512.53	732,754.18	4,695,327.53	6,799.22	-	28,632.53
Assessors and Trust Fund Income	190,196.97	-	1,773,415.82	1,963,612.79	1,869,782.80	38,564.19	-	54,014.12
Legal Department	658,308.75	-	10,430,470.90	11,088,779.65	9,517,635.83	842,442.90	1,251.68	728,700.92
Cash Refunds	-	-	82,963.10	82,963.10	82,963.10	-	-	-
Cash Investments	-	-	7,476,405.56	7,476,405.56	7,476,405.56	-	-	-
GRAND TOTALS	\$4,469,697.43	\$10,408,615.56	\$26,981,866.87	\$41,860,179.86	\$38,161,031.96	\$1,064,416.83	\$387,493.26	\$2,247,237.81

*Overdrafts

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Treasurer	194
Tree Warden	87
Veterans' Agent	95
Wire Inspector	84

EMERGENCY NUMBERS

POLICE 944-1212

FIRE 944-3131
Rescue, Inhalator or Ambulance

(All offices located at the Town Hall,
16 Lowell Street, unless otherwise noted)

Accountant	944-0520
Assessors	944-0328
Building Inspector	944-2319
Cemetery Department	944-0031
Civil Defense (Community Center)	944-0640
Collector of Taxes	944-0344
Community Center	944-2308
Dog Officer	944-5242
Municipal Light Dept., 25 Haven St.	944-1340
Board of Health	944-1422
Public Library, 6 Lowell St.	944-0840
Public Works Dept.	944-1090
School Dept., 62 Oakland Rd.	944-0180
Sealer of Weights & Measures	944-3508
Selectmen	944-0520
Town Clerk	944-1830
Treasurer	944-0280
Tree & Moth Dept.	944-1477
Veterans' Service	944-1017
Welfare Dept. (Community Center)	944-3508
Wire Inspector	944-2459